

1971 *Annual Report*  
*Town of Lincoln, Massachusetts*



*Cedman Burns*



"Watercolor painting for  
the 1971 Town Report by  
Foster Nystrom."



# IMPORTANT NOTICE

## LINCOLN FIRE AND POLICE DEPARTMENT

EMERGENCY FIRE AND POLICE LINE - 259-8111

BUSINESS CALLS - 259-8113

### IN CASE OF FIRE

ALWAYS CALL THE FIRE DEPARTMENT BEFORE ATTEMPTING TO EXTINGUISH A FIRE YOURSELF.  
SPEAK CLEARLY TO FIRE HEADQUARTERS OPERATOR.  
GIVE NAME AND ADDRESS.  
ADVISE TYPE OF FIRE INVOLVED.

### IMPORTANT TO FIRE PREVENTION

ANNUAL INSPECTION AND CLEANING OF OIL BURNERS.  
CLEAN CHIMNEY FLUES.  
ELIMINATION OF RUBBISH OR COMBUSTIBLE MATERIAL FROM CELLARS AND ATTICS.  
AVOIDANCE OF OVERLOADED ELECTRICAL CIRCUITS.  
PROPER LOCATION AND USE OF OUTDOOR INCINERATORS.

THE FOLLOWING LAWS WILL BE RIGIDLY ENFORCED:

CHAPTER 48, SECTION 13.

PENALTY FOR SETTING FIRE IN OPEN WITHOUT PERMIT.

CHAPTER 148, SECTION 54.

PENALTY FOR DROPPING LIGHTED CIGARETTE ETC. FROM VEHICLES.

CHAPTER 89, SECTION 7A.

PENALTY FOR DRIVING WITHIN 300 FEET OF APPARATUS, PARKING WITHIN 600 FEET OF FIRE AND DRIVING OVER FIRE HOSE WITHOUT PERMISSION.

CHAPTER 268, SECTION 32.

PENALTY FOR RINGING FALSE ALARMS.

## LINCOLN FIRE ALARM CODE

### NORTH

12 NORTH GREAT RD. AT VIRGINIA RD.  
13 VIRGINIA RD. AT OLD BEDFORD RD.  
14 BEDFORD LANE-NORTH GREAT RD.  
15 NO. GRT. RD.-SUNNYSIDE-OLD BEDFORD RD.  
16 NORTH GREAT RD.-BROOKS RD.  
17 NORTH GREAT RD.-CONCORD LINE  
18 VIRGINIA RD.-CONCORD LINE  
19 OLD BEDFORD RD.-BEDFORD LINE  
121 NORTH FIRE STATION  
122 JUNIPER RIDGE  
123 ROUTE 2-BROOKS RD.  
124 ROUTE 2-CONCORD LINE  
125 BEDFORD RD.-MORNINGSIDE LANE  
126 MORNINGSIDE LANE-SUNNYSIDE LANE  
127 ROCKWOOD LANE  
128 OAK KNOLL  
129 DEER HAVEN  
131 SANDY POND RD. NEAR MAHAN  
132 GOOSE POND RD.  
133 DEER RUN RD.  
134 SANDY POND RD.-CONCORD LINE  
135 FOX RUN RD.  
141 BY-PASS  
142 BEDFORD RD.-HILLIARD RD.  
143 WHEELER RD.  
144 WHEELER RD.  
145 ACORN LANE  
146 SILVER BIRCH LANE  
151 HARTWELL FARM

### EAST

22 NORTH GREAT RD. NEAR TOWN DUMP  
27 NORTH GREAT RD.-MILL ST.  
28 NELSON RD.  
29 NORTH GREAT RD.-LEXINGTON LINE

211 FARRINGTON MEMORIAL  
212 ROUTE 2-LEXINGTON RD. AT LAWSON  
213 ROUTE 2-LEXINGTON LINE  
214 MILL ST.-LEXINGTON RD.  
215 LEXINGTON RD.-OLD FARM RD.  
216 BLUEBERRY LANE-GRASSHOPPER LANE  
217 AIRPORT RD.  
218 ROUTE 2-LEXINGTON RD. AT DENEHY  
219 PAGE RD.  
221 ROUTE 2 - "THE FLATS"  
222 LEXINGTON RD. NEAR FLINT'S  
223 MILL ST.

### CENTER

\* 32 LIBRARY  
33 TOWN HALL  
34 TRAPELO RD.-LEXINGTON RD.  
35 PIERCE HOUSE  
38 OLD LEXINGTON RD.  
\*311 STORROW HOUSE  
\*312 DECORDOVA MUSEUM  
\*313 BAKER BRIDGE RD. AT STORROW HOUSE  
314 PIERCE HILL RD.  
315 MACINTOSH LANE  
\*316 DECORDOVA CLASSROOMS  
317 LINCOLN RD.-BALLFIELD RD.  
\*322 SANDY POND RD.-BAKER BRIDGE RD.  
\*331 LINCOLN RD.-TOWER RD.  
333 BEAVER POND RD. NEAR COLE  
334 TOWER RD.-BEAVER POND RD.  
341 SMITH SCHOOL  
\*342 CENTER SCHOOL  
\*343 HARTWELL SCHOOL  
\*344 BROOKS SCHOOL



# LINCOLN FIRE ALARM CODE (Cont'd.)

## SOUTH EAST

45 SILVER HILL RD.  
 46 WESTON RD.-CONANT RD.  
 47 CONANT RD.-WESTON LINE  
 48 OLD WINTER ST.  
 49 TRAPELO RD.-PAGE RD.-WINTER ST.  
 411 WESTON RD.-SILVER HILL RD.  
 412 WOODCOCK LANE  
 413 WESTON RD.-MOCCASIN HILL RD.  
 414 CONANT RD.-LAUREL DRIVE  
 415 CONANT RD. NEAR P. DAVIS  
 416 OLD COUNTY RD. OFF CONANT RD.  
 417 TRAPELO RD.-OLD COUNTY RD.  
 418 TABOR HILL RD.  
 419 HUCKLEBERRY HILL RD.  
 423 WESTON RD. NEAR CANNON  
 424 OLD COUNTY RD. NEAR FLYNN  
 425 OLD COUNTY RD. NEAR HAGMANN  
 426 WINTER ST.-OLD COUNTY RD.  
 427 ROUND HILL RD.  
 437 TRAPELO RD.-SILVER HILL RD.  
 438 TRAPELO RD. NEAR SISSON  
 461 MOCCASIN HILL  
 462 WESTON RD.-WESTON LINE  
 463 LAUREL DRIVE  
 481 WINTER ST. NEAR J. COAN  
 482 WINTER ST.-WALTHAM LINE

## SOUTH

\* 51 ST. JOSEPH'S CHURCH  
 52 SO. GREAT RD.-B & M CROSSING  
 53 SO. GREAT RD.-TOWER RD.  
 54 SO. GREAT RD.-WESTON LINE  
 \* 55 TODD POND RD. NEAR MEADOWDAM RD.  
 \* 56 TODD POND RD. -HALFWAY IN  
 \* 57 TODD POND RD.-NEAR TODD POND  
 58 TOWER RD. NEAR RYAN  
 59 TOWER RD.-TWIN POND LANE  
 511 LEWIS ST.  
 \* 512 FIRE STATION  
 514 TWIN POND LANE  
 515 LINCOLN RD.-WAYLAND LINE  
 516 TOWER RD. NEAR HARRINGTON DEVELOPMENT  
 517 TOWER RD.-B & M CROSSING  
 518 HIDDENWOOD PATH  
 519 STONEHEDGE  
 521 OLD SUDBURY RD.-BOYCE FARM RD.  
 522 TOWER RD.-WESTON LINE  
 523 CODMAN RD.-SO. GREAT RD.  
 524 NIKE-SOUTH GREAT ROAD  
 525 LINCOLN RD.-SOUTH GREAT RD.  
 526 LINCOLN RD. NEAR T. COAN  
 527 LINWAY RD.  
 531 BOYCE FARM RD.  
 532 OLD SUDBURY RD. NEAR MAHER  
 \* 533 TODD POND APARTMENTS  
 \* 534 TODD POND APARTMENTS  
 \* 535 RIDGE ROAD COURT  
 536 SOUTH LINCOLN SHOPPING AREA  
 537 WOOD LOT RD.

## WEST

61 CONCORD RD.-WAYLAND LINE  
 62 CONCORD RD.-GILES RD.  
 63 NIKE-OXBOW RD.  
 64 CONCORD RD.-SOUTH GREAT RD.  
 \* 65 ST. ANNE'S CHURCH  
 66 HILLSIDE RD.  
 67 BAKER BRIDGE  
 68 OLD CONCORD RD. NEAR KNOWLES  
 611 GRANVILLE RD.  
 612 SOUTH GREAT RD.-CONCORD LINE  
 613 CODMAN RD. NEAR CODMAN  
 614 WOODS END RD.  
 615 BAKER BRIDGE RD.-CONCORD RD.  
 616 CONCORD RD.-CONCORD LINE  
 617 HENDERSON ESTATE  
 618 BAKER BRIDGE RD. NEAR WOODS END RD.  
 621 FARRAR RD.-HUNTLEY LANE  
 622 CONCORD RD.-OLD CONCORD RD.  
 623 CEDAR RD.  
 624 SOUTH GREAT RD. NEAR DENORMANDIE POND  
 625 CONCORD RD. NEAR WINCHELL  
 626 GILES RD.  
 627 WILLARCH RD.  
 628 PINE RIDGE RD.  
 631 FARRAR RD.-OXBOW RD.  
 632 MEADOWBROOK RD.  
 651 CONCORD RD.-CODMAN RD.  
 681 LEFT BRANCH ADAMS ESTATE  
 682 RIGHT BRANCH ADAMS ESTATE

## \* AUTOMATIC OR STREET BOXES

1-1-1-1 POLICE DEPARTMENT  
 1-1-1 WATER DEPARTMENT EMERGENCY  
 1-1 TEST BLOW 8:00 A.M.  
 1-1 AFTER AN ALARM, ALL OUT  
 5-5-5-5 MUTUAL AID  
 7-7-7 BOY SCOUTS' CALL

3 ROUNDS OF BOX NUMBER, BUILDING FIRE

2 ROUNDS OF BOX NUMBER, FOREST OR  
 GRASS FIRE

3-3-3 NO SCHOOL SIGNAL AT 7:00 &  
 7:10 A.M.



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REPORT  
of the  
OFFICERS AND COMMITTEES  
of the  
TOWN OF LINCOLN  
FOR THE YEAR 1971



Lincoln, Massachusetts



## TOWN CALENDAR

SELECTMEN	--	Every Monday of each month, 7:30 p.m., Town Hall, 259-8850
SCHOOL COMMITTEE	--	First Monday of each month, 8:00 p.m., Superintendent's Office, 259-9400
BOARD OF ASSESSORS	--	For appointments call Town Hall, 259-8850
WATER COMMISSIONERS	--	Meetings by appointment
BOARD OF HEALTH	--	Meetings by appointment
BOARD OF APPEALS	--	Call Town Hall, 259-8850
PLANNING BOARD	--	Second and fourth Wednesdays of each month, 8:00 p.m., Town Hall, 259-8850
POPULATION	--	4,976
TOWN AREA	--	14.56 square miles
1971 TAX RATE	--	\$54.40 per \$1,000 valuation
ANNUAL TOWN MEETING	--	Saturday before the last Monday in March - March 25, 1972
ANNUAL ELECTION OF OFFICERS	--	Last Monday in March - March 27, 1972
QUALIFICATIONS FOR REGISTRATIONS	--	Six month's continuous residence in the Town of Lincoln prior to March 25, 1972
TOWN OFFICES	--	Open Monday through Friday, 8:30 a.m. to 5 p.m. Closed on Saturdays.



## General Government

### BOARD OF SELECTMEN

Warren R. Dwyer  
Kemon P. Taschioglou  
Robert M. Gargill, Chairman

Another year has passed in which your Board of Selectmen has attempted to administer Town business consistently with achieving objectives which are at times contradictory and elusive. We seek to restrain increases in the cost of government. At the same time we want to meet the demand for additional and improved Town services and take steps to preserve and enhance the quality of our environment. We seek to achieve a more natural and effective system of day to day administration of Town business. At the same time we want to avoid what may be regarded as impersonalism and over-professionalization in that administration. We seek to meet our responsibilities to our metropolitan region. At the same time we want to preserve and enrich our own community. Perhaps it is naive and overly idealistic to think that all of these objectives can be attained. Certainly the difficulty of such attainment has become increasingly apparent in our dealings with specific problems, programs and the articulate advocates of competing priorities. At the very least we trust that we will be able to achieve a reasonable balance in the realization of these objectives. One thing, however, is certain - our success in achieving such a balance will depend in large part on maintaining a public dialogue on the issues which is rational and reflects both a tolerance of differing points of view and a respect for the holders of such views.

With these thoughts in mind we submit our report and comments with respect to some of the bitter and the sweet of the year past.

### TAXES

1971 saw a tax rate increase of approximately 3%, less than expected at the time of the last Town Meeting. The Board recognizes that some may consider this illusory since the rate increase was



held down by virtue of increases in the assessment of a large number of properties. We nevertheless feel that by their action the Board of Assessors achieved a more equitable distribution of the tax burden.

In 1971 we received from Bethany the sum of \$2,000 in lieu of taxes, in recognition of the services provided by the Town. We also secured an agreement in principle from the Trustees of Farrington Memorial to make a payment to the Town in lieu of taxes. We are most appreciative of the position taken by these institutions on this issue. We are near completion on a formula which will provide a uniform basis for such payments and will try to secure the commitment to such payments by those non-taxable institutions which, though in the Town, serve an area of which the Town is only a part.

As a result of our meetings with the MBTA and subsequent meetings with Concord and Acton officials, we secured the MBTA's commitment to the termination of the under-utilized Middlesex and Boston bus service on North Great Road in Lincoln. The termination of that service, effected in January of 1972, will help reduce increases in the Town's MBTA assessment, but unfortunately not before 1973.

Notwithstanding price and wage controls, the Town faces a substantial tax increase in 1972, as detailed by the Finance Committee. A painful example contributing to this increase is our projected casualty insurance cost, line item 902 on our 1972 budget. While the settlement of the insurance claim on the Brooks School fire provided funds sufficient to pay for reconstruction and the addition of heat detectors, the fire has resulted in a substantial increase in our insurance premiums. Efforts continue to reduce this premium cost through other insurers.

We all recognize that increased taxes will force many of our residents out of Town and tend to keep out all but the wealthy. Such results are not in the community's interest; and we are committed to avoiding them. Unfortunately, we have experienced little increase in our tax base over the past few years. Progress on development opportunities at Airport West have been arrested as a result of the state of our economy. This year we will try to revive this project and attempt to identify other opportunities for increasing revenues. In the last analysis, significant tax relief may only be achieved through renovation of the Commonwealth's tax system and establishing a more equitable system for financing public education.



## TOWN SERVICES

### Police Department

After many years of distinguished service to the Town, Michael McHugh, Deputy Chief of Police, resigned. Accepting the recommendations of Chief Daniel A. MacInnis, Jr., the Board made the following appointments: Charles Doyle from Sergeant-Inspector to Deputy Chief of Police; David Davis from Patrolman to Sergeant; and Steve Ziegler from Patrolman to Inspector. To fill a vacancy in the Department, the Board appointed James Blackburn a Patrolman.

Last June we continued the program of extra summer patrols which had begun the previous year, with satisfactory results. Last summer Lincoln also had its first experience with mass civil disobedience when large numbers of people attempted to block access to Hanscom Field. Our police, both regular and special officers, acted firmly in upholding the law but with sensitivity and respect for the rights of the demonstrators. We continue to be proud of them.

### Fire Department

1971 saw increased inspections of school and other Town buildings. Hazardous or potentially hazardous conditions cannot be tolerated and this inspection program will continue. Membership in the Call Fire Department increased. We are most pleased with the calibre of our call firemen and will attempt to do everything we can to sustain present high morale.

### Public Works

This area continued to be the source of many troublesome problems. Although most of the projects scheduled were completed, in certain instances the manner in which completed and the quality of the work were causes of concern. While Public Works cannot be expected to be wholly trouble free, the Board recognizes that it must give more detailed attention to the issue of productivity and legitimate grievances of Public Works employees. At year end the Board was notified of the petition of the Massachusetts State Council, American Federation of State, County and Municipal Employees for recognition as the bargaining agent for our Public Works employees. As a result of an election in early February this year that Union is now bargaining agent and we are in the process of negotiating a labor contract. We remain hopeful that unionization of our Public Works employees will help rather than hinder our ef-



forts to upgrade this Department.

As a result of the Board's dissatisfaction with Town operation of the sanitary land fill those operations were contracted out to a private contractor. This resulted in a reduction of staff in Public Works by one man and the avoidance of what otherwise might have been a substantial investment in new equipment.

Because of design differences with the State Department of Public Works, no Chapter 90 work was done on Route 117 between Lincoln Road and Route 126. These differences have been resolved in the Town's favor and we expect this work and the related bicycle path to be commenced late in the spring.

### Traffic Safety

School bus safety lanes were completed on Route 2 in 1971. As a result of increased accidents on Route 2, the Board, in June of 1971, began a number of intensive meetings with members of the Department of Public Works, State Police and Registry of Motor Vehicles personnel. As a result of these meetings and request made by the Board, No Left Turn signs were installed along Route 2 at Mill Street, Page Road and Lexington Road. In addition the light sequence at Bedford Road was modified to give traffic coming from Boston an advance green so as to permit left turns to be made more safely onto Bedford Road. A number of other suggestions for greater traffic safety on Route 2 are pending before the Department of Public Works, including split-phasing of the signals at Bedford Road. While it is perhaps too early to judge, the incidents of traffic accidents on Route 2 in the Lexington Road area and Bedford Road area appear to have declined somewhat.

Late in the fall the Board decided to reduce the salting of Town roads to the level of approximately 30% of what it had been. The 30% currently represents parts of roads where safety considerations appear to make salting necessary. The reduction of salting was prompted by ecological considerations and our consideration of certain traffic safety studies that appeared to indicate that salting does not reduce the over-all number of winter traffic accidents, but only reduces one type and causes other types. At Town Meeting, citizens will have an opportunity to express themselves on this salt policy when the Board reserves for discussion the budget's line item for salt.



## Recycling

Largely as a result of the efforts of an intrepid band of intelligent young ladies (no male chauvinism intended) a great recycling effort was begun at the sanitary land fill. While the program involves some cost to the Town, the Board feels that a serious effort should be made to advance the program. Here, again, townspeople will have the opportunity to express themselves on the program at Town Meeting when this aspect of the budget is discussed.

## NEW ROUTE 2

1971 saw continued efforts on our part in conjunction with other Towns within the SILC region to reach agreement with the Department of Public Works on the design of new Route 2. At this stage we feel confident that there will be no clover leafs at Goose Pond, but a diamond interchange at Walden Street. It also appears certain that the new road will be reduced by at least two paved lanes. The Board has recently received from the By '80 Task Force on Environmental Quality its recommendations as to the contents of an environmental impact statement with respect to the new road and comments on those recommendations by the Planning Board. By the time this Annual Report is received by citizens, the Board expects to have submitted an environmental impact statement to the DPW and its consultants.

## CODMAN FARM PROPERTY

In the latter part of November, 1971, the Codman Farm Committee presented its recommendations to the Board with respect to uses that should be provided for on this property. The report was the result of approximately fifteen months of effort, in the course of which the Committee interviewed most, if not all, interest groups in the Town and many individual citizens. The principal uses recommended by the Committee were a Community Center with eating facilities and a stage, youth activity rooms and active recreation center. The Trustees of the Codman Estate generously provided the Board with the sum of \$5,200 to cover the services of architects in the first phase of developing a schematic plan for housing the recommended uses on the site. An architectural team has been selected and we expect to receive schematic plans within the next three months. After the receipt of those plans the Board intends to hold a number of hearings or neighborhood meetings to elicit the views of townspeople with respect to the proposals. It is our hope that the Codman Farm property will become the center for many and varied com-



munity activities which will enrich the life of the community.

#### REGIONAL VO-TECH HIGH SCHOOL

The new school decided at the end of 1971 to select a site in Lexington and Lincoln bordering on Mill Street. A number of meetings were held with the Vo-Tech School Committee to assure that the school's use of the site would be consistent with Town interests. At this writing, we have reached an understanding in principle which the Board feels is satisfactory.

#### TOWN OPERATIONS

Recognizing the need for an objective and intensive analysis of how Town business is administered, the Board availed itself of the services of the By '80 Task Force on Town Government. That Task Force's investigations have resulted in a number of recommendations to the Board which we believe can be initially and flexibly implemented without the necessity of a change in the Town's By-Law. The principal recommendations involve (1) the appointment of a Public Safety Board made up of citizens with some expertise in that area, who would advise the Executive Secretary and the Board with respect to public safety matters, and (2) the creation of a Public Service Board made up of Selectmen's appointees and representatives of the Water and Cemetery Commissioners. The Public Service Board would have planning and advisory functions similar to those of the Public Safety Board. It is our intention to establish these Advisory Boards in the near future.

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Last year the then junior members of the Board recorded in the Board's Annual Report the retirement of our colleague, Harold Lawson. This year, modesty prevents more than one member from recording with deep regret two impending retirements from the Board. Kemon Taschioglou and Warren Dwyer have served the Town with great sensitivity, imagination and devotion. Kemon's departure from the Board and Warren's departure from the Board and the Town are great losses.



## OFFICERS AND COMMITTEES

	<u>Term Expires</u>
<u>MODERATOR</u>	
Kenneth W. Bergen	1972
<u>TOWN CLERK</u>	
George Wells	1972
<u>BOARD OF SELECTMEN</u>	
Robert M. Gargill, Chairman	1973
Kemon P. Taschioglou	1972
Warren R. Dwyer	1974
<u>TOWN TREASURER</u>	
Frederick B. Taylor	1972
<u>BOARD OF ASSESSORS</u>	
Douglas M. Burckett, Chairman	1972
John G. Gillis	1973
Robert L. Sutherland	1974
<u>COLLECTOR OF TAXES</u>	
Frederick B. Taylor	1974
<u>SCHOOL COMMITTEE</u>	
Margaret B. Marsh, Chairman	1972
Michael Spock	1973
John B. French	1974
<u>WATER COMMISSIONERS</u>	
Stuart B. Avery, Chairman	1972
Albert M. Avery, III	1973
Alan McClennen	1974
<u>BOARD OF HEALTH</u>	
Gordon A. Donaldson, M. D., Chairman	1973
Abigail Avery, R. N.	1972
Herbert A. Haessler, M. D.	1974



Term Expires

REGIONAL DISTRICT SCHOOL COMMITTEE

Walter J. Salmon	1972
Henry M. Morgan	1973
Frederick P. Walkey	1974

CEMETERY COMMISSIONERS

James DeNormandie, Chairman	1974
H. Arnold MacLean	1973
Vincent N. Merrill	1972

PLANNING BOARD

Susan M. Brooks, Chairman	1973
David M. Donaldson	1972
James T. Foust (Resigned)	1974
Robert C. Brannen (Appointed)	1974
Richard C. Reece	1975
John R. Caswell	1976

MEASURER OF WOOD AND BARK

Harold E. Lawson	1972
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COMMISSIONERS OF TRUST FUNDS

William T. King	1972
Andrew Wales	1973
Richard F. Schroeder	1974

TRUSTEES OF BEMIS FUND

Thomas Winship, Chairman	1973
Rebecca Bailey	1974
Thomas B. Adams	1972

TRUSTEES OF LINCOLN LIBRARY

Martha P. DeNormandie, Chairman	Life Trustee
Thomas B. Adams	Life Trustee
Morley M. John	Life Trustee
Francis H. Gleason (Selectmen Appointee)	1972
Molly K. Turner (School Committee Appointee)	1973
Dunbar Lockwood, Jr. (Elected by Town)	1974



Term Expires

DeCORDOVA AND DANA MUSEUM AND PARK

"A" Directors

Francis S. Andrews	1973
Victor A. Lutnicki	1972
Sumner Smith	1974
Gregory Kolligian	1975

"B" Directors

Robert B. Newman, President (Selectmen Appointee)	1972
Janet B. Daniels (School Committee Appointee)	1974
James DeNormandie (Resigned) (Library Trustees Appointee)	1973
Chester d'Autremont (Appointed by Library Trustees)	1973

RECREATION COMMITTEE

Michael H. Farny, Chairman (Selectmen Appointee)	1972
Martin Kahn (Selectmen Appointee)	1973
Anne Scott (Selectmen Appointee)	1972
Nelleke Allen (Selectmen Appointee)	1974
Robert Gray (Elected by Town)	1973
Carolyn Rosenblum (Elected by Town)	1974

OFFICERS AND COMMITTEES  
APPOINTED BY THE BOARD OF SELECTMEN

EXECUTIVE SECRETARY

Warren F. Flint	1972
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TOWN ACCOUNTANT

Lois McClure Light	1973
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CLERK OF SELECTMEN

Elizabeth J. Snelling	1972
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DIRECTOR OF PUBLIC WORKS

H. Robert Adams	1972
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CHIEF OF POLICE

Daniel A. MacInnis, Jr.	1972
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DEPUTY CHIEF OF POLICE

Michael McHugh (Resigned)	1972
Charles E. Doyle (Appointed)	1972



Term Expires

POLICE SERGEANT

David Davis	1972
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PATROLMAN-INSPECTOR

Steven Ziegler	1972
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POLICE OFFICERS

Richard Hallett	1972
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John Fitzgerald	1972
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Ronald MacAlister	1972
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William Orpik	1972
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Thomas Moran	1972
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James Blackburn	1972
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CONSTABLES

Daniel A. MacInnis, Jr.	1972
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Charles E. Doyle	1972
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SPECIAL CONSTABLE

William F. Egar	1972
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DOG OFFICERS

Daniel A. MacInnis, Jr.	1972
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FIRE CHIEF

Daniel A. MacInnis, Jr.	1972
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PETROLEUM INSPECTOR

Thomas W. Coan	1972
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FOREST WARDEN

Daniel A. MacInnis, Jr.	1972
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BUILDING INSPECTOR

Ernest L. Johnson	1972
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ASSISTANT TO THE BUILDING INSPECTOR

Arthur Mitchell	1972
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WIRING INSPECTOR

William M. Dean	1972
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PLUMBING INSPECTOR

Daniel J. Murphy	1972
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Term Expires

DIRECTOR OF DISASTER SERVICES AND CIVIL DEFENSE

Alanson H. Sturgis, Jr. 1972

DEPUTY DIRECTOR OF DISASTER SERVICES AND CIVIL DEFENSE

Daniel A. MacInnis, Jr. 1972

ASSISTANT DIRECTORS OF DISASTER SERVICES AND CIVIL DEFENSE

Ernest L. Johnson 1972

Eveleth R. Todd 1972

COMMUNICATIONS OFFICER

Delbar P. Keily 1972

FENCE VIEWERS

Harold E. Lawson 1972

Robert L. Allen 1972

Richard Bailey 1972

VETERANS' AGENT

William B. Whalen 1972

VETERANS' GRAVE OFFICER

William B. Whalen 1972

TOWN COUNSEL

William N. Swift 1972

TOWN HISTORIAN

Margaret M. Martin 1972

REGISTRARS OF VOTERS

D. Everett Sherman, Jr. 1972

Manley B. Boyce (deceased) 1973

William Langton (appointed) 1973

Peggy G. Elliott 1974

George Wells, ex officio 1972

AIRPORT COMMUNITY COUNCIL

Frederic J. Eppling 1972

Gregory Kolligian 1972

Harold E. Lawson 1972

L. Dennis Shapiro 1972



Term Expires

CONSERVATION COMMISSION

Robert A. Lemire, Chairman	1974
John Quincy Adams	1973
Florence Caras	1972
James DeNormandie	1973
Edith M. Henderson (Resigned)	1972
Lydia Dane (Appointed)	1972
John B. Niles (Resigned)	1972
Peter Meenan (Appointed)	1972
William M. Preston	1974

NATIONAL HISTORICAL PARK ADVISORY COMMITTEE

Katharine S. White (Appointee of Selectmen)	1972
James DeNormandie (Appointee of Governor)	

REPRESENTATIVE TO MBTA ADVISORY BOARD

Henry Spencer	1972
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BOARD OF APPEALS

Elliott V. Grabill, Chairman	1976
Robert D. Gordon (Resigned)	1972
Robert B. Newman (Appointed)	1972
Robert W. Jevon	1974
J. Lewis Cunningham	1973
Hans vanLeer	1975

ASSOCIATE MEMBERS, BOARD OF APPEALS

Peter Meenan	1972
Alice Pickman	1973

CELEBRATION COMMITTEE

Gregory Kolligian, Chairman	1972
Carolyn Lenington	1972
Charles B. Comstock	1972
Edward Collins	1973
Margaret M. Martin	1972

REPRESENTATIVE TO METROPOLITAN AREA PLANNING COUNCIL

David M. Donaldson	1974
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HIGHWAY PLANNING COMMITTEE

James M. Spindler	1972
Paul Travers	1972
John Lawson	1972



Term Expires

REPRESENTATIVES TO SUBREGION INTERTOWN LIAISON COMMITTEE

John R. Caswell, Chairman	1972
James M. Spindler	1972

COUNTY RELATIONS COMMITTEE

John G. Gillis, Chairman	1972
Ann E. Sutherland	1972
Patricia Crandall	1972
Velma Frank	1972

CODMAN STUDY COMMITTEE

Warren R. Dwyer, Chairman	1972
Sumner Milender	1972
Ann B. Brown	1972
Eleanor Wilfert	1972
J. Bertram Kessel	1972
David Davis	1972
Converse Smith	1972
Carol Kellogg	1972
Stephen Coan	1972

CODMAN ARCHITECT SELECTION COMMITTEE

Robert C. Brannen, Chairman	1972
Ann B. Brown	1972
George Hibben	1972

BUILDING CODE BOARD OF APPEALS

Lawrence B. Anderson, Chairman	1972
Stephen W. Herthel	1973
Walter Belanger, Associate Member	1973

LINCOLN 1975 BICENTENNIAL STUDY GROUP

Katharine S. White, Chairman	1972
Margaret Flint	1972
Ellen DeN. Cannon	1972
Sumner Smith	1972
Charles Jenney	1972
David Ives	1972
Stanley Heck	1972
Harriet Rogers	1972



Term Expires

SPECIAL POLICE

H. Robert Adams	1972
Leo J. Algeo	1972
Robert H. Booth	1972
Joseph Bozak	1972
Floriy Campobasso	1972
Vincenzo Casella	1972
Edward Chisholm	1972
Clarence Corey	1972
Lorraine Dean (Matron)	1972
William M. Dean	1972
James DeNormandie	1972
William R. Doherty	1972
Lloyd A. Douty	1972
Warren R. Dwyer	1972
James Finnerty	1972
Warren F. Flint	1972
Robert M. Gargill	1972
Kenneth Garber	1972
Richard Goddard	1972
Elliott V. Grabill	1972
Russell L. Haden, Jr.	1972
Lawrence P. Hallett	1972
Ernest L. Johnson	1972
Michael E. Joyal	1972
William T. King	1972
Harry B. Knowles, Jr.	1972
Harry B. Knowles, III	1972
Harold E. Lawson	1972
Robert Leaver	1972
Joseph Lenox	1972
Hazel A. MacInnis (Matron)	1972
Emanuel T. Mello	1972
Paul V. Moynihan	1972
Mary Murphy (Matron)	1972
Robert N. Perkins, Jr.	1972
Ronald R. Reichard	1972
E. Donlan Rooney	1972
William C. Ryan	1972
Jeremiah J. Shea	1972
D. Everett Sherman, Jr.	1972
Carl D. Smith	1972
Sumner Smith	1972
Alanson H. Sturgis, Jr.	1972
Kemon P. Taschioglou	1972



	<u>Term Expires</u>
Henry Warner	1972
William B. Whalen	1972

### JURY LIST

<u>Name</u>	<u>Address</u>	<u>Occupation</u>
Armstrong, William A., Jr.	South Great Road	Engineer
Baird, Gordon P.	Old Concord Road	Invest. Adv.
Barkas, Mary A.	Bypass Road	Housewife
Barr, Edgar	Weston Road	Scientist
Benesh, Charles L.	Deer Run	Engineer
Bertolami, Leo F.	Mill Street	Retired
Blais, George A.	Morningside Lane	Real Estate
Blood, David W.	South Great Road	Engineer
Braude, Stephen E.	Beaver Pond Road	Tanning Co.
Buerger, Lila M.	Weston Road	Housewife
Burk, George	Conant Road	Spt. Club Mgr.
Cannon, Ellen DeN.	Weston Road	Housewife
Carroll, Lucy J.	Sandy Pond Road	Housewife
Cassidy, Robert E.	Bypass Road	Truck Driver
Chu, Ge Yao	Sandy Pond Road	Engineer
Ciraso, E. John	Mackintosh Lane	Salesman
Collins, Edward C., III	Todd Pond Road	Architect
Damon, J. Gilbert	Old Concord Road	Bus. Consult.
Daniels, Francis, Jr.	Bedford Road	Millwright
Daniels, Janet B.	Trapelo Road	Housewife
DeBaryshe, Paul G.	Sunnyside Lane	Physicist
Donaldson, Astrid L.	Weston Road	Librarian
Donaldson, Eleanor	Trapelo Road	Housewife
Donaldson, Elizabeth C.	Old Lexington Road	Housewife
Drew, Frederick T.	Concord Road	Expeditor
Durnan, Sandra	Lexington Road	Med. Tech.
Dustin, Daniel E.	Sandy Pond Road	Scientist
Eckhardt, Homer D.	Laurel Drive	Engineer
Emerson, Claire	Winter Street	Housewife
Emmons, Judith B.	Sandy Pond Road	Housewife
Felts, George B.	South Great Road	Syst. Eng.
Foust, Bertram E.	Juniper Ridge Road	Bldg. Supp.
Gleason, Francis H.	Beaver Pond Road	Shoe Mfr.
Gleason, Nancy J.	Beaver Pond Road	Housewife
Grande, Rose P.	Bypass Road	Housewife
Hadley, Henry H.	Old County Road	Manuf.
Hancock, John C.	Tower Road	Postmaster
Heck, Berlin A., Jr.	North Great Road	Fish & Wild.



<u>Name</u>	<u>Address</u>	<u>Occupation</u>
Hoch, Alfred C.	Tower Road	Engineer
Hubbard, Eliot, III	Winter Street	Social Work
Humez, Alice D.	Lexington Road	Housewife
Ives, David	Old Concord Road	WGBH
Jagger, James J.	Beaver Pond Road	Ind. Research
Kindleberger, Sarah M.	Bedford Road	Housewife
Korhonen, Miriam	Linway Road	Housewife
Lang, Richard E.	Winter Street	Engineer
Leaver, Robert O.	Tower Road	Banker
Liddick, Harold S.	Juniper Ridge Road	Salesman
Loud, John F.	Woods End Road	Retired
Maher, Howard	Old Sudbury Road	Bartender
Mathews, Robert W.	Sandy Pond Road	Real Est. Dev.
Mayfield, Glover	Winter Street	Engineer
McKenna, William	Old Concord Road	Real Estate
McWade, Lucile	Deerhaven Road	Housewife
Mickle, Shelley F.	Lexington Road	Secretary
Morse, William H.	Old Winter Street	Chemist
Murphy, Edward W.	Concord Road	Builder
Nault, Wilson S.	Fox Run Road	Retired
Nelson, Erik J.	Virginia Road	Letter Carr.
Parker, Jackson B.	Hillside Road	Sales Eng.
Perry, Richard	Old Concord Road	Trustee
Rowe, Lawrence L.	Concord Road	Nursing Asst.
Seaver, John D.	Beaver Pond Road	Itek
Seaver, Millicent	Beaver Pond Road	Housewife
Smith, John E.	Old Bedford Road	Carpenter
Spock, Michael	Trapelo Road	Museum Dir.
Stankard, Charles	South Great Road	Contractor
Thiessen, Arthur E.	Winter Street	Retired
Todd, Gertrude	Lincoln Road	Housewife
Warner, John B.	Grasshopper Lane	Pilot
Whalen, William B.	Bedford Lane	Tel. Co.
Williamson, Thomas J.	Ridge Road	Refrig. Eng.
Winchell, Guilbert S.	Oxbow Road	Engineer
Wood, George A., Jr.	Giles Road	Engineer
Worthington, Elizabeth G.	Concord Road	Housewife
Yeuell, Kay M.	South Great Road	Mfr.
Ziegler, Elmer H.	Virginia Road	Supervisor
Zondiros, George	Lincoln Road	Spectrotech



APPOINTED BY THE TOWN CLERK

Term Expires

ASSISTANT TOWN CLERKS

Elizabeth J. Snelling	1972
Arletta L. Spooner	1972

APPOINTED BY THE TREASURER

ASSISTANT TREASURER

Ann E. Paddock	1972
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APPOINTED BY THE TAX COLLECTOR

DEPUTY TAX COLLECTOR

Ann E. Paddock	1972
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APPOINTED BY THE BOARD OF HEALTH

COMMUNITY NURSE

Alice E. Garrison, R. N. (Resigned)	1972
Jeanne Jacobs, R. N. (Appointed)	1972

BURIAL AGENT

George Wells	1972
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INSPECTOR OF ANIMALS

Lawrence P. Hallett	1972
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APPOINTED BY THE MODERATOR

PERSONNEL BOARD

Alexander H. Neiley, Chairman	1972
W. Gordon Woodington	1973
Robert M. Wood	1974



Term Expires

FINANCE COMMITTEE

Bruce R. Scott, Chairman	1974
Arthur Coburn, III	1972
V. Gerald Wright	1972
An Wang	1973
William A. Williams, Jr.	1974

REGIONAL REFUSE DISPOSAL COMMITTEE

Robert L. Allen	1972
James T. Foust	1972
John B. Niles	1972

VOCATIONAL REGIONAL SCHOOL DISTRICT COMMITTEE

Ruth Wales	1972
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APPOINTED BY SELECTMEN,  
SCHOOL COMMITTEE AND MODERATOR

TOWN BUILDING COMMITTEE

John Pike, Chairman	1972
Alice McKennan	1973
William Munroe	1973
Donald Natoli	1972
Guilbert S. Winchell	1972

SCHOLARSHIP FUND COMMITTEE

Charles W. Calkins, Jr., D. M. D.	1973
Sylvia B. Neumann	1972
John B. Garrison	1974
Randolph Brown, ex officio	

APPOINTED BY PLANNING BOARD

BICYCLE PATH STUDY COMMITTEE

David Webster, Chairman	1972
Richard Allen	1972
Ann B. Brown	1972
Susan M. Brooks	1972
Lawrence Zuelke	1972



Term Expires

MODERATE INCOME HOUSING STUDY COMMITTEE

Phillips Ketchum, Jr., Chairman	1972
Morton B. Braun	1972
Joseph Bower	1972
Susan R. Shapiro	1972
William B. Whalen	1972

AIRPORT WEST ZONING COMMITTEE

Robert C. Brannen, Chairman	1972
Robert H. Booth	1972
Ronald Marcks	1972

APPOINTED BY SELECTMEN AND PLANNING BOARD

BY '80 PLANNING GROUP

Edith M. Henderson, Chairman	1972
Perry J. Culver, M. D.	1972
Morton B. Braun	1972
Anne Harney	1972
Harold A. Levey, Jr.	1972
Max Mason, Jr.	1972
Elizabeth C. Donaldson	1972

AIRCRAFT NOISE STUDY COMMITTEE

Paul Roberts, Jr., Chairman	1972
K. Uno Ingard	1972
Mary Spindler	1972
L. Dennis Shapiro	1972
Paul E. Giese	1972
Evan Semerjian	1972



## TOWN CLERK

George Wells

The Town Clerk is the official recorder of Town events and activities and issues licenses and certificates. His duties include recording the proceedings at Town Meetings and Elections, and notifying the Selectmen and other officers concerned of appropriations which have been voted.

The record of registered voters of Lincoln is kept at the Town Clerk's office. Persons wishing to become voters in the Town should communicate with the Clerk.

## ANNUAL TOWN MEETING

March 27, 1971

Pursuant to a Warrant duly served, the meeting was called to order by the Moderator, Mr. Kenneth W. Bergen, at 9:30 A. M. The return of the Warrant was read, and the Moderator called attention to Article 1 of the Warrant (Election of Officers), which will be acted upon on March 29th. A quorum being present, the following business was transacted.

Article 2. To bring in their votes for any committees, commissioners, trustees, and other officers required by law to be elected by ballot or otherwise.

VOTED: That Harold E. Lawson be elected Measurer of Wood and Bark for the ensuing year.

Article 3. To hear and act upon the reports of Town Officers, Committees, Commissioners and Trustees.

VOTED: That the reports of the Town Officers, Committees, Commissioners and Trustees, as printed in the Town Report, be accepted.



Article 4. To fix the salaries and compensation of the several elective officers of the Town and to determine whether any Department, Board or Committee shall be authorized to employ for additional compensation any of its members and to fix additional compensation of such members.

VOTED: That the salaries of the elected officials of the Town for the current year be fixed at the following amounts:

Selectmen, each	\$100.00
Town Clerk	200.00
Treasurer and Collector	700.00
Assessors, Chairman	200.00
Assessors, other members, each	175.00
Water Commissioners, each	75.00

Article 5. To raise and appropriate money for the necessary and expedient purposes of the Town, or take any other action relative thereto.

VOTED: That the Town adopt as separate appropriations the listed recommendations in Table I attached to the report of the Finance Committee, printed on pages 12 through 18 inclusive of the Financial Section and Warrant for the 1971 annual Town Meeting, except that the following numbered accounts will be changed as follows:

Item 10	Finance Committee Expense will be decreased \$200 to \$225.00;
Item 100a	Police Salaries will increase \$4,200.00 to \$112,325.00;
Item 101	Police Expense will increase \$2,800.00 to \$11,370.00
Item 112	Fire Department Expense will be decreased \$200 to \$7,329.00;
Item 125	Fire and Police Building Maintenance and Expense will be decreased \$300 to \$4,945.00;
Item 201	Board of Health Expense will decrease \$100 to \$5,825.00;
Item 303	Public Works Equipment and Expense will decrease \$500 to \$17,570.00;



- Item 502            Elementary School instruction will decrease \$6,050 to \$967,464.00;
- Item 503            Elementary School other Services will decrease \$3,200 to \$92,350.00;
- Item 509            Elementary School Programs with other Systems will decrease \$3,550 to \$400.00;
- Item 522            Library Expense will decrease \$200 to \$3,575.00;
- Item 531            Library Maintenance will decrease \$100 to \$9,005.00;
- Item 600            Recreation Committee salaries will decrease \$700 to \$11,885.00;
- Item 602            Recreation Committee Expense will decrease \$300 to \$6,325.00;
- Item 604            Tennis Court & Sprinkler will decrease \$400 to \$1,600.00;
- Item 806            Interest on School Building Bonds will decrease \$2,800 to \$20,540.00;
- Item 901            Unclassified - Employee Hospital and Insurance Fund will decrease \$2,300 to \$31,000.00;
- Item 906            Unclassified - Celebration Committee will decrease \$700 to \$2,575.00;

In addition the Item marked Reserve Fund will decrease \$3,000 to \$27,000.00;

and that all items be raised by Taxation except to the following extent:

- Item 30            Treasurer and Collectors salaries; \$1,575 to be taken from Water Department receipts.
- Items 320 and 321    Chapter 90 Maintenance and Construction; \$19,500 to be taken from free cash and returned thereto when received.



- Item 502           \$24,417.00 to be taken from Federal grants under Public Law 874 and 864 and from Metco Funds.
- Item 504           \$1,032.75 to be taken from the Julian DeCordova School Equipment Fund and \$92.15 to be taken from the Grammar School Fund:
- Item 520           \$842.50 to be taken from Dog tax receipts.
- Item 521           \$1,403.25 to be taken from State Aid to Libraries.
- Item 702           \$2,500.00 to be taken from Cemetery Investment Funds.
- Item 805           \$64,300 to be taken from Free Cash.
- Item 906           \$245.00 of which to be accepted from the Donald Gordon Recreation Fund.

The total for General purposes for 1971 is shown on Table I as \$2,932,517.22 and with Amendments is now \$2,914,917.22. After application of Special Funds listed above, the amount to be raised by Taxation is now \$2,799,009.57.

Items 950 to 956, inclusive, totalling \$94,187.50, as listed on Page 18, shall be taken from Water Department funds.

Article 6.       To see if the Town will vote to authorize the Town Treasurer with approval of the Selectmen, to borrow money from time to time in anticipation of the revenue of the financial year beginning January 1, 1972, and to issue a note or notes therefor, payable within one year, and to renew any note or notes as may be given for a period of less than one year, in accordance with Section 17, Chapter 44, General Laws.

VOTED:           That the Town Treasurer, with the approval of the Selectmen, be authorized to borrow money from time to time in anticipation of the revenue of the financial year beginning January 1, 1972, and to issue a note or notes therefor, payable within one year, and to renew any note or notes as may be given for a period of less than one year, in accordance with Section 17, Chapter 44, General Laws.



Article 7. To see if the Town will vote to raise and appropriate a sum of money to be added to the Stabilization Fund established pursuant to the vote of the Town under Article 23 of the Annual Meeting on March 16th, 1959, or take any other action relative thereto.

VOTED: To pass over the article.

Article 8. To see if the Town will vote to raise and appropriate the sum of \$4,800.00, or any other sum, for the use of the Conservation Commission for the development of a landing for small non-powered boats on the Sudbury River near Lee's Bridge on Route 117, said landing to be located on conservation lands, together with the construction of a small parking area adjacent thereto, or take any other action relative thereto.

VOTED: To pass over the article.

Article 9. To see if the Town will authorize the Board of Selectmen and the School Committee to continue the Town's annual contract with U. S. Commissioner of Education to operate the elementary school at L. G. Hanscom Field, Bedford, Massachusetts, or take any other action relative thereto.

VOTED: That the Town authorize the Board of Selectmen and the School Committee to continue the Town's annual contract with the U. S. Commissioner of Education to operate the elementary school at L. G. Hanscom Field, Bedford, Massachusetts.

Article 10. To see if the Town will vote to approve the amount of indebtedness, namely \$25,000.00, or any other sum, authorized by vote of the Lincoln-Sudbury Regional District School Committee, for the purpose of adding to the existing Regional School building, or take any other action relative thereto.

VOTED: To pass over the article.

Article 11. To see if the Town will vote to accept the provisions of sections sixteen to sixteen I, inclusive, of Chapter 71 of the General Laws, providing for the establishment of a regional vocational-technical school district, to consist of the towns of Arlington, Belmont, Concord and Lexington, together with such of the towns of Acton, Boxborough, Carlisle, Lincoln, Stow, Sudbury, Wayland and Weston as vote to accept such sections, and providing for the construction, maintenance and operation of a regional school by said district in accordance with the provisions of a proposed agreement filed with the Selectmen.

VOTED: That the Town accept the provisions of sections



sixteen to sixteen I, inclusive, of Chapter 71 of the General Laws, providing for the establishment of a regional vocational-technical school district, to consist of the towns of Arlington, Belmont, Concord and Lexington, together with such of the towns of Acton, Boxborough, Carlisle, Lincoln, Stow, Sudbury, Wayland and Weston as vote to accept such sections, and providing for the construction, maintenance and operation of a regional school by the said district in accordance with the provisions of a proposed agreement filed with the Selectmen.

Article 12. To see if the Town will vote to raise and appropriate a sum of money for the purpose of paying the Town's apportioned share of the initial operating and maintenance costs of the proposed regional vocational-technical school district consisting of the Towns of Arlington, Belmont, Concord and Lexington and such of the Towns of Acton, Boxborough, Carlisle, Lincoln, Stow, Sudbury, Wayland and Weston as vote to become members of said district, or take any other action relative thereto.

VOTED: That the Town raise and appropriate the sum of \$470.00 for the purpose of paying the Town's apportioned share of the initial operating and maintenance costs of the proposed regional vocational-technical school district consisting of the Towns of Arlington, Belmont, Concord and Lexington and such of the Towns of Acton, Boxborough, Carlisle, Lincoln, Stow, Sudbury, Wayland and Weston as vote to become members of said district.

Article 13. To see if the Town will vote to support the School Committee in its continuing plan to bring a limited number of children from underprivileged areas to the Lincoln Schools for purposes of education, or take any other action relative thereto.

VOTED: That the Town support the School Committee in its continuing plan to bring a limited number of children from underprivileged areas to the Lincoln Schools for purposes of education.

Article 14. To see if the Town will vote to raise and appropriate a sum of money for the purchase of equipment for the use of the Public Works Department, or take any other action relative thereto.

VOTED: That the Town appropriate the sum of \$14,800 for the purchase of equipment for the use of the Public Works Department, and that to meet said appropriation the sum of \$9,440.41 be raised and appropriated, the sum of \$85.37 be taken from the balance remaining in the account entitled: "Highway Equipment - Article 19, 1968 Town Meeting", the sum of \$7.35 be taken from the amount remaining in the account entitled: "Highway Equipment, Article 9, 1969 Town Meeting", the sum of \$2,266.87 from the amount remaining in the



account entitled: "Highway Equipment , Article 27, 1970 Town Meeting", and the sum of \$3,000.00 be taken from Water Department Receipts.

Article 15. To see if the Town will vote to raise and appropriate a sum of money to rebuild and re-equip the science wing of the Brooks School, recently damaged by fire, and to determine whether said sum shall be appropriated from the proceeds of the fire insurance or from other available funds, shall be raised by taxation or borrowing, or any combination of the above, or take any other action relative thereto.

VOTED: That there is hereby appropriated from the proceeds of fire insurance policies covering the recent damage by fire to the Brooks School a sum not in excess of such proceeds to rebuild and re-equip the Science Wing and other damaged areas of said school to substantially the condition they were in before the fire and for that purpose the Town Building Committee is hereby authorized to execute in the name and on behalf of the Town such contracts as it shall deem necessary to rebuild and re-equip such damaged areas; provided, however, that no such contract shall be executed until the proceeds of said policies are actually received by the Town.

Article 16. To see if the Town will vote to amend the zoning bylaw by: (1) eliminating the power of the Board of Appeals to permit conversion of pre March 4, 1929, single-family dwellings into two-family dwellings in an R-1 District; (2) permitting, in a B-2 District, the uses permitted in a B-1 District; (3) eliminating references to public schools as a use permitted in an R-1 District and references to private schools as a use permitted subject to the Board of Appeals in an R-1 District; (4) modifying the cluster development provisions; and (5) requiring underground wiring in all new subdivisions; all as proposed in an amendment now on file with the Town Clerk and available for inspection, or take any other action relative thereto.

VOTED: That the Zoning ByLaw of the Town of Lincoln as adopted December 13, 1960, approved by the Attorney General January 27, 1961, and effective February 7, 1961, and thereafter amended, be further amended as follows:

(a) By deleting the words "public schools" in Section V, A, 1, subparagraph (3), (R-1 Single Family Residence District - Uses Permitted), so that said subparagraph (3) will read as follows: "3. Museums, libraries and parks, playgrounds, conservation areas, water supply areas and land owned and operated for the public enjoyment or



service by a public or semi-public agency."

- (b) By deleting the words "private school" in subparagraph (1) under "Uses Permitted Subject to Permission of the Board of Appeals", Section V, A, 1 (R-1 Single Family Residence District), so that said subparagraph (1) will read as follows: "1. Hospital, sanitarium, nursing home or charitable institution."
- (c) By deleting from subparagraph (4), Section VI, B, 8, b (Development Regulations - Exception for Cluster Development in an R-1 Single Residence District) the phrase "40,000 square feet" and substituting therefor the phrase "35,000 square feet", so that said subparagraph (4) will read as follows: "4. Each lot shall contain not less than 35,000 square feet."
- (d) By deleting from subparagraph (9), Section VI, B, 8, b (Development Regulations - Exception for Cluster Development in an R-1 Single Residence District) the phrase "at least 20% of the land" and substituting therefor the phrase "at least 35% of the land", so that said subparagraph (9) will read as follows: "9. Provision shall be made so that at least 35% of the land area of the tract, exclusive of land set aside for road area, shall be Open Land, and that the area of open land shall be such that when added to the total area of all lots smaller than 80,000 square feet, the total area shall not be less than the number of such lots multiplied by 80,000 square feet."

and the following amendment to the main motion under Article 16 was also voted:

That subparagraph 10 (c) in Section VI, B, 8, b (Development Regulations - Exception for Cluster Development in an R-1 Single Residence District) which is proposed to read as follows: "c. in any other manner that may be approved by the Board of Appeals", be amended to read in the following manner: "c. in any other manner (including an association of the owners of the land) that may be approved by the Board of Appeals, with provisions for limited easements for recreational use by residents of the Town";



and on an amendment duly seconded, it was also voted:

That the Planning Board study the provisions of the Zoning By-Law to the end that provisions for the establishment of two family dwellings be made clear and uniform.

Article 17. To see if the Town will vote to amend the zoning by-law to create a new R-3 Open Space Residential Development (OSRD) District, as proposed in an amendment now on file with the Town Clerk and available for inspection, or take any other action relative thereto.

VOTED: That the Zoning By-Law of the Town of Lincoln as adopted December 13, 1960, approved by the Attorney General January 27, 1961, and effective February 7, 1961, and thereafter amended, be further amended as follows:

- (a) By deleting from Section II, A (Establishment of Districts) the word "six" and by inserting in its place thereof the word "seven" so that said section will read as follows: "The Town of Lincoln is hereby divided into seven types of districts...etc."
- (b) By inserting in Section II, A (Establishment of Districts) after the phrase "R-2 General Residence District (Section V, A, 2)" the phrase "R-3 Open Space Residential Development (OSRD) District (Section V, A, 3)".
- (c) By inserting after Section V, A, 2 (relating to the R-2 General Residence District) the following new Section V, A, 3: "3. R-3 Open Space Residential Development District. The Open Space Residential Development (OSRD) District is intended to provide an alternative pattern of land development to the pattern permitted in the R-1 residential zone. Specifically, it is intended to encourage the conservation of more significant common open space than is normally the case in an R-1 District, while at the same time providing for a greater mixture of housing types in certain districts in the Town, at somewhat greater dwelling unit densities than would be allowed in an R-1 Single Residence District, without a significant increase in population density. This is intended to be done by allowing the construction of appropriate clusters of dwelling units which will not detract from the ecological and visual qualities of the environment. An Open



Space Residential Development should result in:

1. conservation of significant tracts of open space;
2. efficient allocation, distribution and maintenance of common open spaces;
3. economic and efficient street, utility and public facility installation, construction and maintenance;
4. a variety of housing types and characteristics;
5. housing and land development harmonious with natural features;
6. the development and maintenance of real property values consistent with the needs of the people of Lincoln.

#### USES PERMITTED

1. Any use permitted in an R-1 Single Residence District subject to the same use and development restrictions as are prescribed therein.

#### USES PERMITTED SUBJECT TO PERMISSION OF THE BOARD OF APPEALS

1. Detached, semidetached and multi-family dwelling units known as 'garden apartments', 'row houses' or 'town houses' provided that no permit for a development which does not conform to the use and development restrictions of an R-1 district shall be issued hereunder unless a site plan has been submitted and approved by the Board of Appeals in accordance with the provisions of Section VI, B, 9 below."

- (d) By inserting in Section VI, A, 1, the words "R-3 OSRD District" so that the section will read:

"The height of any structure in an R-1 Single Residence District, an R-3 OSRD District and a B-3 Selected Light



Industrial District shall not exceed the greater of thirty-five (35) feet or three (3) stories."

- (e) By adding immediately after the second paragraph of Section VI, B, 1 the following new paragraph:

"The minimum area for any lot in an R-3 OSRD District shall be in accordance with an approved site plan submitted in accordance with Section VI, B, 9 below, except for a development which conforms in all respects to the use and development restrictions of an R-1 Single Residence District and for which no approved site plan is therefore required."

- (f) By adding immediately following the first paragraph of Section VI, B, 2 the following new paragraph:

"The minimum street frontage for a structure in an R-3 OSRD District shall be in accordance with an approved site plan submitted in accordance with Section VI, B, 9 below, except for a development which conforms in all respects to the use and development restrictions of an R-1 Single Residence District and for which no approved site plan is therefore required."

- (g) By inserting immediately following the first paragraph of Section VI, B, 3 the following new paragraph:

"The minimum width of lot at building in an R-3 OSRD District shall be in accordance with an approved site plan submitted pursuant to Section VI, B, 9 below, except for a development which conforms in all respects to the use and development restrictions of an R-1 Single Residence District and for which no approved site plan is therefore required."

- (h) By inserting immediately following the second paragraph of Section VI, B, 4 the following new paragraph:

"The minimum front yard in any R-3 OSRD District shall be in accordance with an approved site plan submitted pursuant to Section VI, B, 9 below, except for a development which conforms in all respects to the use and development restrictions of an R-1 Single Residence District and for which no approved site plan is therefore required."



- (i) By inserting immediately following the second paragraph of Section VI, B, 5 the following new paragraph:

"The minimum side and rear yards in any R-3 OSRD District shall be in accordance with an approved site plan submitted pursuant to Section VI, B, 9 below, except for a development which conforms in all respects to the use and development restrictions of an R-1 Single Residence District and for which no approved site plan is therefore required."

- (j) By adding to Section VI, B the following new Section VI, B, 9 reading as follows:

"9. Special Provision for Development of a Tract of Land Situated Within an R-3 OSRD District, not Subject to the Restrictions of the R-1 District.

- a. An owner or owners (including their authorized agent) may, in connection with the submission of a subdivision plan for Planning Board approval under the Subdivision Control Law, or if no such approval is required, after consultation with the Planning Board, make an application to the Board of Appeals for a special permit permitting development of the tract of land for conservation of open space and multi-family uses in keeping with the purposes of the R-3 OSRD District.
- b. Each application for a special permit hereunder shall be accompanied by a written statement setting forth the reasons why, in the opinion of the Applicant, the proposed plan is in the public interest and consistent with the objectives of the R-3 OSRD District.
- c. Such application shall be accompanied by plans in triplicate of the entire tract under consideration prepared by a professional architect, engineer or landscape architect in accordance with requirements for preliminary subdivision plans in the Rules and Regulations of the Planning Board governing the Subdivision of Land (whether or not all of the development constitutes a subdivision)



and shall include floor plans and elevations of all proposed buildings.

- d. After notice and public hearing, and after due consideration of the report and recommendations of the Planning Board (see subparagraph e below), the Board of Appeals may grant such a permit provided that:
  1. It finds that the proposed plan: (i) is in harmony with the purpose and intent of this by-law and will promote the purposes of the R-3 OSRD District; (ii) does not have a detrimental impact on the neighborhood and is in harmony with the long-range plan of the Town; (iii) is appropriate to the natural terrain of the tract to be developed; (iv) provides open space which is of a size, shape and location and has adequate access so as to benefit the Town and the residents of the development;
  2. The area of the tract to be developed is not less than twenty-five (25) acres;
  3. The number of dwelling units to be constructed in the development does not exceed the greater of (a) one unit for each 40,000 square feet of Qualifying Land Area or (b) twice the number of lots upon which dwellings could be constructed in the total land area of the tract which is usable for residential construction if the tract were subject to the restrictions of the R-1 Residential District;
  4. The average number of bedrooms per dwelling unit is no greater than two and a half (2.5) bedrooms per unit;
  5. Not more than 10% of the dwelling units are detached single-family dwelling units;
  6. Provision shall be made so that at least 70% of the Qualifying Land Area of the tract, and all land not usable for residential construction, shall be Open Land;



7. Provision shall be made so that the Open Land in the development shall be owned:
  - (a) by the Town,
  - (b) by the Lincoln Land Conservation Trust, or
  - (c) in any other manner (including an association of the owners of the land) that may be approved by the Board of Appeals, with provisions for limited easements for recreational use by residents of the Town, provided that such ownership shall vest in the Town sufficient rights to enable it to enforce compliance with the restrictions imposed by the Board of Appeals as conditions of its special permit;
8. Provisions shall be made so that the Open Land shall be restricted to any one or more of the uses allowed in a C-Open Space Conservation District, except that, subject to approval of the Board of Health, the Board of Appeals may permit the Open Land to be used for subsurface waste disposal where it finds that such use would not be detrimental to the character or quality of the Open Land;
9. Each dwelling unit shall have reasonable access to the Open Land, but need not front directly on such Open Land;
10. The size, shape and location of any buildings to be constructed are not detrimental to the neighborhood and are appropriate to the terrain in which they are located;
11. The plan provides for the convenience and safety of vehicular and pedestrian movement on the site and for adequate location of driveways in relation to street traffic;
12. The plan provides for an adequate arrangement and number of parking spaces in relation to the dwelling units to be constructed;
13. The plan provides adequate methods on the site for waste disposal, surface and subsurface drainage;



14. The plan provides for the construction of all roads and the installation of all utilities in accordance with these bylaws and the rules and regulations of the Planning Board;
  15. The application sets forth a specific plan for maintenance of all Open Land, waste disposal and drainage facilities, road ways and other improvements to be constructed in the development.
- e. The Board of Appeals may, in appropriate cases, impose further restrictions upon the tract, or parts thereof, as a condition to approving the plan.
  - f. In connection with an application for a special permit from the Board of Appeals under this section, the Planning Board shall submit in writing, prior to the hearing, its recommendations and report to the Board of Appeals. The Planning Board may supplement its report after the hearing. The report of the Planning Board shall include as a minimum:
    1. a determination of the Qualifying Land Area of the tract and, where the maximum number of units is to be measured by the number of lots which could be created in an R-1 Single Residence zone, the number of lots upon which dwellings could be constructed if the tract were subject to the restrictions of the R-1 Single Residence District;
    2. a general description of the neighborhood in which the tract lies and the effect of the proposed development on the area;
    3. the relationship of the proposed development to the Long Range Plan of the Town and the purposes of the R-3 OSRD District;
    4. an evaluation of the plan in relation to the natural terrain of the tract;



5. an evaluation of the proposed Open Land with respect to size, shape, location and accessibility to the Town and the residents of the development;
6. an opinion of the overall plan;
7. a recommendation as to the advisability of granting the special permit, and as to any restrictions which should be imposed upon the tract as a condition of such permit.

The Board of Appeals shall give due consideration to the report of the Planning Board and, where its decision differs from the recommendations of the Planning Board, shall state the reasons therefor in writing.

- g. The application for any permit hereunder shall set forth the manner in which the applicant proposes to ensure that the development will be constructed in accordance with the plan, and any permit issued hereunder shall specify that no certificate of occupancy shall be signed by the Building Inspector until the Building Inspector has certified to the Board of Appeals that the premises to be occupied have been built in accordance with the plan approved by the Board of Appeals as a basis for the special permit.

- (k) By deleting paragraph e from Section VI, B, 8 and renumbering paragraph f of Section VI, B, 8 as paragraph e.
- (l) By inserting in Section VIII, Definitions, four new definitions as follows:

"14. Land Usable for Residential Construction:

Land found by the Planning Board and Board of Health, at the time of application for special permit, building permit or subdivision approval, assuming compliance with this Zoning By-Law, to be suitable for the construction thereon of residential dwelling units under the applicable laws and by-laws and rules and regulations of the Town of Lincoln and the Commonwealth of Massachusetts."



"15. Qualifying Land Area of a Tract of Land: Eighty-five (85) percent of the Land Usable for Residential Construction in that tract of land."

"16. Open Land: A parcel or parcels of land or an area of water, or a combination of land and water, not including roads, set aside in an undeveloped state for the benefit, use and enjoyment of the residents of a cluster development or an R-3 OSRD development as the case may be, and the residents of the Town."

"17. Bedroom: Any area in a dwelling unit intended for sleeping accommodations for one or two individuals."

Article 18. To see if the Town will vote to amend the zoning by-law, Section V, B, by adding:

"4. B-4 Commercial Recreation District. The B-4 Commercial Recreational District is intended for use by athletic clubs, sports facilities, community clubs, country clubs and golf courses operated for profit.

USES PERMITTED:

1. Indoor and outdoor tennis courts and swimming pools.
2. Community club or country club and golf course.
3. Provided that no permit for any use hereunder shall be issued unless a site plan has been submitted and approved in accordance with the provisions of Section VI, G, below.

USES PERMITTED SUBJECT TO PERMISSION OF THE BOARD OF APPEALS, as provided in Section X, below, professional shop limited to the sale of athletic equipment such as would be used in the activities available at the facility authorized hereunder,"

or take any other action relative thereto.

VOTED: Motion defeated.



Article 19. To see if the Town will vote to amend the Zoning Map of Lincoln, Massachusetts, dated February 2, 1953, as heretofore amended, to include within the B-4 Commercial Recreational District a certain parcel of land containing approximately ten acres located on the westerly side of Mill Street on the southerly boundary of the Minute Man National Park, as shown on a sketch plan entitled "Proposed Zoning Change R-1 to B-4", a copy of which is on file with the Town Clerk, or take any other action relative thereto.

VOTED: Motion defeated.

Article 20. To see if the Town will vote to amend the General By-Laws of the Town by adding a new Section 11 to Article XI (Miscellaneous), said new section to read as follows:

"Section 11. Snow Vehicles or Recreation Vehicles. No person shall use or operate a 'snow vehicle' or 'recreational vehicle', as these terms are defined in General Laws, Chapter 90B, Section 20, in any park or other public property, or on or over any private property within the confines of the Town of Lincoln except with the written consent of the owner thereof. Any person violating this regulation shall be punished by a fine of not less than five dollars and not more than fifty dollars.", or take any other action relative thereto.

VOTED: That the General By-Laws of the Town are hereby amended by adding the following new Section 11 to Article XI (Miscellaneous):

"Section 11. Motor vehicles, snow vehicles and recreation vehicles. No person shall use or operate a motor vehicle, trail bicycle, motor bicycle or similar motorized vehicle which is eligible for registration under Chapter 90B of the General Laws of the Commonwealth, or a snow vehicle or recreation vehicle as defined in Section 20 of said Chapter in any park or other Town owned property, except public roads and streets, without the prior written consent of the Town Board having the responsibility for the management of such property. Any such consent shall be temporary in nature, shall specify the period of time during which it is in force and shall only be granted where the proposed use or operation will not in the judgment of the Board granting the same be detrimental



to the purpose for which such property is owned. Notwithstanding anything to the contrary hereinabove contained, parking areas established for use in connection with such park or such other public property may be used for parking purposes without prior consent.

"No person shall use or operate any such vehicle on or over any private property within the limits of the Town without the written consent of the owner of such property.

"Any person violating this By-Law shall be punished by a fine of not less than five dollars nor more than fifty dollars."

Article 21. To see if the Town will vote to amend the General By-Laws of the Town of Lincoln by adding the following new Section 7 to Article VI, entitled Contracts by Town Officers, copies of said new Section 7, which provides for affirmative action against discriminatory practices in certain town contracts having been filed in the office of the Town Clerk where they are available to voters, or take any other action relative thereto.

VOTED: To pass over the article. However, the following resolution was unanimously adopted:

That it is the policy of the Town of Lincoln to promote by affirmative action equal employment opportunity in its employment practice and contractual arrangements without discrimination on account of race, color, religious creed, national origin, sex, age or ancestry.

Article 22. To see if the Town will vote to raise and appropriate a sum of money to acquire by purchase, gift, or in any other way, the following described parcel of land for the Town Cemetery on Lexington Road, and whether to provide said sum by appropriation from the funds which have been accumulated from the sale of cemetery lots, sometimes known as the Cemetery Investment Fund, or to raise and appropriate the sum by taxation or any combination thereof, or take any other action relative thereto.

#### Description

A certain parcel of land belonging to Edward F. and Henry R. Flint, situated on the northwesterly side of Lexington Road, as shown on a plan entitled "Plan of Edward F. and Henry R. Flint land in Lincoln, Massachu-



setts, for Town of Lincoln", dated January 8, 1968, by Cleverdon, Varney & Pike.

VOTED: That the Selectmen be and they hereby are authorized and empowered in the name and on behalf of the Town to acquire by eminent domain, purchase or any other way the following described parcel of land for the Town Cemetery on Lexington Road and for such purpose the sum of \$15,000 is hereby appropriated, such sum to be taken from funds which have been accumulated from the sale of cemetery lots, sometimes known as the Cemetery Investment Fund:

A certain parcel of land belonging to Edward F. and Henry R. Flint, situated on the northwesterly side of Lexington Road, as shown on a plan entitled "Plan of Edward F. and Henry R. Flint land in Lincoln, Massachusetts, for Town of Lincoln" dated January 8, 1968, as revised 1971, by Cleverdon, Varney & Pike.

Article 23. To see if the Town will vote to instruct the Water Commissioners to make the following improvements to the Water System of the Town:

- A. Replace about 3300 feet of 4 inch water main with 6 inch water main on Old Farm Road, Blueberry Lane and Grasshopper Lane.
- B. Install about 1000 feet of 8 inch water main southerly from North Great Road on Mill Street.
- C. Such other improvements as may be found appropriate;

all with appropriate fittings following sound design; to raise and appropriate \$35,000, or any other sum, therefor, and to determine whether the money shall be provided for under authority of General Laws, Chapter 44, Section 8, Clause (5), or take any other action relative thereto.

VOTED: That the Town authorize the Water Commissioners to make the following improvement to the Water System of the Town;

Replace about 3,300 feet of 4 inch water main with 6 inch water main on Old Farm Road, Blueberry Lane and Grasshopper Lane;



all with appropriate fittings following sound design; and that the sum of \$35,000 is appropriated therefor, and to meet said appropriation the Treasurer, with the approval of the Selectmen, be, and hereby is, authorized to borrow the sum of \$35,000 under the provisions of Chapter 44, Section 8, Clause (5) of the General Laws, and to issue bonds or notes of the Town therefor, payable in accordance with said Chapter 44, so that the whole loan shall be paid in not more than 7 years from the date of issue of the first bond or note.

On motion duly made and seconded, the 1971 Annual Town Meeting was adjourned at approximately 6:30 P. M.

George Wells, Town Clerk

#### ANNUAL TOWN ELECTION

March 29, 1971

In accordance with Article 1 of the Warrant, the Polls were declared open at 7:30 A. M. by Mr. Robert M. Gargill, who, with the assistance of Mr. Kemon P. Taschioglou, acted as Warden throughout the day. The following Ballot Clerks were duly sworn: Isabel Peirce, Ethel Mackenzie, Eleanor Wilfert, Nancy Wood, Dorothy Manzelli, Natalie Faddoul, Delores Paino, Jacquelyn Snelling and Barbara Warner. The polls were declared closed by Mr. Gargill at 8 P. M. There was a total vote of 1,421, with the following results:

Town Clerk (1 year)	George Wells	1312
	Blanks	109
Selectman (3 years)	Warren R. Dwyer	1237
	Blanks	184
Town Treasurer (1 year)	Frederick B. Taylor	1298
	Blanks	123



Assessor (3 years)	Robert L. Sutherland	1224
	Blanks	197
Collector of Taxes (3 years)	Frederick B. Taylor	1287
	Blanks	134
School Committee (3 years)	John B. French	1183
	Blanks	238
Water Commissioner (3 years)	Alan McClennen	1240
	Blanks	181
Board of Health (3 years)	Herbert A. Haessler, M.D.	1199
	Blanks	222
Cemetery Commissioner (3 years)	James DeNormandie	1227
	Blanks	194
Planning Board (5 years)	John R. Caswell	1208
	Blanks	213
Commissioner of Trust Funds (3 years)	Richard F. Schroeder	1209
	Blanks	212
Trustee of Bemis Fund (3 years)	Rebecca B. Bailey	1145
	Blanks	276
Trustee of Bemis Fund (1 year)	Thomas B. Adams	1215
	Blanks	206
Trustee of Lincoln Library (3 years)	Dunbar Lockwood, Jr.	1197
	Blanks	224
Director, DeCordova-Dana Museum (4 years)	Gregory S. Kolligian	1149
	Blanks	272
Recreation Committee (3 years)	Carolyn J. Rosenblum	1107
	Blanks	314



Lincoln-Sudbury Regional  
District School Committee  
(1 year)

Ernest C. Bauder	191
William E. Haas	222
Richard A. LaRhette	881
Blanks	127

Lincoln-Sudbury Regional  
District School Committee  
(3 years)

Frederick P. Walkey	1131
George F. MacKenzie	281
R. Maynard Marshall, III	200
Norman C. Rasmussen	978
Blanks	252

Question No. 1	"Shall the fluoridation of the public water supply for domestic use in Lincoln be continued?"	YES	757
		NO	634
		BLANKS	30

Question No. 2	"Shall the town in addition to the payment of fifty per cent of a premium for contributory group life and health insurance for employees in the service of the town and their dependents, pay a subsidiary or additional rate?"	YES	727
		NO	552
		BLANKS	142

Question No. 3	"Shall the town, in addition to the payment of fifty per cent of a premium for contributory group life and health insurance for employees retired from the service of the town and their dependents, pay a subsidiary or additional rate?"	YES	729
		NO	545
		BLANKS	147

George Wells, Town Clerk

On April 12, 1971, there was a recount of the ballots cast for two members of the Lincoln-Sudbury Regional District School Committee (3 year term) under the direction of the Board of Reg-



istrars. The result was:

Frederick P. Walkey	1131
George F. MacKenzie	279
R. Maynard Marshall, III	202
Norman C. Rasmussen	979
Blanks	251

George Wells, Town Clerk

## SPECIAL TOWN MEETING

October 27, 1971

Pursuant to a Warrant duly served, the Meeting was called to order by the Moderator, Mr. Kenneth W. Bergen, at 7:30 P. M. The return of the Warrant was read, and the following business was then transacted:

Article 1. To see if the Town will vote to ratify and confirm the action of the Town Treasurer in appropriating as of July 1, 1971, to the repayment of debts incurred by the Town for the acquisition of certain parcels of land for conservation purposes pursuant to the vote under Article 8 of the Annual Town Meeting of 1969, funds received from State and Federal grants made to the Town for such acquisitions, or take any other action relative thereto.

VOTED: That the Town vote to ratify and confirm the action of the Town Treasurer in appropriating as of July 1, 1971, to the repayment of debts incurred by the Town for the acquisition of certain parcels of land for conservation purposes pursuant to the vote under Article 8 of the Annual Town Meeting of 1969, funds received from State and Federal grants made to the Town for such acquisitions.

Article 2. To see if the Town will vote to accept as a public way the private road known as Linway Road, as shown on a plan entitled "Plan of the Re-Subdivision of a portion of land in Lincoln, Mass., owned by Anthony J. Creonte", dated October, 1962, Snelling, Hilton & Associates, Civil Engineers and Land Surveyors, said plan being approved by the Planning Board of the Town of Lincoln October 29, 1962, and recorded in the Middlesex South District



Registry of Deeds as Plan #1689 of 1962, and for this purpose will authorize the Board of Selectmen to acquire by eminent domain, purchase, or otherwise, the land contained therein, or take any other action relative thereto.

VOTED: That the Town accept as a public way the private road known as Linway Road, as shown on a plan entitled "Plan of the Re-Subdivision of a portion of land in Lincoln, Mass., owned by Anthony J. Creonte", dated October, 1962, Snelling, Hilton & Associates, Civil Engineers and Land Surveyors, said plan being approved by the Planning Board of the Town of Lincoln on October 29, 1962, and recorded in the Middlesex South District Registry of Deeds as Plan #1689 of 1962; and for this purpose the Town authorizes the Board of Selectmen to acquire by eminent domain, purchase, or otherwise, the land contained therein, and to accept a confirmatory deed thereto.

Article 3. To see if the Town will vote to accept as a public way Mine Brook Road from Trapelo Road to and including the turnaround, as shown on a plan entitled "Subdivision of Land in Lincoln, Mass., belonging to James DeNormandie et al", dated June 1970, by Rowland H. Barnes Co., Inc., Civil Engineers, approved by the Planning Board of the Town of Lincoln on August 5, 1970, and recorded in the South Middlesex District Registry of Deeds as #975 of 1970, and that for this purpose will authorize the Board of Selectmen to acquire by eminent domain, purchase, or otherwise, the land contained therein, or take any other action relative thereto.

VOTED: To pass over the article.

Article 4. To see if the Town will vote to accept as a public way the private road known as Long Meadow Road, as shown on a plan entitled "Subdivision Plan of Land in Lincoln, Mass., Owned by August Schumacher", dated October 11, 1954, Snelling & Hilton, Registered Land Surveyors, said plan being approved by the Planning Board of the Town of Lincoln on November 30, 1954, and recorded with the Middlesex Registry of Deeds as Plan #1964 of 1954, and for this purpose will authorize the Board of Selectmen to acquire by eminent domain, purchase, or otherwise, the land contained therein, or take any other action relative thereto.

VOTED: That the Town accept as a public way the private road known as Long Meadow Road, as shown on a plan entitled "Subdivision Plan of Land in Lincoln, Mass., Owned by August Schumacher", dated October 11, 1954, Snelling & Hilton, Registered Land Surveyors, said plan being approved by the Planning Board of the Town of Lincoln on November 30, 1954, and recorded with the Middlesex South District Registry of Deeds as Plan #1964 of 1954; and for this



purpose the Town authorizes the Board of Selectmen to acquire by eminent domain, purchase, or otherwise, the land contained therein, and to accept a confirmatory deed thereto.

Article 5. To see if the Town will vote to raise and appropriate the sum of \$9,675.00, or any other sum, to meet the December 15, 1971, interest payment on conservation bonds, and to see whether such appropriation shall be raised by taxation, by transfer of available funds, by borrowing, or otherwise, or take any other action relative thereto.

VOTED: That the Town appropriate the sum of \$9,675.00 to meet the December 15, 1971, interest payment on conservation bonds, said sum to be taken from free cash.

Article 6. To see if the Town will vote to approve the amount of indebtedness, namely \$106,000, or any other sum, authorized by vote of the Lincoln-Sudbury Regional District School Committee on October 12, 1971, for the purpose of adding to the existing regional school building.

VOTED: That the Town approve the amount of indebtedness in the sum of \$106,000, authorized by vote of the Lincoln-Sudbury Regional District School Committee on October 12, 1971, for the purpose of financing in part the construction and equipping of an addition to the regional high school, including architectural and engineering fees and other costs incidental thereto and connected therewith.

Article 7. To see if the Town will approve the \$900,000 indebtedness authorized by the regional district school committee of the Minuteman Regional Vocational Technical School District on October 5, 1971, for acquiring land and preparing architectural and engineering plans and for other preliminary expenses, all in connection with constructing and equipping a regional vocational technical school and, to the extent of any remaining balance, for constructing the school.

VOTED: That the Town approves the \$900,000 indebtedness authorized by the regional district school committee of the Minuteman Regional Vocational Technical School District on October 5, 1971, for acquiring land and preparing architectural and engineering plans and for other preliminary expenses, all in connection with constructing and equipping a regional vocational technical school and, to the extent of any remaining balance, for constructing the school.

Article 8. To see if the Town will vote to authorize the Selectmen to take such action as in their opinion is necessary or advisable to discontinue the local mass transportation service in



Lincoln provided by the Middlesex & Boston Street Railway Company, including the placing on the official ballot for the next annual Town Election of an appropriate question as to the discontinuance of such service, in accordance with the applicable provisions of the General Laws.

VOTED: That the Selectmen are hereby authorized to take such action as in their opinion is necessary or advisable to discontinue the local mass transportation service in Lincoln provided by the Middlesex & Boston Street Railway Company; and in the event that such service is not discontinued by March 15, 1972, that the following question be placed on the official ballot for the next annual Town election "Shall local mass transportation service in this Town be discontinued?"

Article 9. To see if the Town will vote to raise and appropriate a sum of money to modify the incinerators at the Brooks, Smith, Hartwell and Center Schools so that they will meet the revised state air pollution regulations, or take any other action relative thereto.

VOTED: To pass over the article.

Article 10. To see if the Town will vote (a) to ratify and confirm the appropriations made from the proceeds of fire insurance policies received by the Town in the amount of \$303,653.43 on account of fire damage to the Brooks School, to rebuild and re-equip the science wing and other damaged areas of such school, all in accordance with the vote of the Town under Article 15 of the Annual Town Meeting of 1971; and (b) further to appropriate from said proceeds a sum not in excess of the balance of said proceeds to install fire detection heat sensors in all the elementary school buildings, or take any other action relative thereto.

VOTED: That the appropriations in the amount of \$258,450.00 made in accordance with the vote of the Town under Article 15 of the Annual Town Meeting of 1971 to rebuild and re-equip the Science Wing and other damaged areas of the Brooks School out of the proceeds of fire insurance policies in the amount of \$303,653.43 received by the Town on account of fire damage to said school are hereby ratified and confirmed; and further

VOTED: To appropriate from the unexpended balance of said proceeds the sum of \$43,800 to install fire detector heat sensors in all the elementary school buildings.

On motion duly made and seconded, the special Town Meeting was adjourned at 11:05 P. M.

George Wells, Town Clerk



## FINANCE

### TOWN TREASURER

Frederick B. Taylor

### TREASURER'S REPORT FOR THE YEAR 1971

	General	Water	Total
Cash Balance 1/1/71	\$ 655,130.95	\$ 7,308.61	\$ 662,439.56
*Receipts 1971	8,670,662.59	124,209.81	8,794,872.40**
Warrant payments 1971	8,356,694.15	113,197.41	8,469,891.56**
Balance 12/31/71	\$ 969,099.39	\$ 18,321.01	\$ 987,420.40

\* For details see Accountant's report

\*\* Net receipts and payments after deducting bank transfers and general cash investments

#### Cash Balance 12/31/71:

Harvard Trust Co.	\$ 35,682.93	\$ 18,321.01	\$ 54,003.94
Newton Waltham Bank	38,120.24	--	38,120.24
First National Bank	1,854.02	--	1,854.02
N. E. Merchants National Bk.	264,028.04	--	264,028.04
Lexington Trust Co.	9,908.57	--	9,908.57
Concord Cooperative Bank	6,000.00	--	6,000.00
Belmont Savings Bank	8,575.61	--	8,575.61
Beverly Savings Bank	9,417.54	--	9,417.54
Boston 5¢ Savings Bank	1,726.88	--	1,726.88
Brookline Savings Bank	4,807.66	--	4,807.66
Cambridge Savings Bank	10,341.44	--	10,341.44
Charlestown Savings Bank	2,778.81	--	2,778.81
Lynn 5¢ Savings Bank	9,658.26	--	9,658.26
Newton Savings Bank	9,677.68	--	9,677.68
Provident Institution for Savings	623.11	--	623.11
Waltham Savings Bank	5,898.60	--	5,898.60
Certificate of deposit due 1/13/72	200,000.00	--	200,000.00
Certificate of deposit due 1/31/72	350,000.00	--	350,000.00
Balance 12/31/71	\$ 969,099.39	\$ 18,321.01	\$ 987,420.40



STABILIZATION FUND

Cash Account

Cash balance at January 1, 1971	\$ 32.71
Interest income in 1971	1,219.88
	<u>\$ 1,752.59</u>
Bank interest allowed to accumulate	1,219.88
	<u>1,219.88</u>
Cash balance at December 31, 1971	<u>\$ 32.71</u>

Bank Balances at December 31, 1971

First National Bank of Boston	\$ 32.71
Boston 5¢ Savings Bank	11,238.24
Suffolk-Franklin Savings Bank	12,749.28
	<u>\$24,020.23</u>

Earmarked Balances in Fund

For equipment	\$ 500.00
Unallocated increment accumulated	23,520.23
	<u>\$24,020.23</u>

LINCOLN CONSERVATION FUND

Cash Account

Cash balance at January 1, 1971	\$ 5.55
Interest income in 1971	14.82
	<u>\$ 20.37</u>
Bank interest allowed to accumulate	14.82
	<u>14.82</u>
Cash balance at December 31, 1971	<u>\$ 5.55</u>

Bank Deposits at December 31, 1971

First National Bank of Boston	\$ 5.55
Boston 5¢ Savings Bank	290.84
	<u>\$ 296.39</u>



CEMETERY PERPETUAL CARE FUNDS

Julia A. Bemis	\$ 300.00
William W. Benjamin	500.00
Marie H. Bisbee	200.00
Mildred E. Bowles	200.00
Agnes L. Brown	300.00
George Browning	200.00
Sarah J. Browning	200.00
Elizabeth G. Chapin	300.00
Robert B. Chapin	300.00
William H. Costello	100.00
Mary H. Cushing	100.00
Anthony J. Doherty	500.00
Paul Dorian	150.00
Charles P. Farnsworth	350.00
Edward R. Farrar	300.00
Francis Flint	250.00
Orila J. Flint	300.00
Donald Gordon	300.00
Raymond E. Haggerty	150.00
George Harrington	100.00
Samuel Hartwell	300.00
Thomas Huddleston	200.00
Abijah G. Jones	300.00
M. Gertrude Kelley	300.00
John J. Kelliher	200.00
Byron Lunt	300.00
Gardner Moore	300.00
Lena M. Newell	325.00
Joa Pacewicz	400.00
John H. Pierce	500.00
Anne D. Pollard	300.00
Charles O. Preble	100.00
Annie A. Ray	300.00
Mary Susan Rice	87.27
E. H. Rogers	250.00
Mary James Scripture	500.00
Eugene Sherman	200.00
Charles S. Smith	300.00
J. Waldo Smith	300.00
Webster Smith	300.00
Helen O. Storrow	2,000.00
George G. Tarbell	400.00
Laura B. & Arthur E. Thiessen	500.00
Maria L. Thompson	500.00
Mabel H. Todd	200.00
Ellen T. Trask	200.00
Albert Washburn	500.00
Elizabeth S. Wheeler	200.00
Ellen F. Whitney	100.00
Lewis W. Woodworth	150.00
	<hr/>
	\$15,612.27



Perpetual Care Fund income account accumulated	
at January 1, 1971	\$ 4,643.25
Income received in 1971	<u>1,082.98</u>
Accumulated income at December 31, 1971	<u>\$ 5,726.23</u>

Frederick B. Taylor, Treasurer



### OUTSTANDING DEBT

\$ 120,000	School Project Loan, 3.60%, due \$20,000 each October 1, 1972-1977, issued under the Acts of 1948
5,000	School Construction Loan, 3.60%, due October 1, 1972, issued under Chapter 44, General Laws
80,000	School Project Loan, 3.70%, due \$10,000 each November 1, 1972-1979, issued under the Acts of 1948
390,000	School Project Loan, 2.90%, due \$40,000 November 15, 1972, and \$35,000 each November 15, 1973-1982, issued under the Acts of 1948
55,000	School Project Loan, 3.10%, due \$5,000 each November 15, 1972-1982, issued under the Acts of 1948
700,000	School Project Loan, 4.00%, due \$50,000 each April 1, 1972-1980, and \$45,000 each April 1, 1981-1985, issued under Chapter 44, General Laws
<hr/>	
\$1,350,000	Total School Loans
30,000	Fire and Police Station Loan, 3.60%, due \$5,000 each October 1, 1972-1977, issued under Chapter 44, General Laws
150,000	Municipal Purpose Loan, 4.00%, due \$20,000 each April 1, 1972-1976, and \$10,000 each April 1, 1977-1981, issued under Chapter 44, General Laws
55,000	Conservation Loan, 3.50%, due \$5,000 each March 1, 1972-1982, issued under Chapter 44, General Laws
60,000	Conservation Loan, 4.10%, due \$10,000 each November 1, 1972-1977, issued under Chapter 44, General Laws
430,000	Conservation Land Loan, 4.50%, due \$45,000 each June 15, 1972-1977, and \$40,000 each June 15, 1978-1981, issued under Chapter 44, General Laws
156,150	Conservation Land Loan, 3.50%, due June 15, 1972, issued under Chapter 44, General Laws
<hr/>	
\$2,231,150	Net debt
25,000	Water Loan, 3.00%, due \$10,000 August 1, 1972, \$8,000 August 1, 1973, and \$7,000 August 1, 1974, issued under Chapter 44, General Laws



\$	35,000	Water Loan, 3.00%, due \$5,000 each August 15, 1972-1978, issued under Chapter 44, General Laws
	25,000	Water Loan, 3.50%, due \$5,000 each May 1, 1972-1976, issued under Chapter 44, General Laws
	65,000	Water Loan, 5.50%, due \$5,000 each June 15, 1972-1984, issued under Chapter 44, General Laws
	25,000	Water Mains Loan, 4.40%, due \$5,000 each August 1, 1972- 1976, issued under Chapter 44, General Laws
	<hr/>	
\$2,406,150		Total Debt

Debt authorized but unissued:

\$	75,000	School Project Loan (part of total authorization of \$775,000)
	10,000	Water Main Loan (part of \$35,000 total authorization)



TOWN ACCOUNTANT

Lois McClure Light

BORROWING CAPACITY OF THE TOWN

Real and Personal	
Valuation 1969 less abatements	\$42,295,279.00
Valuation 1970 less abatements	44,493,686.00
Valuation 1971 less abatements	46,777,909.00
Motor Vehicle	
Valuation 1969 less abatements	3,336,729.00
Valuation 1970 less abatements	3,629,814.00
Valuation 1971 less abatements	2,993,824.00
Net Valuation	143,527,241.00
Average Net Valuation	47,842,414.00
5% Legal Borrowing Capacity	2,392,121.00

FUNDED DEBT

General	
Inside Limit	1,405,000.00
Outside Limit	645,000.00
Anticipation State Funds	156,150.00
Enterprise Water	175,000.00
Total Funded Debt January 1, 1972	2,381,150.00
Available Borrowing Capacity January 1, 1972	987,121.00



# GENERAL REVENUE

Current year			
Personal Tax	\$	188,629.00	
Real Estate Tax		<u>2,295,935.44</u>	\$ 2,484,564.44
Prior Years			
Personal Tax		1,136.24	
Real Estate Tax		<u>50,669.47</u>	51,805.71
From the State			
Loss of Taxes		7,894.95	
Valuation Basis		41,863.77	
Special Aid Chapter 70		133,617.00	
Chapter 69-71 - School Aid		<u>57,146.00</u>	240,521.72
City of Cambridge, in lieu of taxes		1,942.52	
Bethany, in lieu of taxes		<u>2,000.00</u>	3,942.52
Permits			
Building		1,188.35	
Plumbing		565.00	
Wiring		<u>2,026.00</u>	3,779.35
Fines			
Court			3,107.51
Grants & Gifts - Federal			
School			
Aid to Reg. Sch. District		2,584.55	
Air Force School		1,357,713.50	
Air Force School miscellaneous		<u>1,931.98</u>	1,362,230.03
Grants from State			
School			
Transportation		56,988.00	
Building assistance		101,992.64	
Metco - Ch. 506		87,533.29	
Educational tuition		120.00	
Conservation		125,125.00	
Library Aid		1,403.25	
Library Special Program		1,500.00	
Library Title II ESEA		1,476.96	
Disabled Veterans		1,430.72	
Sidetrack P.L. 89-10		67,677.00	



Storefront - P. L. 89-10	\$ 70,550.00
Mobile Unit - P.L. Title VI B	<u>18,000.00</u>

\$ 533,796.86

From County, Grants

Dog Fund

842.50

Privileges

Motor Vehicle Excise Tax

1967	33.00
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1968	20.63
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1969	499.20
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1970	28,993.97
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1971	153,950.99
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Farm Animal Excise	<u>54.75</u>
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183,552.54

#### GENERAL GOVERNMENT

Selectmen	535.06
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Collector of Taxes	1,139.00
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Assessors	766.30
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Town Clerk	1,138.26
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Board of Appeals	160.00
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Conservation Commission	725.00
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Town Hall Rental	<u>140.00</u>
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4,603.62

#### PROTECTION OF PERSONS & PROPERTY

Police

Pistol permits	87.00
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Insurance reports	615.00
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I. D. Firearms	144.50
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Regional School Attendance Officer	150.00
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Settlement Police Cruiser	418.47
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Sale police cruiser	<u>410.00</u>
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1,824.97

#### HEALTH & SANITATION

Dog Inoculations	276.00
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Garbage collection	8,724.90
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Licenses	37.00
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Disposal permits	10.00
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Sanitary land fill permits	<u>634.00</u>
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9,681.90

#### HIGHWAYS

Chapter 90 Maintenance

County Aid

1,499.91



Chapter 90 Construction		
State Aid	\$ 4,343.44	
County Aid	5,533.46	
Commonwealth of Massachusetts		
Snow & Ice Removal	294.50	
Sale of dozer	<u>2,000.00</u>	
		\$ 13,671.31

#### VETERANS' SERVICES

Veterans' services & benefits		3,677.48
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#### SCHOOLS

Rentals of classrooms by		
Air Force School	12,072.00	
Milk Fund	9,522.92	
Air Force School Cafeteria	29,762.85	
Tuition	2,388.45	
Transportation	4,727.30	
Sudbury share spec. ed.	600.00	
Miscellaneous	<u>256.75</u>	
		59,330.27

#### LIBRARY

Lost books	242.44	
Fines	<u>292.14</u>	
		534.58

#### RECREATION

Ski instruction	177.50	
Golf instruction	146.00	
Playground	6,584.94	
Swimming	45.00	
Dance class	<u>169.50</u>	
		7,122.94

#### UNCLASSIFIED

Insurance Refunds & settlements	303,653.43	
Rental Codman property	2,200.00	
Stone wall insurance settlement	160.00	
Air Force School reimbursements	13,352.99	
School building bids	<u>375.00</u>	
		319,741.42

#### CEMETERIES

Interments	625.00	
Foundations	<u>41.25</u>	
		666.25



# INTEREST

Interest on taxes	\$ 3,767.58	
Interest on deposits	3,660.97	
Interest on investments	<u>17,205.77</u>	
		\$ 24,634.32

# AGENCY TRUST & INVESTMENT

Dog licenses	2,614.15	
Grammar School Fund	64.07	
DeCordova School Equipment Fund	1,024.52	
Deputy Collector	794.95	
Donald Gordon Recreation Fund	245.00	
Cemetery Improvement Fund	2,782.50	
Sporting licenses	1,065.50	
Employees' deductions	596,216.05	
Non-revenue cash investment	2,374,095.27	
Tailings	693.86	
Cash transfers	<u>2,716,000.00</u>	
		5,695,595.87

# REFUNDS

Refunds & accrued interest	9,157.99
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# MUNICIPAL INDEBTEDNESS

Anticipation of revenue loans	1,100,000.00	
1-day loan conservation	228,850.00	
1-year bond conservation	156,150.00	
Conservation bonds	430,000.00	
Various bonds	825,000.00	
Premiums on bonds	<u>2,311.27</u>	
		2,742,311.27

Total General Receipts	\$13,760,697.37
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Cash balance January 1, 1971	455,871.51
	<u>\$14,216,568.88</u>

# WATER REVENUE

Water rates	70,633.06
Premium	2.75
Water main loan	25,000.00
Rental of hydrants	18,420.00
Water connections	10,150.00
Miscellaneous	<u>4.00</u>

Total Water Revenue	124,209.81
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Cash balance January 1, 1971	7,308.61
	<u>\$ 131,518.42</u>



## EXPENDITURES

### Payments on Selectmen's Warrants

#### GENERAL GOVERNMENT

Selectmen	\$ 1,436.07
Executive Secretary	17,644.05
Town Office	21,516.18
Town Accountant	8,685.36
Treasurer & Collector	23,812.16
Assessors	2,282.18
Legal	8,696.70
Town Clerk	345.54
Election & Registration	376.00
Street Listing & Expense	2,337.37
Planning Board	4,449.80
Board of Appeals	179.68
Conservation Commission	3,502.78
Consulting & Engineering	7,110.13
Town Hall	10,226.82
Town Hall Repairs	625.09
Town Hall Alterations, Art. 30	<u>4,560.23</u>

\$117,786.14

#### PROTECTION OF PERSONS & PROPERTY

Police	128,075.06
Fire	83,582.35
Communications	31,662.07
Civil Defense	868.36
Fire & Police Building	5,568.53
Inspectors of Buildings	<u>4,390.48</u>

254,146.85

#### BOARD OF HEALTH

Salaries	9,929.22
Expense	5,275.18
Inspection Service	886.33
Garbage Collection	<u>9,229.85</u>

25,320.58

#### PUBLIC WORKS

Public Works - General	202,261.41
Public Works Building	4,256.36
Bicycle Path - Art. 15	653.25
Bicycle Path - Art. 11	11,366.65
Highway Building - Art. 29	76.11
Highway Projects - Ch. 616	4,483.24
Public Works Equipment - Art. 14	<u>11,784.15</u>



Chapter 90 Maintenance	\$ 9,000.00	
Chapter 90 Construction	<u>5,849.89</u>	\$ 249,731.06

#### CHARITIES

Veterans' Services		10,284.87
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#### EDUCATION

Elementary School	1,251,072.17	
Regional High School	540,428.22	
Title II ESEA 1970	249.79	
Title II ESEA 1971	1,439.66	
Title II Multi Media SPG	1,477.61	
Educ. Public Law Title VI B	16,400.00	
Metco, Chapter 506	60,532.21	
Air Force School	1,217,334.48	
Sidetrack	42,846.52	
Storefront	70,550.00	
School Repairs, Center School	1,385.88	
Educational Study, Art. 23	207.88	
Smith School Boiler	1,134.00	
Brooks School, Academic Wing	738,769.58	
Regional Vo-Tech School	<u>469.00</u>	3,944,297.00

#### LIBRARY

Library	69,650.02	
Library Building	<u>12,655.26</u>	82,305.28

#### RECREATION

Salaries	10,962.95	
Expenses	6,310.51	
Tennis Court	<u>1,584.53</u>	18,857.99

#### CEMETERIES

Interments	540.08	
Maintenance & Expense	<u>4,514.43</u>	5,054.51

#### TOWN DEBT SERVICE

Bond Payments	116,000.00	
Interest on Bonds	109,978.33	
Interest on Tax Anticipation Notes	15,637.02	
Bond Anticipation Bonds	125,000.00	
One-day Notes	228,850.00	
Premium - Bonds	4,962.94	



Interest on 1-day note	\$ 12.71	
Bond Anticipation Loan	<u>815,000.00</u>	\$1,415,441.00

#### REFUNDS

Motor Vehicle Excise	6,311.34	
Real Estate Tax	14,271.43	
General	<u>292.82</u>	20,875.59

#### UNCLASSIFIED

Middlesex County Pension Fund	35,970.00	
Employee Insurance & Hospital Fund	31,487.48	
Property & Indemnity Insurance	30,940.00	
Town Reports, etc.	3,157.56	
Preservation Town Records	21.00	
Celebration Committee	2,575.00	
Celebration Committee, Art. 25	101.78	
Land Use Study, Art. 15	2,155.54	
Assessors Maps, Art. 25	13,951.86	
Brooks School Fire, Art. 10	161,983.10	
Installation of Heat Sensors, Art. 10	1,740.56	
Insurance Settlements:		
Police Cruiser	417.64	
Stone Wall	<u>160.00</u>	284,661.52

#### AGENCY TRUST & INVESTMENTS

Non-Revenue Cash Investment	2,724,835.83	
Dog Licenses, due County	2,577.75	
Milk Fund	9,364.92	
Hanscom School Cafeteria	33,564.96	
State Audit	3,171.48	
County Hospital	5,836.77	
County Tax	103,344.97	
Motor Vehicle Bills	593.25	
M. A. P. C.	378.00	
M. B. T. A.	59,155.99	
State Parks & Reservations	11,302.64	
Metropolitan Air Pollution District	279.04	
Repayment Temporary Loan	1,100,000.00	
Division of Fisheries & Game	1,065.50	
Agency Account - Bids	225.00	
Deputy Collector - Fees	794.95	
Cash Transfers	<u>2,716,000.00</u>	6,772,491.05



# EMPLOYEE DEDUCTIONS

Employee Deductions	\$ 596,216.05
	<hr/>
Total Expenditures	13,797,469.49
Cash Balance December 31, 1971	<u>419,099.39</u>
	<u>\$14,216,568.88</u>

# WATER DEPARTMENT

Salaries	\$ 225.00	
Wages	24,516.40	
General Expense	26,739.35	
Bonds	25,000.00	
Interest	7,012.50	
Water Mains, Art. 23	25,000.00	
Refunds	95.80	
Receipts Reserve - Salaries & Wages	1,575.00	
Art. 14 - Truck - Receipts Reserve	<u>3,000.00</u>	
Total Expenditures		\$ 113,164.05
Cash Balance December 31, 1971		<u>18,354.37</u>
		<u>\$ 131,518.42</u>



DETAIL OF 1971 DISBURSEMENTS

	<u>Carried for'd from '70</u>	<u>Inc. Res. for Spec. Purp.</u>	<u>Appropri'd in 1971</u>	<u>Transfer</u>	<u>Total Available for Expend.</u>	<u>Amount Expended in 1971</u>	<u>Balance Accruing to Surpl.</u>	<u>Balance Carried Forward to 1972</u>
GENERAL GOVERNMENT								
<u>Selectmen</u>								
Salaries			300.00		300.00	300.00		
Personal Exp.			300.00		300.00	300.00		
Expense			1,000.00		1,000.00	836.07	163.93	
Out of State Tr.			600.00				600.00	
<u>Executive Secretary</u>								
Salary			17,200.00		17,200.00	17,200.00		
Expense			625.00		625.00	444.05	180.95	
<u>Finance Committee</u>								
Expense			225.00		225.00		225.00	
<u>Town Office</u>								
Clerks' salaries			17,990.00		17,990.00	16,978.99	1,011.01	
Expense			4,550.00		4,550.00	4,537.19	12.81	
<u>Town Accountant</u>								
Salary			8,020.00		8,020.00	8,020.00		
Expense			700.00		700.00	665.36	34.64	
<u>Treasurer &amp; Collector</u>								
Salaries			18,710.00		18,710.00	18,512.16	197.84	
Expense			5,300.00		5,300.00	5,300.00		
<u>Assessors</u>								
Salaries			550.00		550.00	550.00		



DETAIL OF 1971 DISBURSEMENTS

	<u>Carried for'd from '70</u>	<u>Inc. Res. for Spec. Purp.</u>	<u>Appropri'd in 1971</u>	<u>Transfer</u>	<u>Total Available for Expend.</u>	<u>Amount Expended in 1971</u>	<u>Balance Accruing to Surpl.</u>	<u>Balance Carried Forward to 1972</u>
Assessors, cont.								
<u>Expense</u>			2,175.00		2,175.00	1,732.18	442.82	
Maps - Spec. Art.								
#25	18,381.80				18,381.80	13,951.86		4,429.94
Legal								
<u>Salary</u>			8,500.00		8,500.00	8,500.00		
Expense			200.00		200.00	196.70	3.30	
Town Clerk								
<u>Salary</u>			200.00		200.00	200.00		
Expense			450.00		450.00	145.54	304.46	
Election & Regis.								
<u>Registrars'</u>								
salaries			200.00		200.00	200.00		
Election officials			150.00	26.00	176.00	176.00		
Expense			1,800.00	600.00	2,400.00	2,337.37	62.63	
Planning Board								
<u>Expense</u>			5,090.00		5,090.00	4,449.80	640.20	
Land Use Study,								
Art. 15	12,279.48				12,279.48	2,155.54		10,123.94
Land Option	1,000.00						1,000.00	
Board of Appeals								
<u>Expense</u>			250.00		250.00	179.68	70.32	
Conservation Commission								
<u>Expense</u>			5,200.00		5,200.00	3,502.78	1,697.22	



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Consulting & Eng. Expense			10,400.00		10,400.00	7,110.13	3,289.87	
Town Hall								
Custodians' wages			4,610.00		4,610.00	4,609.03	.97	
Maint. & Exp.			5,910.00		5,910.00	5,617.79	292.21	
Town Hall Rep.	625.09				625.09	625.09		
Town Hall Alt., Art. 30	5,590.30				5,590.30	4,560.23		1,030.07
TOTALS FOR								
GENERAL GOVERNMENT	37,876.67	-	121,205.00	626.00	159,707.67	133,893.54	10,230.18	15,583.95
PROTECTION OF PERSONS & PROPERTY								
Police Dept.								
Salaries			112,325.00	2,441.66	114,766.66	114,766.66		
Ed. Incentive - Salaries			2,500.00		2,500.00	2,500.00		
Expense			11,370.00		11,370.00	10,808.40	561.60	
Fire Dept.								
Salaries			57,310.00	1,151.53	58,461.53	58,461.53		
Expense			7,329.00		7,329.00	6,700.82	628.18	
Hydrant Service			18,420.00		18,420.00	18,420.00		



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
<u>Communications</u>								
Wages			28,170.00		28,170.00	26,621.42	1,548.58	
Expense			4,735.00	305.65	5,040.65	5,040.65		
<u>Civil Defense</u>								
Expense	1,107.78		340.00		1,447.78	868.36		579.42
<u>Fire &amp; police Bldg.</u>								
Maint. & exp.			4,945.00		4,945.00	4,368.53	576.47	
Outside rental			1,200.00		1,200.00	1,200.00		
<u>Inspectors of Bldgs.</u>								
Fees			7,100.00		7,100.00	4,390.48	2,709.52	
Expense			150.00		150.00		150.00	
TOTALS FOR								
PROTECTION OF								
PERSONS & PROPERTY	1,107.78	-	255,894.00	3,898.84	260,900.62	254,146.85	6,174.35	579.42
HEALTH & SANITATION								
<u>Board of Health</u>								
Salaries			10,150.00		10,150.00	9,929.22	220.78	
Expense			5,825.00		5,825.00	5,275.18	549.82	
Insp. service			1,400.00		1,400.00	886.33	513.67	
Garbage collection			9,500.00		9,500.00	9,229.85	270.15	
TOTALS FOR HEALTH								
& SANITATION	-	-	26,875.00	-	26,875.00	25,320.58	1,554.42	-



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
PUBLIC WORKS								
Public Works Dept.								
Salaries			89,000.00		89,000.00	88,301.29	698.71	
Road Maintenance			37,770.00		37,770.00	35,054.03	2,715.97	
Equip. & Exp.			17,570.00	1,650.57	19,220.57	19,120.73	99.84	
Snow & ice removal			26,500.00	2,761.75	29,261.75	29,261.75		
Street Lights			9,090.00	224.88	9,314.88	9,314.88		
Sanitary land fill			15,650.00	5,558.73	21,208.73	21,208.73		
Bldg. maint. & exp.			4,000.00	256.36	4,256.36	4,256.36		
Chapter 90 Maint.	.58		9,000.00		9,000.58	9,000.00	.58	
Chapter 90 Const.	32,025.78		18,000.00		50,025.78	5,849.89		44,175.89
Concord Rd. Rep.	7,959.87				7,959.87		7,959.87	
Bicycle Path -								
Art. 15	1,830.93				1,830.93	653.25		1,177.68
Bicycle Path -								
Art. 11	15,000.00				15,000.00	11,366.65		3,633.35
Hwy. Equip -								
Art. 14								
Salt shed -								
Art. 28	3,500.00				3,500.00		3,500.00	
Hwy. Bldg. Add'n -								
Art. 29	76.11				76.11	76.11		
Hwy. Projects -								
Ch. 616	4,483.24				4,483.24	4,483.24		
TOTALS FOR PUBLIC WORKS	64,876.51	-	241,380.00	7,452.29	313,708.80	249,731.06	14,990.82	48,986.92



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
CHARITIES								
Charities Veterans' services			6,000.00	4,500.00	10,500.00	10,284.87	215.13	
TOTALS FOR CHARITIES	-	-	6,000.00	4,500.00	10,500.00	10,284.87	215.13	-
EDUCATION								
Elementary School Administration			40,205.00		40,205.00	37,819.75	2,385.25	
Out of state travel			1,500.00		1,500.00	923.45	576.55	
Instruction		4,533.92	967,464.00	-4,330.00 ID	967,667.92	949,307.02	17,033.15	1,327.75
Other school services		4,727.30	92,350.00	+3,260.00	100,337.30	100,333.41	3.89	
Op. & maintenance			154,000.00		154,000.00	153,945.12	54.88	
Acq. of fixed assets			8,787.00		8,787.00	7,273.42	1,513.58	
Programs with other systems			400.00	+1,070.00 ID	1,470.00	1,470.00		
Lincoln-Sudbury Reg. Sch. Regional High School			540,428.22		540,428.22	540,428.22		
Vo-Tech Reg. H. S. Vo-Tech Reg. Comm.	250.00				250.00			250.00
Sch. Bldg.-Art. 24	343.52				343.52			343.52
Sch. Planning-Art. 8	292.71				292.71			292.71



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Sch. Rep. - Center								
School - Art. 9	3,861.35				3,861.35	1,385.88		2,475.47
School - Phys. Ed. -								
Art. 10	166.71				166.71			166.71
Voc. Reg. School -								
Art. 21	119.00	40.84			159.84			159.84
Ed. study - Art. 23	5,000.00				5,000.00	207.88		4,792.12
Smith Sch. boiler -								
Art. 8	1,793.61				1,793.61	1,134.00		659.61
Sch. add'n - Hart-								
well - Art. 9	3,608.34				3,608.34			3,608.34
Smith School								
Renov. - Art. 1	6,352.00	25,000.00			31,352.00	18,546.59		12,805.41
Brooks School -								
Academic Wing -								
Art. 1	64,860.35	290,000.00			354,860.35	344,797.16		10,063.19
Brooks School -								
Field House -								
Art. 2		460,000.00			460,000.00	375,425.83		84,574.17
Reg. Voc. Tech.								
Sch. - Art. 12			470.00		470.00	469.00		1.00
Metco - Ch. 506								
Sidetrack	30,672.04	67,076.02			97,748.06	60,532.21		37,215.85
Storefront		67,677.00			67,677.00	42,846.52		24,830.48
Lib. Extension,		70,550.00			70,550.00	70,550.00		
ESEA (Title II)-								
1970	249.79				249.79	249.79		
Lib. Extension,								
ESEA (Title II)-								
1971								
		1,476.96			1,476.96	1,439.66		37.30



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Apprpr'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Lib. Extension - Am. Hist. - SPG Public Law Title VI, B 91-230		1,500.00			1,500.00	1,477.61		22.39
Title VI - Proj. 8-157-013	71.50	18,000.00			18,000.00	16,400.00		1,600.00
					71.50			71.50
Air Force Sch.	147,380.27	1,358,498.47			1,505,878.74	1,217,334.48		288,544.26
TOTALS FOR SCHOOLS	265,021.19	2,369,080.51	1,805,604.22	-	4,439,705.92	3,944,297.00	21,567.30	473,841.62
LIBRARY								
Library			49,692.00		49,692.00	49,557.86	134.14	
Salaries			16,521.00		16,521.00	16,517.67	3.33	
Books			3,575.00		3,575.00	3,574.49	.51	
Expense			3,861.00		3,861.00	3,674.80	186.20	
Custodians								
Bldg. Maint. & expense			9,005.00		9,005.00	8,980.46	24.54	
TOTALS FOR LIBRARY	-	-	82,654.00	-	82,654.00	82,305.28	348.72	-



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
RECREATION								
Recreation								
Salaries			11,885.00		11,885.00	10,962.95	922.05	
Expense			6,325.00		6,325.00	6,310.51	14.49	
Tennis Court			1,600.00		1,600.00	1,584.53	15.47	
TOTALS FOR								
RECREATION	-	-	19,810.00	-	19,810.00	18,857.99	952.01	-
CEMETERIES								
Cemeteries								
Interments			700.00		700.00	540.08	159.92	
Maint. & Exp.			7,700.00		7,700.00	4,514.43	685.57	2,500.00
Cemetery Improvements	38.03				38.03			38.03
TOTALS FOR								
CEMETERIES	38.03	-	8,400.00	-	8,438.03	5,054.51	845.49	2,538.03
TOWN DEBT SERVICE								
Town Debt Service								
Fire & Police								
Bldg. Bonds			5,000.00		5,000.00	5,000.00		
Int. on Fire &								
Pol. Bldg. Bds.			1,260.00		1,260.00	1,260.00		



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Town Debt Service, continued								
Int. on Tax Antic. Notes			15,000.00	637.02	15,637.02	15,637.02		
School Bldg. Bds.			96,000.00		96,000.00	96,000.00		
Int. on School Bldg. Bonds		+2,650.00	20,540.00	150.00	23,340.00	23,340.00		
Land Purchase Bds.			15,000.00		15,000.00	15,000.00		
Int. on Land Purchase Bonds			4,882.50		4,882.50	4,882.50		
Int. on new Sch. Bonds		-2,650.00	16,650.00		14,000.00	14,000.00	37.29	
Int. on 1-day notes			50.00		50.00	12.71		
Int. on Bond Antic. Loan			50,937.50		50,937.50	50,937.50		
Int. on Bond Antic. Loan - Codman Corner			3,000.00	383.33	3,383.33	3,383.33		
Int. on serial bonds - ref. Codman Corner			2,660.00		2,660.00	2,500.00	160.00	
Int. on conservation bonds			9,675.00		9,675.00	9,675.00		
TOTALS FOR DEBT SERVICE	-	-	240,655.00	1,170.35	241,825.35	241,628.06	197.29	-
UNCLASSIFIED								
Unclassified Middlesex Co. Pen. Fd.			35,970.00		35,970.00	35,970.00		



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Unclassified, cont.								
Emp. Hosp. & Ins. Fund			31,000.00	487.48	31,487.48	31,487.48		
Prop. & Indemn. Ins.			30,940.00		30,940.00	30,940.00		
Town Reports, etc.			3,200.00		3,200.00	3,157.56	42.44	
Preservation of town records			200.00		200.00	21.00	179.00	
Celebration Committee		245.00	2,330.00		2,575.00	2,575.00		
SILC membership			500.00		500.00		500.00	
Celebration Comm. - Art. 25	101.78				101.78	101.78		
Mosquito Control	438.00				438.00		438.00	
By '80 Conf. - Art. 14	432.07				432.07		432.07	
Cemetery Land - Art. 22			15,000.00		15,000.00			15,000.00
Brooks Sch. Fire		259,853.43			259,853.43	161,983.10		97,870.33*
Heat sensors		43,800.00			43,800.00	1,740.56		42,059.44
TOTALS FOR UNCLASSIFIED	971.85	303,898.43	119,140.00	487.48	424,497.76	267,976.48	1,591.51	154,929.77*
		* Includes \$1,403.43 - agency account - from fire insurance proceeds - Brooks School)						
REFUNDS								
Refunds								
Motor Vehicle Excise		6,311.34			6,311.34	6,311.34		



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Refunds, Cont.								
Real Estate Tax		14,271.43			14,271.43	14,271.43		
Personal Tax		--			--	--		
General		292.82			292.82	292.82		
TOTAL REFUNDS	-	20,875.59	-	-	20,875.59	20,875.59	-	-
EXPENDITURES OTHER THAN APPROPRIATION ACCOUNTS								
Dog licenses, due County	21.00	2,614.15			2,635.15	2,577.75		57.40
Milk Fund	630.53	9,525.37			10,155.90	9,364.92		790.98
Hanscom Sch. Cafeteria Tax Anticip.	3,684.04	31,535.18			35,219.22	33,564.96		1,654.26
Notes		1,100,000.00			1,100,000.00	1,100,000.00		
State Audit		3,171.48			3,171.48	3,171.48		
County Hosp. Assessment		5,836.77			5,836.77	5,836.77		
County Tax		106,759.03			106,759.03	103,344.97		3,414.06
Motor Vehicle Excise bills		593.25			593.25	593.25		
M.A.P.C.		535.04			535.04	378.00		157.04
State Parks & Reservations		13,627.80			13,627.80	11,302.64		2,325.16
M.B.T.A.		59,700.00			59,700.00	59,155.99		544.01



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Other Exp. (Cont.)								
Agency Acct. W/E		794.95			794.95	794.95		
Division of								
Fisheries & Game		1,065.50			1,065.50	1,065.50		
Agency Acct. -								
Bid Deposits		375.00			375.00	225.00	150.00	
Ins. settlement -								
police cruiser		418.47			418.47	417.64	.83	
Ins. settlement -								
stone wall		160.00			160.00	160.00		
Met. Air Pollution								
Control						+279.04		-279.04
TOTALS EXPENDI-								
TURES OTHER THAN								
APPROPRIATIONS	4,335.57	1,336,711.99	-	-	1,341,047.56	1,332,232.86	150.83	8,663.87

EMPLOYEE DEDUCTIONS

Employee Deductions								
Federal Tax	341,813.31				341,813.31			
County Retirement	29,828.42				29,828.42			
Teachers'								
retirement	79,342.57				79,342.57			
Insurance	933.91				933.91			
BC/BS	22,565.12				22,565.12			
State Tax	89,434.79				89,434.79			
Washington Ins.	3,156.85				3,156.85			



# DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
Employee								
Deductions, cont.								
Tax sheltered								
annuities		9,586.08			9,586.08	9,586.08		
Union dues		340.00			340.00	340.00		
Teachers' assoc.								
dues		4,190.00			4,190.00	4,190.00		
Credit Union		15,025.00			15,025.00	15,025.00		
TOTAL EMPLOYEE								
DEDUCTIONS	-	596,216.05	-	-	596,216.05	596,216.05	-	-
AGENCY TRUST & INVESTMENTS								
Non-Revenue								
Cash Invest.	-199,259.44	2,374,095.27			2,174,835.83	2,724,835.83		-550,000.00
Cash transf.		2,716,000.00			2,716,000.00	2,716,000.00		
Bond Antic.		125,000.00			125,000.00	125,000.00		
1-day notes		228,850.00			228,850.00	228,850.00		
Premiums on bonds		2,311.27		2,651.67	4,962.94	4,962.94		
Bond Antic. Loan		815,000.00			815,000.00	815,000.00		
TOTAL AGENCY								
TRUST	-199,259.44	6,261,256.54	-	2,651.67	6,064,648.77	6,614,648.77	-	-550,000.00
GRAND								
TOTALS	174,968.16	10,888,039.11	2,927,617.22	20,786.63	14,011,411.12	13,797,469.49	58,818.05	155,123.58
Reserve Fund			27,000.00		27,000.00	23,786.63	3,213.37	



DETAIL OF 1971 DISBURSEMENTS

	Carried for'd from '70	Inc. Res. for Spec. Purp.	Appropri'd in 1971	Transfer	Total Available for Expend.	Amount Expended in 1971	Balance Accruing to Surpl.	Balance Carried Forward to 1972
WATER DEPARTMENT								
Water Department								
Salaries			225.00		225.00	225.00		
Wages			28,500.00		28,500.00	24,516.40	3,983.60	
Expense			33,450.00		33,450.00	26,739.35	6,710.65	
Art. #32	2.00				2.00			2.00
Art. #33	1.00				1.00			1.00
Water Mains -								
Art. #23			25,000.00		25,000.00	25,000.00		
Water Bonds			25,000.00		25,000.00	25,000.00		
Int. on								
Water Bonds			7,012.50		7,012.50	7,012.50		
Refunds		95.80			95.80	95.80		
Receipts Reserve -								
Sal. & Wages		1,575.00			1,575.00	1,575.00		
Special Art. 14-								
Receipts Reserve		3,000.00			3,000.00	3,000.00		
TOTALS WATER DEPARTMENT	3.00	4,670.80	119,187.50	-	123,861.30	113,164.05	10,694.25	3.00

W = Water Department  
ID = Interdepartmental Transfer



# TOWN OF LINCOLN

## BALANCE SHEET December 31, 1971

### ASSETS

Cash			
Revenue			
General	\$	419,099.39	
Water		<u>18,321.01</u>	
	\$		437,420.40
Non-Revenue			
Invested in U. S. Treasury Bills			550,000.00
Advances for Petty Cash			
Collector		20.00	
Police		25.00	
School Administration		50.00	
School Instruction		150.00	
School - Air Force		50.00	
School - Air Force Cafeteria		30.00	
Library		15.00	
Educational Study, Art. 23		<u>50.00</u>	
			390.00
Accounts Receivable			
Taxes			
Levy of 1969			
Real Estate		127.17	
Levy of 1970			
Personal		7.89	
Real Estate		490.20	
Levy of 1971			
Personal		571.20	
Real Estate		<u>114,155.69</u>	
			115,352.15
Motor Vehicle Excise			
Levy of 1965		52.80	
Levy of 1966		92.40	
Levy of 1970		1,100.98	
Levy of 1971		<u>12,334.92</u>	
			13,581.10
Departmental			
Board of Health, Garbage Collection		375.00	
Veterans' Benefits		<u>238.30</u>	
			613.30



Water		
Rates 1971		\$ 1,518.67
Aid to Highways		
State	\$ 4,206.14	
County	<u>4,288.84</u>	
		8,494.98
Loans Authorized		
Conservation	156,150.00	
School	75,000.00	
Water	<u>10,000.00</u>	
		241,150.00
Unprovided for or Overdrawn Accounts		
Unprovided for - 1971		
Metropolitan Air Pollution		
Control District		279.04
Overlay Deficits		
Levy of 1968		22.50
Cemetery Perpetual Care Fund		2,500.00
		<u>\$ 1,371,322.14</u>
Net Funded or Fixed Debt		
Inside Debt Limit		
General		1,405,000.00
Outside Debt Limit		
General	645,000.00	
Public Service Enterprise	<u>175,000.00</u>	
		820,000.00
		<u>\$ 3,596,322.14</u>

#### LIABILITIES AND RESERVES

Temporary Loans		
In anticipation of revenue 1972		\$ 156,150.00
Agency:		
County - Dog Licenses	\$ 57.40	
Unidentified Federal Tax Refund	<u>83.43</u>	
		140.83
Tailings:		
Unclaimed Checks		878.71



Trust Fund Income		
Julian DeCordova School Equipment Fund	\$ 1,024.52	
Grammar School Fund	<u>64.07</u>	\$ 1,088.59
Premium on Loans		
Water		2.75
Accrued Interest		
Conservation	635.62	
General	<u>1,833.33</u>	2,468.95
Federal Grants		
School		
Sidetrack	24,830.48	
Bureau of Library Extension,		
Title II ESEA	37.30	
Bureau of Library Extension,		
Title II SPG	22.39	
Educ. Public Law Title VI B	1,600.00	
Title VI ESEA	71.50	
Metco, Chapter 506	37,215.85	
Operation of Air Force School	<u>288,544.26</u>	352,321.78
Revolving Funds:		
Air Force School Cafeteria	1,654.26	
School Milk Fund	<u>790.98</u>	2,445.24
Appropriations		
Revenue	342,734.50	
Water	<u>3.00</u>	342,737.50
Loans Authorized and Unissued		
School	75,000.00	
Water	<u>10,000.00</u>	85,000.00
Overestimates 1970		
County Hospital		.01
Overestimates 1971		
State Parks	2,325.16	
M. A. P. C.	157.04	
M. B. T. A.	544.01	
County Tax	<u>3,414.06</u>	6,440.27



Receipts Received for Appropriations

State Grants

Aid for Libraries	\$ 1,403.25
Conservation Land Reimbursements	39,349.35
Cemetery Improvement Fund	16,077.69
Fire Loss Reimbursement	<u>1,403.43</u>

\$ 58,233.72

Reserve Fund Overlay Surplus

Overlay 1970	4,105.60
Overlay 1971	2,994.36
	<u>19,825.95</u>

26,925.91

Revenue Reserved until Collected

Motor Vehicle Excise	13,581.10
Departmental	613.30
Water	1,518.67
Aid to Highways	<u>8,494.98</u>

24,208.05

Petty Cash

390.00

Surplus Revenue

General	291,649.76
Water	<u>20,240.07</u>

311,889.83

\$ 1,371,322.14

Serial Loans:

Inside Debt Limit

Police & Fire Station	30,000.00
School	680,000.00
Land Acquisition	545,000.00
Municipal	<u>150,000.00</u>

1,405,000.00

Outside Debt Limit

General	
School	645,000.00
Public Service Enterprise	
Water	<u>175,000.00</u>

820,000.00

\$ 3,596,322.14



# REPORT OF THE COLLECTOR OF TAXES

	<u>Balance 1/1/71</u>	<u>Committed</u>	<u>Abatements</u>	<u>Collections</u>	<u>Less Refunds</u>	<u>Balance 12/31/71</u>
1967 Personal Property	7.40			7.40		
1968 Personal Property	210.00		22.50	187.50		
1968 Real Estate			667.50		667.50	
1969 Personal Property	235.50			235.50		
1969 Real Estate	1,083.30		838.38	956.13	838.38	127.17
1970 Personal Property	381.35			373.46		7.89
1970 Real Estate	49,256.74		2,014.58	49,823.24	3,071.28	490.20
1971 Personal Property		189,633.57	46.24	189,016.13		571.20
1971 Real Estate		2,356,787.52	24,896.08	2,295,946.11	9,694.27	45,639.60*
1965 Excise	52.80					52.80
1966 Excise	92.40					92.40
1967 Excise	261.25		228.25	33.00		
1968 Excise	434.23		413.60	20.63		
1969 Excise	1,362.92		987.01	499.11	123.20	
1970 Excise	17,730.94	20,226.92	9,665.35	28,993.97	1,733.14	1,100.98
1971 Excise		187,637.34	25,836.43	153,950.99	4,455.00	12,334.92
1970 Garbage	287.50	115.95	231.25	172.20		
1971 Garbage		9,168.40	253.20	8,552.70	12.50	375.00
1970 Water	2,253.48		90.64	2,194.64	31.80	
1971 Water		69,940.89	66.80	68,419.42	64.00	1,518.67
1971 Water Connections		10,150.00		10,150.00		



# REPORT OF THE COLLECTOR OF TAXES (Continued)

	<u>Balance 1/1/71</u>	<u>Committed</u>	<u>Abate-ments</u>	<u>Collections</u>	<u>Less Refunds</u>	<u>Balance 12/31/71</u>
1971 Rent of Hydrants		18,420.00		18,420.00		
1971 Water Miscellaneous				8.00		
Interest:						
1967				1.10		
1968				28.19		
1969				171.50		
1970				2,090.27		
1971				1,357.95		
Demands and Warrants				654.00		
Municipal Liens				483.00		
Sale of cemetery lots				2,782.50		

\* Does not include \$68,516.09 "taxes" assessed to individuals leasing Massachusetts Port Authority land and/or buildings at Hanscom Field



## BOARD OF ASSESSORS

Douglas M. Burckett, Chairman  
John G. Gillis  
Robert L. Sutherland

The modest increase in the tax rate for 1971 of \$1.80, as compared to the larger amount predicted by the Finance Committee, was due to an increase in the valuation not wholly evident at the time of the Finance Committee forecast. Along with the increase in valuation from new building, the Board, during 1971, screened the valuations of all properties in the Town, and where valuations appeared out of line, some changes were made. Further some properties that had been in an exempt status were changed over to a taxable basis.

As has been the case for several years, we were again confronted with those commitments from the County, County Hospital, Massachusetts Bay Transportation Authority, and such, which are ever-increasing in amount and over which the Board has no control.

New properties in town, as in the past few years, have been appraised by the same personnel who performed the reappraisal in 1965. The Board has been working closely with the Board of Selectmen relative to obtaining recompense from some tax exempt properties in lieu of taxes. This is a continuing matter.

Listed below are some of the general regulations dealing with excise and real estate taxes as they are applicable in the Town.

1. The status of property on January 1 is the determinant of the tax in any year.
2. All real estate and personal property tax abatement applications must be filed with the Board by October 1 of the year involved.
3. Motor vehicle and trailer excise tax abatement applications must be filed with the Board by July 1 of the year succeeding the year involved. If cars are changed during the year, it is the taxpayer's responsibility to file an abatement application.
4. Chapter 59, Section 5, Clause 41, of the General Laws, as amended, provides for certain real estate tax exemptions for taxpayers who meet certain age, financial, etc. qualifications. Additional information may be obtained from the Assessors' office. All applications under Clause 41 must be filed with the Board by December 15 of the year involved.



5. Veterans with 10% or more disability, holders of Purple Heart awards, and certain others, may qualify for a partial exemption. Additional information about these exemptions may be obtained from the Assessors' office.

The Board appreciates the continued cooperation and understanding of all Lincoln citizens during this past year.

#### 1971 Recapitulation

Total appropriations to be raised by taxation	\$2,879,219.98
Total appropriations to be taken from available funds	338,331.97
State recreation areas	13,627.80
State recreation areas, underestimate 1970	728.46
Audit of municipal accounts	3,171.48
MBTA	59,700.00
Motor vehicle excise bills	593.25
MAPC	535.04
MAPC, underestimate 1970	111.41
County tax	106,759.03
County tax, underestimate 1970	11,938.86
County hospital	5,836.77
Offsets to cherry sheet estimated receipts	185,935.87
Overlay deficit, 1968	667.50
Overlay deficit, 1969	838.38
Overlay of current year	<u>44,768.28</u>
Gross amount to be raised	<u><u>\$3,652,764.08</u></u>

#### Estimated Receipts and Available Funds:

Estimated receipts from local aid and agency funds	\$ 545,662.19
Motor vehicle and trailer excise	161,855.00
General Government	3,963.00
Health & Sanitation	9,615.00
School (local receipts)	18,038.00
Recreation	5,483.00
Interest	19,299.00
All other	4,198.00
Overestimate, 1970 MBTA	246.33
Amounts voted to be taken from available funds	<u>338,331.97</u>
Total estimated receipts and available funds	\$1,106,691.49
Net amount to be raised by taxation	<u>2,546,072.59</u>
	<u><u>\$3,652,764.08</u></u>



Total Valuation:

Personal Property	\$ 3,484,905.00 at \$54.40	\$ 189,578.82
Real Estate	<u>43,317,900.00 at \$54.40</u>	<u>2,356,493.76</u>
	\$46,802,805.00	\$2,546,072.58

Number of acres of land assessed 6,159.46

Number of dwelling houses assessed 1,266

Tax rate per thousand:

School rate	\$ 32.40	
General rate	<u>22.00</u>	\$ 54.40



## Protection of Persons and Property

### FIRE AND POLICE DEPARTMENTS

Daniel A. MacInnis, Jr., Chief

I hereby submit my report for the Fire and Police Departments for the year ending December 31, 1971.

#### FIRE DEPARTMENT

The Fire Department answered a total of 844 calls as listed below:

Brush and woods	41
Motor Vehicle accidents	110
Motor Vehicle fires	21
Building fires	33
Electric wires down or arcing	34
Lock-outs	10
Miscellaneous	178
Fire Permits Issued	409
False or accidental alarms	8

The major building fires consisted of: a school classroom and 3 homes. The total estimated loss of these fires was \$76,700.00.

The Fire Department inspected and issued permits as follows:

Gas tanks - outside	1
Oil tanks - outside	6
Oil burners	19
Blasting permits	20
Rocket Engine permits	16
	<u>62</u>



The Lincoln Rest Home was inspected throughout the year, and the fire alarm system and emergency lights tested and found in working order on all inspections.

Fire drills were conducted at all Lincoln Schools, Nursery Schools, and the Hanscom School, in cooperation with the Hanscom Air Base Fire Department.

Our annual fire training program was conducted during April, May, and June in a joint program with Concord Fire Department and Hanscom Fire Department. Instructions were given by Deputy Chief Casella, Deputy Chief Coan of the Lincoln Fire Department, Asst. Chief Gutowski of Hanscom Fire Department, and Captain Whalen of the Concord Fire Department. These classes were on handling and laying fire hoses, entering burning buildings and fighting fire, the use of air packs, smoke drills, and forceable entrance with the use of a chain saw. The three departments working and training together strengthens our mutual aid agreement in combating fires as a team.

This drill was conducted at a vacant home on Virginia Road that was loaned to us by the State for the purpose of fire training only.

Mutual Aid classes were given by Fire Chiefs of Concord, Weston, and Hanscom Air Base.

Spring classes were given by the Boston & Maine Railroad Company, Fire Prevention Section, on flammable hazards involving railroad cars.

Inspections of the East Coast Terminal area and Bethany School were conducted by all members of this department in order to familiarize themselves in fire fighting and fire prevention and rescue.

In September 1971, Deputy Chief Casella successfully completed the course on Fire Science Education at the Quinsigamond Community College.

On September 18, 1971, the following callmen attended the annual Fire Fighting School at Meadwood Drill Yard, Fitzwilliam, New Hampshire. They were: Walter Van Wart, John Murray, James Rice, Bruce Johnson, Arthur Cotoni, David Kirkpatrick, Stephen Coan and Richard Goddard. These classes were on L.P. Gas, Rescue, First Aid, Forcible Entry, Ventilation, Communications, Pumps and pumping operations, and participating in combating pit fires. Demonstrations



of new techniques and equipment were given and diplomas were issued upon completion of the course.

In November Firefighter Joseph Bozak attended a special class in Acton, Mass. on working with other firefighters combating a house fire.

During 1971, 4 new callmen were enlisted in the department. They were John Murray, James Rice, Charles Gallagher and Kenneth Desmond.

New Fire shoulder patches are now being worn by Lincoln Fire Department Firefighters. These patches were a gift from Mr. Arthur T. Tetreault of Lincoln Road, Lincoln. We all thank Mr. Tetreault, not only for the gift, but his interest in our department.

#### POLICE DEPARTMENT

The following is a list of activities of the Lincoln Police Department for the year 1971.

CATEGORY	1970	1971
Arrests by the Lincoln Police	22	188
Violations of Motor Vehicle Law	396	355
Warnings	156	137
Court Summons Issued	240	219
Total Fines Paid	\$3,290.00	\$5,975.00
Motor Vehicle Accidents		
Accidents Reported	346	294
Occupants Injured	183	166
Occupants Killed	5	6
Burglaries	59	62
Larcenies Investigated	56	111
Appearances in Court	261	385
Emergency Calls Other Than m/v Accidents	108	162
Checks Made at Vacant Houses	4,539	5,063



CATEGORY	1970	1971
Night Checks on Buildings	10,950	14,600
Dog Complaints	137	227
Permits for Air Rifle Issued	5	5
Permit to Carry Firearms Issued	57	53
License to Sell Firearms Issued	1	1
Miscellaneous Items Recorded	3,720	7,323

Deputy Chief Doyle, Sergeant Davis, patrolmen Hallett and Fitzgerald continue their studies at Massachusetts Bay Community College in Watertown for an Associate Degree in Law Enforcement.

Inspector Ziegler and patrolman McAlister are attending Northeastern University also for the Associate Degree.

Patrolman Hallett continues to conduct the Junior Rifle Club on Wednesday afternoons on the police range. This is a course on safe handling of firearms and also competitive shooting for National Rifle Association Bars and Medals.

On October 27, 1971, Michael McHugh resigned from the department as a result of ill health. As a result of this Charles Doyle was promoted to the rank of Deputy Police Chief. Patrolman David Davis was promoted to rank of Sergeant and patrolman Steven Ziegler was promoted to rank of Inspector. James R. Blackburn was appointed to the department on November 9, 1971, to fill the vacancy.



## CIVIL DEFENSE AND DISASTER SERVICES

Alanson H. Sturgis, Jr., Director

1971 saw the completion of our only major project, the installation of power lines from the Town Hall to the Stone Church. This gives us the capability of furnishing emergency shelter to a large number of people in case of a situation such as a prolonged power failure. Through the generosity and cooperation of the Boston Edison Company and the New England Telephone Company the work was completed at very little cost to the Town. On behalf of the Town, I extend my thanks to these two companies for their contribution to the public safety.

As was the case in 1970, our efforts have been devoted largely to the maintenance of our equipment. The emergency generator at the Town Hall required a good deal of work, but it should now be trouble-free for some time to come. The usual monthly test of our radio links with higher Civil Defense echelons, and with the state-wide emergency warning system were carried out. Our radios are in good shape, thanks to the faithful work of Del Keily, the Radio Officer.

Our annual Program Paper was approved by higher headquarters. This means that the Town continues to be eligible for participation in various Federal Programs. A recent development in the area of Surplus Federal Property gives promise that the Town may be able to acquire, at very little cost, a number of pieces of equipment desirable for Civil Defense which would also be made available for use by other Town Departments.

Occasionally we need manpower to move equipment and supplies; we still need licensed radio operators to help man our communications equipment in case of an emergency. I'd be very glad to hear from any townspeople who would be willing to help out if and when we need them.

Bearing in mind the general economic conditions and the apparent decrease in international tension, I feel that 1972 will best be devoted almost entirely to maintenance of our present status, and I have submitted a budget request which reflects this feeling.



## Health and Welfare

### BOARD OF HEALTH

Abigail Avery  
Herbert Haessler, M. D.  
Gordon A. Donaldson, M. D., Chairman

An important change occurred in the organization of the Board of Health in 1971. After twelve years of faithful service as the Board's Agent, Mrs. David Garrison chose to resign. Her ability, concern, and gracious personality are difficult to replace, and her many kindnesses will long be remembered by children and adults alike. Early in 1971, the Board appointed a Committee to screen applicants for the vacancy. On July first, Mrs. Charles Jacobs of Framingham assumed the post of Agent. A native of Racine, Wisconsin, and a graduate of Marquette University College of Nursing, Mrs. Jacobs has had extensive educational and vocational experience at the University of Wisconsin and in the City of Racine. The past six months have proven her to be eminently qualified.

Another important development of the year has been the supplementation of the fluoride content of the Town water supply to assure the effective level of one part per million. Daily checking by the Water Department, and monthly monitoring of the fluoride content by the State at various points in the distribution system is carefully catalogued so as to insure the safe level necessary to lessen dental problems in the young and osteoporosis in the elderly.

As our society changes, preventive measures demand more and more time and attention. The Monthly Well-Child Conferences were conducted by Dr. John A. Davies at Smith School. Seventy-five children received medical supervision. Of those examined, fifty-five were aged five years or older, fourteen were between the ages of one and five, and six were infants seen for the first time in 1971.



In addition to the physical examinations and health counselling, Dr. Davies administered thirty-six basic series immunizations. These include tetanus, small-pox, poliomyelitis, measles, and mumps vaccines. The protection afforded by these modern day vaccines should be available to all school children, and it is assumed that these services are provided by private physicians in those children not attending the Well-Child Conferences.

Another important preventive program in town is the Dental Screening Clinic, held in November and December by Dr. Whittier Calkins for grades three, five and seven. Of three hundred two children examined, six were referred for therapy of carious teeth, and six were advised to undergo orthodonture treatment.

As in past years a project aimed at the early detection of visual defects was co-sponsored by the Board of Health and the Massachusetts Association for the Prevention of Blindness. The testing equipment was loaned by the State and the program was executed by Mrs. Jacobs, with the able assistance of Mrs. Richard Austin and Mrs. David Ammen. Sixty-four three and four year old children were screened for amblyopia or "lazy eye" at the two Nursery Schools in town. Two children were referred for more detailed study and treatment. In addition, the entire school body from six year olds through eighth grade were screened for vision and hearing defects, with followup notices sent to parents when necessary.

The Board again held its annual anti-rabies Clinic on the first Saturday in May, with Dr. Alden Russell. One hundred seventy-three dogs were inoculated with the live Pitman-Moore vaccine, which provides protection for a two year period. It is known that there are more than twice this number of dogs in town, and with the appearance in the past few years of rabies in both wild and domestic animals in the East, it behooves every dog owner to have his dog not only licensed by the Town Clerk, but also vaccinated against rabies. Another illness of dogs, heartworm, is not a human public health problem but is of epidemic proportions in sections of this country among dogs. It is spread by mosquitoes. Since Veterinarians have been reporting many cases in Lincoln, the Board of Health instituted an intensive educational program early last spring. Screening of all dogs by veterinary blood examination in early spring, followed by prevention or treatment during the mosquito season, is advised for town-wide control.

No positive reactors to the Tine tuberculin test were found among the sixty-eight six year old children tested at Hartwell School



by Dr. John Sisson. In addition, eighteen school employees were similarly tested and one positive reactor discovered. Subsequent chest x-ray at the Middlesex Sanatorium revealed no active disease. These results attest to the progress made in the control of tuberculosis in recent years.

State Law requires the reporting of certain communicable diseases by the Town to the State Department of Public Health. Included this year were: chicken pox, 48; mumps, 37; streptococcus throat, 26; German measles, 5; gonorrhea, 1; and animal bite, 1. Only two premature births were reported to us in 1971. Both babies were born at the Emerson Hospital and aside from Nursing Home visits, required no special attention by our Agent.

Involvement with the Northeast District Boards of Health, one of four in the State, continues. Board members have attended dinner meetings devoted to a wide variety of subjects, including solid waste disposal, drug control, legislature activities, etc. Mrs. Jacobs has attended in-service programs focusing on community nursing and drug education, and other school projects. Representation is also maintained on the Board of Directors of the Central Middlesex Mental Health Association, centered in Concord. As Lincoln continues to move from the status of a rural community to that of a suburban town, the complexity of our social problems related to mental health seems to increase. By way of emphasizing the scope and character of the facilities of the Association available to the townspeople, a previous report is quoted. The Board is sympathetic in its support of the Comprehensive Mental Health Center, in its new location in the Community Agency Building, and in the Emerson Hospital. This complex is composed of three integrated agencies. The Walden Guidance Association provides out-patient care to individuals, families, and groups, in the form of a Nursery School for emotionally disturbed children, and the Walden Day Center for out-patient teenagers and adults. The Emerson Hospital, through its psychiatric unit, located on Wheeler III, provides short-term in-patient care in a therapeutic general hospital environment. Finally, the Mental Health Association of Central Middlesex offers educational and supportive help through its speakers on the general problems involved in emotional disorder, seminars for clergymen, teachers, and laypeople, and through volunteer opportunities for those who would like to aid in its activities. There are a variety of other programs whose purpose is to extend the expertise of the Association to the ten Communities comprising Central Middlesex. Our financial support of this entire project is chiefly to the Walden Guidance Clinic. In the year from mid-1970 to mid-1971, nine new adult



and thirteen new children clients attended the Clinic or Day Center, referred by self, school, family, physician, or clergy.

Without the aid of many devoted volunteers, the various activities in the health field in town could not have been accomplished. Among those who have been especially helpful are Mrs. David Ammen, Mrs. Richard Austin, Mrs. William Grinnell, Mrs. James Lewis and Mrs. John Snelling. To all of them we extend our thanks. We are also very grateful to Mrs. Charles Jacobs and Mrs. Robert Whatley.

## INSPECTOR OF ANIMALS

Lawrence P. Hallet

The following animals are under the rules and regulations of the Department of Livestock Disease Control of the Department of Agriculture. I have supplied them with a list of owners (on whose premises the animals are kept) and the numbers and kinds of these animals in Lincoln.

No. of dairy cows over 2 years	2
No. of heifers 1-2 years	0
No. of calves under 1 year	1
No. of dairy bulls	0
No. of dairy herds	1
No. of beef cattle	17
No. of beef herds	3
No. of oxen	0
No. of horses	87
No. of ponies	50
No. of goats	2
No. of donkeys	3
No. of sheep	18
No. of swine	276
No. of swine herds	2

The following were reported during 1971:

Dog bites	20
Cat bites	2

Dogs are quarantined and released at the end of ten days if no sign of rabies appears.



## Planning and Public Works

### PLANNING BOARD

Robert C. Brannen  
John R. Caswell  
David M. Donaldson  
James T. Foust (resigned)  
Richard C. Reece  
Susan M. Brooks, Chairman

Faced with the responsibility of writing a report to the Town on Planning Board activities for the past year the chairman perused the minutes and put together a pretty complete report.

"Dreadful," said last year's chairman. "Boring. I couldn't stay awake to finish it." And he said, "Anyone who wants to know all that can go to the Town Hall and read the minutes. Write something our grandchildren will enjoy reading."

So here it is:

### A LETTER TO OUR GRANDCHILDREN FROM THE PLANNING BOARD

The thing we have always in our minds is that there'll be alarmingly more of you than there are of us. Some of us were born here; most of us came here because it's beautiful and the air is fresh and we have green fields to walk in. We feel a terrible responsibility to see to it that as far as is humanly possible you will have a town like this to live in. So we've given most of our time and thought during the year to two matters, both specifically directed toward this end.

First, having polished up the specifications of the Open Space Residential Zone, we held neighborhood meetings to explain its



provisions to the voters, who wisely adopted the new by-law at the Town Meeting. This is one reason why, although there are many more of you today, you can still walk out your front door and hear a meadow lark or see a Monarch butterfly. Another reason is that we changed the standards for Cluster developments, increasing the amount of land which must be left open and decreasing the allowable lot size. Only a little, but every little helps. And we encouraged developers to use the Cluster option, which is the reason why you find several sizeable fields where you are welcome to play.

And now we come to the second matter of deepest concern. The very steps that we have taken to make sure you would inherit a town still lovely and still healthy have made it so desirable that land prices, even in our day, have risen beyond what most people can pay. We are thinking about you, and your teachers, and the police force and the firemen and the men who take care of our roads, and we are thinking about ourselves as we grow older and want a smaller, less costly home. We are determined to create some housing that anyone who really wants to live in Lincoln can afford.

This involves difficult decisions. Such houses cannot be built without subsidies. Which programs should we use? Where should the houses be built? Concentrated or scattered throughout the Town? A State law threatened us with loss of the right to decide many of these questions for ourselves unless we acted quickly. Toward the end of the year the remaining sixty-seven acres of the Codman Place were purchased by the Lincoln Rural Land Foundation. A large part of this was to be turned over to the Lincoln Foundation for Moderate Income Housing. At last we had a start. How well we succeeded in solving our problem you will judge for yourselves, dear Grandchildren.

Small projects as well as large can effect the character of a town, and it was with this in mind that we regretfully decided that we must oppose the petition for a nursing home on Farrar Road. One of the stated purposes of the zoning by-law is "encouraging the most appropriate use of land within the Town". We felt that we would be betraying our trust to you in endorsing this project, since we considered the proposed building to be too large for the amount of land available and out of scale with its surroundings. The petition was withdrawn when the lot was found to be non-conforming, but we hope that long before you read this Mr. Seeckts will have found a more suitable place for his nursing home.



It will astonish you to learn that our winding country roads didn't always have paths adjacent to them for safe walking and bicycling. However, progress was made during the year. Excavation for the utility lines speeded up construction on Bedford Road, so that by the year's end the most difficult and expensive section of the path was completed and the remainder roughed out as far as Route 2. The usual appropriation of funds at the Town Meeting would finish this section and make a good start on Trapelo Road.

And now, dear Grandchildren, what else? (I am mindful of the injunction not to bore you.) There are, of course, many routine matters which you, too, will have to deal with. We wonder whether you will have solved the problem of solid wastes? Maybe our best hope is that you will be wise enough to produce less of it.

We were sad to lose Jim Foust from the Board when he moved to Sudbury, but overjoyed when Robert Brannen agreed to serve in his place until the next election. It is a fortunate little town that has such people available and willing to serve. May it still be so in your day.

We really needn't speak of this as it has been told you over and over by your parents and grandparents. We merely remind you that it's Elizabeth Snelling who makes all this possible.



## BOARD OF APPEALS

J. Lewis Cunningham  
Robert W. Jevon  
Robert B. Newman  
Hans L. vanLeer  
Elliott V. Grabill, Chairman

Peter Meenan, Associate Member  
Alice Pickman, Associate Member

Thirteen (13) applications were considered and acted upon by the Board of Appeals during 1971. Rather than listing terse summaries of each decision, we suggest that reading the actual decisions which are on file may be more constructive.

We feel it is important, and we hope that there may be understanding within the Town about the Board and its thinking. We are aware that our communication may be faulty and not sufficiently thorough. In fact, we are keenly cognizant of all the thoughts and positions that appear before us whether they be oral or written statements.

We do suggest that this Board is constituted and exists because there are differences and exceptions to a status quo. Thus, there are times when we do not agree with the positions of other Boards or individuals. We cannot accept the some times stated thought that if we disagree with some individuals or Boards' position we have not heard it. Particularly, we make a special effort at every hearing to try to bring out and develop thoughts and concepts of those Boards and individuals present and, we do all hear.

In practice, the Board is constituted, defined and limited by statute and by the Town's Zoning By-Laws. It is semi-judicial in its actions.

The Planning Board, which is elected, is the Board which has broad jurisdiction in the area in which our smaller jurisdiction exists. The Board of Selectmen are also elected and they appoint the members of this Board. Because of the responsibility of that Board for the Town as a whole, we listen with great care to their thoughts and opinions. Although it appoints us, we feel strongly that within its own areas, each Board can, with respect, take its own position, communicate, agree, and disagree without causing each



other or the Town to feel other than that normal constructive, and respected action is taking place.

We do not agree that because we disagree with either or both Boards, we are betraying a public trust, nor can we accept thinking which suggests that differing opinions should result in an action to institute the statutory removal procedures.

We even go so far as to suggest that it matters less whether there is agreement or disagreement on what is being considered and more important that the integrity of the Board receive support from the appointing authority.

Because of the involvements during the year, we commend the following thoughts to the Planning Board in the hope that they may initiate action. Our concern is not academic but factual.

We suggest that:

1. The definition in the By-laws relative to two-family or other similar uses of structures be sharpened, and that the Town have an opportunity to express its opinion;
2. That B-1, B-2 in the Zoning By-Laws be clarified;
3. That the open space policy of the Town be reviewed and the Town have an opportunity to react thereto particularly in relation to the "back lot" problem. We suggest it is less a matter of control and more a matter of understanding on the part of the Town as to the availability for use of more than two acres in back of an existing lot.



## BOARD OF WATER COMMISSIONERS

Stuart B. Avery, Jr., Chairman  
Albert M. Avery, III, Clerk  
Alan McClennen

The Water Department has been working during recent years to correct many critical problems with the Water System. This program has included replacement of old mains, adding new ones, cleaning the pressure reservoir and improving the pumping system at the Sandy Pond Station. The cost of these improvements has taxed the Department's reserves heavily, and the Commissioners now wish to rebuild reserve funds by limiting expenditures in the immediate future.

### MAIN CONSTRUCTION

The four inch main in the Tarbell subdivision off Lexington Road, which had been giving trouble in recent years, was replaced with a six inch cement asbestos main by the Joseph Williams Co., Inc. The construction included the replacement of two old hydrants and the addition of a new one. Four hydrants now serve this subdivision, all of which meet present day standards for capacity. This project necessitated the borrowing of \$25,000.

New building construction on the School Campus made it necessary to add hydrants and mains on campus to give better fire protection. The cost of this construction was covered by appropriations for the new school additions.

The Page Farm Road development, consisting of 785 feet of eight inch main and two hydrants, was also added to the system. This subdivision is being developed by Mr. Paul Roberts. All costs are the developer's.

Patrick Allen joined the Department in August as Working Foreman and supervised most of the construction. He is moving rapidly to improve the efficiency of the system and the future looks bright for the Department under his direction.

### FLUORIDATION

The Water Department at the request of the Board of Health started the insertion of fluorides in the Water System just prior to the March Annual Town Meeting, and has continued fluoridation on a regular basis since then. The fluoridation equipment had been



purchased and installed in prior years at both pumping stations. A tap for untreated water was installed at the Sandy Pond Station for those not wishing fluoridated water.

This year over 93 per cent of our water was pumped from Sandy Pond. Complaints on water condition are down markedly from two years ago.

### DAM REPAIR

A leak showed up at the Sandy Pond dam east of the pumping station which indicated erosion beneath the dam. When the water in Sandy Pond was low this fall, the soil on both sides of the dam was removed and replaced with an impervious clay blanket on the pond side of the dam; and below the dam a granite spillway with abutments to support the masonry dam was built to stop erosion downstream.

### STATISTICS FOR 1971

Gallons pumped during the year:

Sandy Pond .....	138,474,732
Tower Road Well Site .....	<u>9,663,000</u>
TOTAL	148,137,732

	<u>Beginning of Year</u>	<u>Added</u>	<u>End of Year</u>
Miles of Pipe	37.53	0.41	37.94
Hydrants in Use	317	6	323
Gates in Use	374	11	385
Blow Offs in Use	28		
Services in Use	1235*	9	1244
Meters in Use	1219*	19	1238
Pressure Maintained	40 to 100 P.S.I.		

\* Adjusted by survey.



## PUBLIC WORKS DEPARTMENT

Harvey R. Adams, Administrator

Although Chapter 90 construction funds were allocated to a portion of Route 117, this project was not undertaken during 1971. However, Chapter 90 maintenance funds were applied to the resurfacing of another portion of Route 117, from Route 126 westward approximately 2900 feet. Also completed was the reconstruction of Tower Road and the construction of a new portion of Ballfield Road. Under the resurfacing program, the remaining portion of Beaver Pond Road and Old Cambridge Turnpike received one inch of bituminous concrete. Portions of Winter Street, Baker Bridge Road, Virginia Road, Lexington Road and the parking lot off Lincoln Road were given an oil and sand seal coat while many other roads in Town required both permanent and temporary patching during the year. Much time was also devoted to sweeping the streets, maintenance of traffic and street signs, snow plowing, and roadside mowing. In conjunction with highway maintenance, a contract was awarded to Bassett Lines Inc. for pavement markings.

Road drainage projects included the installation of 250 feet of 15 inch pipe off Old Sudbury Road near Maher's house; replacing the 24 inch culvert on Baker Bridge Road; and the installation of various sections of paved curbing along the roadsides to control erosion. A private contractor was hired to clean the catch basins throughout the Town.

Continuation of the bicycle path program saw the completion of a section near Beaver Pond Road and a section near Lewis Street. Construction was also begun and completed on the Bedford Road path between Trapelo Road and the Snelling house, which included the installation of about 900 feet of granite curbing. Fill was placed for the Trapelo Road path at DeNormandie's pond and also on Winter Street for future construction in that area.

Services of the Park Department have been in demand throughout the year. They included a spraying program in which town forces handled the control of Dutch Elm disease and poison ivy; while the services of a contractor were put to use to control the oak leaf skeletonizer. Spraying was also tested against the caterpillars but proved ineffective, so pruning was used to combat the situation. In addition to spraying further attention was given toward the removal of diseased and hazardous trees and limbs. Restoration of



the ballfields such as loaming, seeding, fertilizing and bleacher repairs were on the agenda this spring and mowing was continued throughout the summer on a regular basis.

In addition to regular maintenance on the highway, water, police and fire equipment, repairs such as new clutches, valve jobs, engine and transmission work and hydraulic system work were necessary. There were also certain pieces of equipment that required extensive repairs. The International dozer was among these but has been sold since the Sanitary Land Fill was contracted out. The street sweeper received much attention so that the cleaning program could be completed; however, there are many parts which are still worn and it is advisable that a new machine be purchased. With extensive usage projected for the future, the small roller received a complete overhaul this spring to extend its length of service. Other pieces received additional maintenance to insure their productivity such as the pavement spreader and the Mack sander. New pieces of equipment that were purchased included a 3/4 ton pickup for the shop which replaced the old International; a Tag-A-Long trailer of 18 ton capacity to transport heavy equipment; and a brush chipper which became necessary when new laws regulating burning became effective.

The Public Works Department has also been involved with maintaining the cemeteries, such as mowing and trimming, cleaning up leaves and other debris, and providing services for interments. Charles Ferguson was hired on a temporary basis to aid in the fulfillment of these tasks.

The heavy work load this fall necessitated keeping Charlie Ferguson for other duties and finally his status was changed to a more permanent one as monitor for the recycling of waste materials at the Sanitary Land Fill.



## INSPECTORS OF BUILDING, WIRING AND PLUMBING

Ernest L. Johnson, Building Inspector  
William M. Dean, Wiring Inspector  
Daniel J. Murphy, Plumbing Inspector

### Building Permits Issued in 1971:

New residential	9		
Additions, alterations and repairs caused by fire	28		
Swimming Pools	7		
Apartment (addnl. in exist- ing building)	1		
Storage shed	1		
Barns	4		
Buildings torn down	2		
Garages or carports	5		
Remodelling	3		
Foundation only	<u>1</u>		
	61	Fees:	\$1,188.35

<u>Wiring Permits Issued:</u>	62	Fees:	\$2,026.00
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<u>Plumbing Permits Issued:</u>	82	Fees:	\$ 565.00
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SUBREGION INTERTOWN LIAISON COMMITTEE (SILC)

John R. Caswell, Chairman

In 1971 SILC began to look to areas other than the Route 2 issue which so occupied us during 1970. We formed a watchdog committee for I-290, along with Maynard, Marlboro, Hudson, Stow and Acton. At the end of the year, we endorsed the efforts of the West Suburban Regional Refuse Disposal Planning Board. We reviewed in detail the Route 62 consultant's report. Our main work, however, was in the Route 20 area, where SILC proposed both a continuation of rail service and a federally funded demonstration project in mass transportation.

We also were in contact with the Citizens for Middlesex County in our quest for better county government. We maintained active liaison with MassPort over Hanscom Field and both the noise and various land filling threats. One project that is coming off the ground is that of a new peripheral road around Hanscom Field to relieve Concord and Bedford Center traffic and to connect to Lexington's proposed Hartwell connector.

We feel that in 1972 our two main areas of concentration will be to work with the Commonwealth and develop early in the year a comprehensive, participatory planning function for total, balanced transportation within SILC, and second, to make the West Suburban Refuse Disposal Region become a reality before the Commonwealth and/or other elements force us to regionalize. Further, housing for low and moderate income persons will undoubtedly continue to grow into a very significant portion of our planning work. SILC will also have to become involved in Bicentennial planning as well in 1972.



## CONSERVATION COMMISSION

John Quincy Adams  
Florence Caras  
Lydia Dane  
James DeNormandie  
Edith M. Henderson (resigned)  
Peter Meenan  
John B. Niles (resigned)  
William M. Preston  
Robert A. Lemire, Chairman

For your Conservation Commission, 1971 was a year of consolidation, planning, and new commitment. It will be remembered more for its conception of the Emerson-Thoreau Preserve and plans for town-wide wet land zoning than for our important though minor achievements. The year 1971, also saw us lose two important contributors. Usually resignations are saved for the end of a report. In the cases of Edie Henderson and John Niles, we must note their resignations early for they will be sorely missed. On behalf of the town, we want to express our gratitude to Edie and John for their many years of service and particularly for their special efforts in carrying out the Mt. Misery Acquisition. Fortunately, we are able to report that Lee Dane and Peter Meenan have joined us in a smooth transition that assures the vitality of your Commission. In the same breath, we want to publicly thank Ruth Burke for her continued active assistance as an associate member and to Elizabeth Snelling and other members of the town staff who make our work possible.

The Conservation Commission would like to acknowledge, with gratitude, two recent gifts to the Town. One is a gift of two parcels of land off Trapelo Road at Winter Street to be used for conservation purposes, given to the Town by Senator James DeNormandie and his two sisters, Mrs. Bradford Cannon, and Mrs. Oliver Cope. The other gift, received last fall, was a sum of money from a generous citizen, used to buy and plant the lovely sycamore tree in front of Center School.

As in prior years, the Commission continued to work closely with the town's Recreation Committee and the 4-H Club, as well as other organizations in making land available for outdoor recreation. Our relations with the Watertown Dairy, Mr. Flanders and Mr. Arena, who lease some of our lands for agricultural purposes continue to



be a source of funds for the town as well as a means of meeting our scenic and ecological purposes.

The Commission acquired access to our 12 acre "Dean Land" in South Lincoln off Giles Road. We also obtained the financial support and special cooperation of the Lincoln Land Trust which acquired a two acre piece abutting the Dean Land for \$6,000. Again, on behalf of the Town, we want to express our gratitude to the Land Trust for this generous and timely assistance.

Looking ahead, we are particularly excited to be involved in a Local, State and Federal study that will determine the feasibility of creating a 3,000 acre preserve in Lincoln, Concord, and possibly Lexington that would provide a green belt connecting the Minute Man National Park with the Sudbury Marshes Federal Wild Life Preserve. Besides preserving for all this important part of Americana, there is the very definite prospect that it would return some of the town dollars spent to date on the Mt. Misery acquisition, remove some \$450,000 of town debt, and allow us to complete much of the rest of our program at no cost to the Town. Needless to say, the development and consideration of this proposal will be important events in the life of the Town. You can be assured that we will do all we can to insure a broad involvement in this planning and decision-making process.

In addition, with the Soil Survey prepared for the "By '80 Study", we have set for ourselves the task of preparing a wet-land zoning proposal for early town consideration. Success in these two undertakings should go a long way toward achievement of Lincoln's requirements.

Finally, as the challenge of the more than 800 acres under our jurisdiction gains intensity, we are increasingly aware of the need for full time management and surveillance. We are keenly interested in the "By '80 Study" report as it is expected to relate to this need. We are stewards to a valuable ecological resource to which we must remain faithful.



## LINCOLN LAND CONSERVATION TRUST

### TRUSTEES

Thomas P. Beal, Jr.  
Bradford Cannon  
Jeanne C. Healey, Secretary  
Edith M. Henderson  
John Loud, Treasurer  
John B. Niles  
William M. Preston, Chairman

In the course of the year we acquired two additional properties. One was a parcel of about two acres of back land, owned by R. P. Condit, which supplements the Town-owned Dean conservation area. The Rural Land Foundation (R.L.F.) acted as an intermediary in this purchase. The other was a 2.63 acre open field, Lot #3 of the Wheeler Development off Bedford Road, which was bought with gifts from residents of that area from the R.L.F.

The R.L.F. and the Land Trust, having a common interest in conservation, have worked together in the past. By recent actions of the Trustees of the two organizations, the R.L.F. has now been made a "Supporting Organization" of the Land Trust, under Section 509(a) (3) of the Internal Revenue Code. In the future the Members of the Land Trust at their Annual Meeting will vote separately to elect two Boards of Trustees, their own and that of the R.L.F.

Most of the trails open to the public on Town, Land Trust, and private property are maintained by the Land Trust. The gratifying increase in trail use, particularly for cross-country skiing, is due in no small part to the efforts of the Recreation Committee under Mike Farny. It is happy to note that thus far (knock wood!) there has been comparatively little trouble from littering or vandalism.

### Treasurer's Report

On hand January 1:

General funds	\$3,887.12	
Roadless Area fund	<u>3,760.70</u>	\$ 7,647.82

Receipts:

Annual contributions	3,138.50	
Special purpose gifts	4,065.00	
Roadless area fund	1,653.93	
Interest	441.16	
Miscellaneous	216.50	9,515.09
		<u>\$ 17,162.91</u>



Expenditures:

Labor on trails and mowing	\$ 328.25	
Trail markers and signs	205.00	
Stationery, printing, postage	277.80	
Liability insurance, filing fees	187.00	
Land purchases	<u>5,700.00</u>	\$ 6,698.05

On hand December 31:

General funds	5,050.23	
Roadless Area Fund	5,414.63	<u>10,464.86</u>

CEMETERY COMMISSIONERS

James DeNormandie, Chairman  
H. Arnold MacLean  
Vincent N. Merrill

New gates for the Lexington Road Cemetery have been completed and will be installed by early spring. We are happy to point out that the iron work involved has been designed and wrought by Theodore Tucker. We expect that these gates will make possible closer access control in non-daylight hours. The ancient stone covering the grave of Reverend Charles Stearns in the Town Hall Cemetery had badly deteriorated and is in the process of being replaced. Negotiations continue in our effort to provide for the future and protect the borders of the Lexington Road Cemetery through purchase of adjoining land.

We are not satisfied with present arrangements for day to day maintenance of our cemeteries and feel that a much more firm policy must be adopted for the future.

A new schedule of charges reflecting increasing costs and essentially in line with neighboring communities, has been put into effect.

There were 15 interments during the year and 10 lots were sold.



## PERSONNEL BOARD

Alexander H. Neiley, Chairman  
W. Gordon Woodington  
Robert M. Wood

This past year, though free of formal grievances, reflected a continuing interest and participation by the Personnel Board relative to the wages, fringe benefits, departmental management and communication between the Town Management and employees.

As has been the practice in the past two years, discussions were held by the Personnel Board with employees of various departments in order to share thoughts regarding a number of areas of mutual interest and concern and to help the Personnel Board formulate recommendations for 1972. These recommendations do reflect more uniformity than in previous years due to the fact that it was felt that most inequalities had been corrected in 1970 and 1971. A general policy statement covering alcohol and drugs was reviewed with the Board of Selectmen. It was felt that every town or employer for that matter should have a working policy in that area.

In 1972 the Personnel Board hopes to initiate a comprehensive study of Lincoln's wage and fringe benefit policies compared to surrounding towns and towns of comparable size and services. It is also anticipated that the Personnel Board will work closely with the Selectmen in determining how greater effectiveness can be accomplished in areas concerning Town Personnel.



## BY '80 PLANNING GROUP

Morton B. Braun  
Perry J. Culver, M.D.  
Elizabeth Donaldson  
Anne W. Harney  
Harold A. Levey, Jr.  
Max Mason, Jr.  
Edith M. Henderson, Chairman

The work of the By '80 Planning Group has centered on finding the answers to three basic questions regarding the future of Lincoln: (1) who and what is Lincoln now?, (2) what do we want?, and (3) how do we get it? To a great extent, the answers to "What do we want?" have been provided by Lincoln residents themselves, as interpreted by us from the By '80 Conference of January, 1970, and from town meeting actions.

During the past year more than seventy residents have worked on some aspect of the By '80 plan. The areas of concentration fall into six categories. The following is a report of each task force assigned to these areas.

### PHYSICAL ENVIRONMENT (Elizabeth Donaldson, Chairman)

This task force has operated within a framework of the By '80 goals, with two additional assumptions: (a) that an effective balance between man's needs and the natural interaction of air, soil, water, animal and vegetable life must be maintained to keep the town self-sufficient in terms of its water supply and sewage disposal; and (b) that the town would cooperate with neighboring towns, watershed region and metropolitan area in providing for the environmental needs of these areas.

Our attack has been twofold. First, a long needed study of the town's soils was made by the U. S. Department of Agriculture Soil Conservation Service. S.C.S. engineers analyzed soils conditions throughout the town in terms of the soils' ability to accept man-induced alterations. This work was completed in November and the maps and interpretive manual are at the Town Hall. The maps will soon be available on transparent material which can be laid over the base map of the town.



Secondly, an inventory of our other physical resources was prepared by town citizens under the guidance of the Soil Conservation Service. The inventory was mapped by a team of twenty people. The resulting set of Environmental Quality Inventory maps show the following: (1) Public, Semi-Public and Conservation land; (2) Residential and Commercial; (3) Woodland; (4) Land Use for Propagation of Wildlife and Agriculture; (5) Public and Semi-Public Recreation; (6) Trails; (7) Ideas for Development of Recreation Facilities; (8) Historic Sites; (9) Scenic Sites; (10) Proposed Building Developments; (11) Unsightly and Natural Resource Problem Areas; (12) Ground Water Favorability, Municipal Water Supply and Private Wells; and (13) Watersheds and Stream Sampling Sites. These maps give us a comprehensive picture of Lincoln's use of land and environmental conditions as of 1971. Their value, especially when used with the Soil Survey maps, is evident to all town boards.

The investigation of the quality and quantity of surface and sub-surface water was made by Leona Champeny, assisted by Lydia Donaldson, with the cooperation of the Lincoln Water Board, the U. S. Geological Survey Water Resources Division, the Massachusetts Division of Water Resources, and the U. S. Environmental Protection Agency. Nine streams were screened for water quality and were judged to be relatively healthy. Based on Water Board data and theoretical computations of potential water resources in town, it has been estimated that there is sufficient water to supply approximately 15,000 people. This estimate is based on average rainfall and the assumption that water consumption stays at the present rate and type of use.

In developing the inventory it was discovered that of Lincoln's 9500 acres, 3026 are now classified as "urban" in use. 1029 acres are being used for recreation, 559 acres are agricultural, 335 are being actively used for the preservation of wildlife, and that there are 3111 acres of woodland.

Forty per cent of Lincoln's land is uncommitted for any use -- it is neither developed nor reserved for open space purposes. 1277 acres of this are considered by Soil Conservation Service to be undesirable for development; 1055 acres is wetland; 95 acres is steep, rocky land; and 127 acres is soils having shallow hardpan unsuitable for leach fields. If the town precludes development of these areas, 2622 acres, or 27 per cent of the town is still subject to development, resulting in a possible population increase of 5,000 to 6,000 people (about 1300 dwellings) if built on a one unit per



two acre basis\*.

The information gained from the inventory has been used to rate the quality, quantity and distribution of our natural resources against a standard of environmental quality which has been developed by Dr. Benjamin Isgur of the Massachusetts Soil Conservation Service. Although this Environmental Quality Rating System is still undergoing revision by governmental agencies in Amherst, the preliminary results of the Lincoln pilot study are interesting. Lincoln's EQ Rating is at 85 per cent of the optimum value. Our major weakness is in the lack of public recreational water, and to a minor degree, lack of optimum distribution of wildlife land and water. The standards specified in the EQ Rating System were developed on a per capita basis. Therefore, if the town grows, as outlined above, to 11,000 and no further actions were taken to improve our environmental resources (provide public swimming pond, develop wildlife reserve, etc.) our EQ Rating would drop to 77 per cent.

In addition to the implications on the use of land found with the EQ Rating, it is obvious that the town must take steps to protect its water supply more stringently than heretofore. To be sure that the predicted supply will remain at the present excellent quality, it will be necessary to restrict the use of the watershed around Sandy Pond as well as buffer zones along streams which lead into public water supply.

The next step is to meet with appropriate town boards regarding the significance of all the data and to discuss the effectiveness of present town rules and regulations. Recommendations will then be sent to the Zoning and Land Use Control Task Force and to the central Planning Group.

#### ZONING AND LAND USE CONTROL (Earl Flansburg, Chairman)

This group was forced to await data from Mrs. Donaldson's task force, and others, before coming to grips with our charge. We have, however, met regularly since early fall attempting to define general policies for the growth of the town, and are now getting to the specifics -- recognizing the need to define the areas of town which are best suited to accept high density development, as well as those where a low density is called for. In recommending these areas, we will take into account soil, water and topographical conditions,

\* This figure assumes use of some "undevelopable" land in making up the required two acres.



existing and proposed transportation and recreational facilities, impact on other environmental factors such as natural and historic amenities, and economic and social implications. This process, which is in its preliminary stages, will then enable us to estimate how much growth can take place without environmental, social, and economic deterioration.

#### RECREATION (Marilyn Dwyer, Chairman)

This task force has prepared a Ten Year Recreation Plan for the town, based on the concept that, primarily, Lincoln should maintain a reasonable balance between passive and structured types of recreation. Also, it is our belief that Lincoln, and the surrounding area will benefit by creating recreational facilities which interact in concert with our natural resources and the semi-rural aspect of the town. Our recommendations result from study in the following areas:

1. Background material - the Lincoln By '80 Conference Report, the 1964 Recreation Survey, the Aquatics Subcommittee Report, Metropolitan Area Planning Council publications, and report of the Recreation Committee.
2. Assessment of recreation facilities and programs in some of the surrounding towns.
3. A look at the needs of Lincoln vis a vis the region.
4. Assessment of possible uses of town owned open land.
5. Inventory of existing facilities.
6. Preparation of maps of trails and existing and potential recreational facilities for the Environmental Quality Inventory.

Included in our recommendations will be a swimming facility, a garden program on town lands, two to four additional tennis courts which can be flooded in winter for hockey rinks, small boat launch ramp on the Sudbury River, completion of coordinated trail system for hiking, horseback riding, skiing and nature study, and the possible construction of an outdoor amphitheater for completion in 1975. We also urge the hiring of a Town Land Manager in 1972 to coordinate land and water use and maintenance.



## TRANSPORTATION (William Fleming, Chairman)

The Transportation Task Force identified four major areas of concentration: (1) transportation needs of Lincoln residents; (2) transportation needs of the region which impact Lincoln (e.g., Route 2); (3) transportation as a component of zoning and land use plans within Lincoln; and (4) transportation as a force on the environment of Lincoln.

The following work has been done in each of the four areas:

1. One survey was taken which suggested residents' major directions of travel for work, and which indicated a wide spread interest in some form of bus-type transportation service within the town. A second survey has been designed in cooperation with SILC, MAPC and MBTA to identify origin and destination for work and other travel. This survey will be submitted to residents with the Warrant for the March Town Meeting.
2. SILC is operating as the regional transportation planning group with whom we cooperate. As traffic flow through Lincoln by regional travelers is a major issue, the By '80 group will concentrate on identifying the thru-traffic patterns and planning for their control within the framework of regional needs. Identification of Lincoln cars will be made through the use of red stickers issued to all residents. These stickers will also serve for admission to the sanitary land fill.
3. We have begun an exchange with the Zoning and Land Use Control Task Force. This cooperation is needed because of the close relationship between housing and transportation.
4. The task force is concerned with researching and proposing ways to accommodate transportation needs in ways which preserve the environment, e.g., greater use of bicycles, a central exchange for a transportation information center.



## REVENUE GENERATION (Kenton Ide, Chairman)

The Revenue Generation Task Force has been concerned primarily with reviewing sources of potential revenue other than the traditional real property taxation. Secondary charges assigned to the task force included reviewing the potential non-residential real estate tax sources and exploring major savings in town expenditures.

Currently Lincoln raises approximately \$2.5 million from real estate taxes. The task force limited its detailed consideration of revenue sources to those capable of netting \$50,000 or more annually to the town. This amount is approximately equivalent to \$1 on the tax rate, using the current taxation base of \$44.5 million, or 2 per cent of the total real estate tax revenue. Such a sum would be significant and worthy of any development effort.

In its studies the task force has considered about a dozen serious possibilities of developing income for the town. These have ranged from the relatively simple proposal to develop town parking in South Lincoln, to the more complex idea of an income tax supplementing the conventional real estate tax. Town ventures entailing risk have also been considered, but not endorsed owing to the difficulty of providing appropriate management skills, motivating remuneration and initial financing.

It is the task force's conclusion that the town administrative system is more suited to collecting revenue based on an asset assessment and/or percentage of sales. Consequently, profit oriented sources with a possibility of loss or profit are not recommended.

The current residential growth rate cannot provide the additional taxation base to cover rising expenses. It is also becoming clear in many communities that additional residences demand service expenditures in excess of their contribution to town revenues. The task force, therefore, considers it paramount to attract a major commercial real estate taxpayer to Lincoln only if current taxation concepts continue to hold. The tax objective should be in the vicinity of \$200,000 per year. It is, therefore, important that potential commercial sites with good access remain available until more prosperous conditions return to this area. In addition, no tax stealing ventures should be approved for any of the limited sites now available to commercial development.

Some 60 per cent of the revenue raised from taxes in Lincoln is earmarked for education. Our requirement for superior schools must



be satisfied from the tax rolls. Recent rulings in the Supreme Courts of other states portend a change in the support of schools from local taxation. If this new development should become established, the role of local real estate taxation will change significantly. Assumptions will alter and recommendations could reverse. At this time it is only possible to remain abreast of developments and avoid longer term commitments.

TOWN GOVERNMENT (Edward S. Dewey, Chairman)

This group began its work for the By '80 with an evaluation of Lincoln's town meeting form of government. A study of other towns was made and a consultation was held with two prominent Moderators in Massachusetts. It was concluded that the open town meeting should be used by Lincoln during the foreseeable future. Both moderators suggested that as long as 10 per cent of the voters attend town meeting, the open town meeting is preferable. Lincoln attendance averages about 30 per cent of eligible voters.

In May, 1971, we were "loaned" to the Board of Selectmen to look into the operation of the town. This work was completed in November. Our next step, following our return to By '80, is to examine the interaction of the voluminous town boards, appointed committees and officials (other than those appointed by the Selectmen) with accompanying problems of overlapping and lack of coordination, with the aim of improving efficiency - both cost and time. For example, consideration is being given to the advantage of having the functions of the Water Board assumed by the Selectmen.

The task force will study the functions of all boards within the town framework, recommend changes, and determine if the changes can be accomplished at Town Meeting. The question of charter revision will be thoroughly examined and the governmental needs related to the implementation of the By '80 plan will be taken into account.

\* \* \* \* \*

Several other aspects of By '80 work are worthy of note. Because By '80's function is to deal with the future - 5, 10 and 20 years out - we have intentionally avoided tackling the immediate problems of the town. However, By '80 data which is pertinent to an immediate problem is promptly made available to the appropriate town officials. In two instances task forces were "loaned" to the Board of Selectmen to help with pressing needs:



1. The Physical Environment Task Force to prepare a report on the environmental impact of the new Route 2. (Their report, submitted in December, rates three possible routes in order of the least detriment to the environment:
  - a. use of the present Route 2 roadbed, cut well below grade where possible with overpasses for all local roads;
  - b. modification of the proposed Department of Public Works' route to cut through the hill east of Mill Street to stay as close as possible to the Lincoln town boundary; and
  - c. the DPW proposed route across Mill Street-Route 2 intersection and across Hobbs Brook swamp.)
2. The Town Government Task Force to review town operations. (This group evaluated the functions of the Executive Secretary, town boards, and salaried employees with the aim of improving cost effectiveness and coordinating their functions. Among their proposals is the establishment of a Public Service Board, a Board of Public Safety, and a Public Lands Utilization Board. They recommend that the title of "Executive Secretary" be changed to "Town Administrator" to more clearly define his function. All salaried personnel at Town Hall should report directly to him.)

Our work is approximately four months behind schedule due to major difficulties in obtaining accurate maps. The deadline for completion is late spring.

Nearly all of our work has been accomplished without paid professional help with the major exception of the technical work involved in the preparation of the Soil Survey. We owe our profound thanks to the many members of each task force who are contributing the professional skills. A plan which best incorporates the needs and desires of the Town will come from the townspeople themselves. The result will be an action-oriented plan of direction - not a dust gathering document relegated to the shelf.



## MINUTE MAN NATIONAL HISTORICAL PARK ADVISORY COMMISSION

Katharine S. White, Lincoln Representative

The Interim Report of the Boston National Historic Sites Commission to the Congress, dated June 16, 1958, pertaining to the Lexington-Concord Battle Road, recommended the creation of Minute Man National Historical Park and the legislation authorizing such action, Public Law 86-321, was passed in the first session of the 86th Congress and approved by President Dwight D. Eisenhower on September 21, 1959.

Public Law 86-321 limits the size of the park to 750 acres in the Towns of Lexington, Lincoln, and Concord, and limited the amount to be expended to \$5,000,000 for land acquisition and \$3,000,000 for development.

As of December 31, 1971, a total of 509.29 acres, representing 147 transactions or conveyances, had been acquired in the project for the park. Of this total, 246 acres are in Lincoln, and represent 81 transactions; 132.56 acres of this were improved properties. Of the total amount of \$4,558,780 spent on land acquisition between 1961 and 1968, \$2,440,390 has been obligated to gain title to be 246 acres in Lincoln. No new land acquisition occurred in the Town of Lincoln in Calendar Year 1971.

Public Law 91-548, increasing the money for land acquisition, authorized on December 14, 1970, an additional \$5,900,000. Land Acquisition procedures started during the 1971 calendar year for the remaining lands for the park. In Lincoln these remaining lands are 95 acres representing 35 parcels of land.

Temporary park offices are located in the former Geophysics Corporation building on North Great Road. In 1971, approximately 6,582 persons used the exhibit and interpretive facilities available there. In 1971, total park visitation exceeded the half-million mark with a visitation for the year of 575,804 persons. This figure includes travel at all visitor facilities areas in the total park (Concord, Lincoln and Lexington).

Administration of National Park Service areas in the Boston Region are consolidated under a General Superintendent, Boston National Park Service Group, with headquarters at the North Bridge Visitor Center.



These areas include Saugus Iron Works National Historic Site, Salem Maritime National Historic Site, Adams National Historic Site, John Fitzgerald Kennedy National Historic Site, and Minute Man National Historical Park. Administration of the individual areas is coordinated through on-site Park Managers.

The Minute Man National Historical Park Advisory Commission held two meetings at Park Headquarters on April 29, 1971 and October 21, 1971. Funds for park development were discussed at the meetings along with proposed plans for relocation of Routes 2 and 2A, and the revision of the park boundaries.

With a million visitors to this area anticipated for the Bicentennial Celebration in 1975, the Commission is interested in helping, when it can, the towns of Concord, Lexington and Lincoln to coordinate their planning. All three towns now have 1975 Celebration Committees. Concord has had a committee (with a yearly budget of \$5,000) working on the type and scope of their celebration since May, 1966. They are interested in informal meetings as well as a yearly June formal meeting with Lexington and Lincoln. The committees of Lexington and Lincoln were formed in the fall of 1971.

Employees occupying funded permanent positions on both the Boston Group and Minute Man Park staff as of the end of 1971 were as follows:

#### Boston National Park Service Group

Herbert Olsen	General Superintendent
David L. Moffitt	Maintenance Specialist
Mary R. Harwich	Secretary
Lucille Almquist	Personnel Assistant
Larry Funk	General Supply Assistant
Earl Harris	Interpretive Specialist
Ronald R. Reichard	Law Enforcement Specialist

#### Minute Man National Historical Park

Robert N. Perkins, Jr.	Park Manager
Cynthia E. Kryston	Park Ranger
Douglas P. Sabin	Park Ranger
Joseph A. Guerra	Foreman II
Michael Fortin	Maintenanceman
Leslie F. Ryan	Roads and Grounds Leader
Francis A. Curro	Laborer
Axel A. Christiansen	Gardener; Landscape
Alma C. Baker	Secretary (Typist)



Seasonal and temporary personnel were recruited during the summer visitor season to assist with interpretive, maintenance, and protective functions. The majority of these employees are college students. In addition, the park has year-round participation in the Cooperative Education Program of Northeastern University under which students alternate periods of work at the park with college study.

Considerable time was spent during the year in planning for future park programs for the next 5 to 7 years. This included completion of the Park's Interpretive Prospectus. The developed area plans, and initial planning for the new Visitor Center near Marrett Road, Lincoln, progressed during 1971 so that it hopefully will be completed by 1975. The Wayside House was open to the public in April 1971.

Programs at the park during the year included the interpretive slide program at the North Bridge Visitor Center and historical talks at the North Bridge during the summer months. Musket firing demonstrations at the Visitor Center in Concord on weekends by representatives of the local Minute Man Companies, proved to be most interesting and successful to the many thousands of visitors in the area. Evening talks on Parks, environment and other subjects and band concerts on the lawn of the Visitor Center grounds were started in July with over 4,000 persons attending during the summer season.

One archeological investigation was conducted and completed by Muhlenberg College during the summer at the Captain David Brown house site near the North Bridge.

The Environmental Study Area Program (ESA), funded by the National Park Service, was expanded during 1971 with several teacher workshops being held at Park Headquarters. Several school districts were contacted, and Fiske Hill was offered for use by local school district teachers and students interested in environmental education and man's past, present, and future place in the overall environment. Over 500 school teachers and students have utilized this interesting 40 acre area at the Lexington end of the Park.



## LINCOLN 1975 BICENTENNIAL STUDY GROUP

Ellen DeN. Cannon  
Margaret S. Flint  
Stanley Heck  
David O. Ives  
Charles Jenney, Jr.  
Harriet J. Rogers  
Sumner Smith  
Katharine S. White, Chairman

### PRELIMINARY REPORT

The Lincoln 1975 Bicentennial Study Group was appointed by the Selectmen in the summer of 1971. Its purpose was "to define the theme and scope of Lincoln's participation in the Bicentennial Celebration, to recommend how the celebration is to be organized, to determine the funds needed and how they will be raised", and to present a written report before the Annual Town Meeting in 1972. This is a preliminary report for inclusion in the Town Annual Report

The Selectmen noted that Lincoln, with Concord and Lexington, was a major participant in the momentous events of April 18 and 19, 1775, events that "heralded the forthcoming independence of a nation the first in the modern world to free itself from colonial rule".

The Selectmen added: "In these days of division, unrest and widespread frustration in the face of complex and seemingly overwhelming problems, we can draw inspiration and courage from those early settlers of Lincoln, who, as citizens, not professionals, faced equally overwhelming problems and took action, not out of fear, but out of a belief and conviction that men should and could unite in determining their own destinies."

The Selectmen suggested that Lincoln's celebration might consist both of events for the townspeople, such as those that have been observed annually for several years, and also something that might be of national interest. They stated that in 1975, Lincoln and the surrounding region will be the focus of national attention. And they concluded, "Whatever we do should be characterized by meticulous historical accuracy, seriousness of purpose, dignity and simplicity. These guidelines seem to us to be consistent with Lincoln's character".



The Study Group held its first meeting October 18 with Mrs. John W. White as chairman and Mrs. Warren F. Flint as secretary. To alert as many people as possible in the town to the Group's existence and purpose, we mailed letters to 38 town and private organizations and 45 Lincoln-based businesses, soliciting their advice and opinions. An article was placed in The Fence Viewer asking individual citizens to respond.

In ten meetings, the Study Group has heard from about 25 persons, representing a substantial cross-section of the Town and its committees. Among those were the Town Historian, Trustees of the Library, the Lincoln Historical Society, the Minutemen, the Celebration Committee, the Conservation Commission, the Grange, the By '80 Group, the Bemis Lecture Trustees, an author of historical pamphlets, an archaeologist, the director of the DeCordova Museum and the custodian of the Codman House. We also met with the superintendents of the Boston Group of National Parks and the Minute Man National Historical Park, the chairmen of Bicentennial Committees in Concord, Lexington and Acton, Lincoln's State Senator, the president of the Massachusetts Historical Society and a member of the Revolutionary War Bicentennial (state) Commission.

As a result, a great many suggestions have been received for activities and projects that might be suitable for Lincoln to undertake. These included ambitious projects, such as the creation of a new open-space park connecting present conservation land with new land extending from Fairhaven Bay to the Minute Man National Historical Park; building an open-air amphitheatre somewhere in town; restoring the old mill site in North Lincoln; making an inventory of all existing original records and documents about Lincoln and creating a new depository for their safe-keeping; publishing the official Town Records from 1754-1871 or a town history; and commissioning a new musical or dramatic work dedicated to the American Revolution and receiving its first performance in Lincoln.

Other suggestions included such diverse ideas as re-enacting the events that actually took place in Lincoln on April 18 and 19, 1775 (the first blood shed during those days was probably at the Josiah Nelson house when he was injured by a British patrol); exhibits of historic interest at places like the Codman House; Pierce House and the DeCordova Museum; publication of a souvenir booklet of special interest to Lincoln; essay and art contests in the schools; creation of a commemorative coin, medal or stamp; and many, many more.



At this writing, the Study Group has not yet decided on firm recommendations. It is probable, however, that something like the general approach stated below will be included in our final report to the Selectmen:

- THEME: The Bicentennial Celebration should be used to help rekindle a sense of history among all Lincoln residents. We think it would be beneficial to all townspeople to consider anew not only the actual events of 1775, but also the life style of the people of that era and the circumstances that caused them to join in one of the most significant social and political developments in world history. We also believe that the Bicentennial presents an unique opportunity to enlist the energies of many people in projects that can be of lasting benefit to the Town.
- SCOPE: The "celebration" should take many forms and should attempt to include the maximum possible number of participants. It should include the usual kind of "birthday events", but also much more, even to a project, such as a symposium of outstanding people that would have national interest. It, therefore, seems wise to designate a lengthy period -- perhaps as much as an entire year -- as Lincoln's official recognition of the Bicentennial. During this time projects of all sorts, large and small, could be carried on in ways that would reach to every corner of the town and every group within it.
- ORGANIZATION: We will certainly recommend the immediate formation of a Lincoln Bicentennial Commission, to exist at least through 1975 and possibly beyond. Functions of this Commission would be at least two: first, to stimulate, oversee and coordinate planning and activities in town connected with the celebration. To some extent, activities have already begun, e.g., in the Historical Society and in the schools, but the Commission has a vital part to play in informing the townspeople, developing new ideas and in influencing "official" events and any projects of a permanent nature. Second, to work in close coordination with surrounding towns to eliminate duplication of work



and events and in such potentially enormous problem areas as traffic control. (It is difficult to pin down, at this point in time, the numbers of people who will attend the larger celebrations of Concord and Lexington and the dedication of the Minute Man National Historical Park, particularly if the President of the United States attends -- figures anywhere from 50,000 to one million have been mentioned.)\* The Commission should be large enough to be representative but small enough to be workable. It must be put in the hands of capable and dedicated leaders.

FUNDING:

Actual costs of the Celebration are very difficult to estimate at this time. Presently, there is no state or federal money available for town Bicentennial celebrations, but the state legislature has passed a bill enabling towns to appropriate money each year from 1971 through 1975 to accumulate in a separate fund for the Bicentennial Celebration, and our Study Group will have a recommendation on this for consideration at the Annual Town Meeting.

- \* Will they be attracted to Lincoln with the resulting need of control and added cost?



## Schools, Library and Recreation

### TRUSTEES OF THE LINCOLN PUBLIC LIBRARY

		<u>Term Expires</u>
Martha DeNormandie, Chairman	Life Member	
Morley M. John	Life Member	
Thomas B. Adams	Life Member	
Francis H. Gleason	Selectmen Appointee	1972
Molly K. Turner	School Committee	
	Appointee	1973
Dunbar Lockwood, Jr.	Elected by Town	1974
Nancy Hammond	League of Women Voters Observer	
Jane Thomas	League of Women Voters Observer	

1971 was a year of quiet progress in the library, especially in the many areas of services to the community.

In the spring the library was painted and the neat new appearance is a marked improvement for the center of the town. However, during this time it was repeatedly brought to the attention of the trustees just how much in need of major repairs the old building is. It is hoped that the library will be enabled to make the needed repairs in order that this very special old building may continue to function adequately.

The Friends of the Library book sale in the spring, which is becoming an annual event, was very successful. There was a steady stream of interested buyers all day and the sale netted more than \$260, which the Friends are putting to good use, among other things by the rental of a copying machine, which is located in the library for the general use of the public.

The library continued to expand its services to children. Mrs. Kent and Mrs. Janes are now running 3 story hours per week, due to the great numbers of pre-schoolers who sign up for these programs. The library also holds monthly film programs for the older children, with an average attendance record of 72 children.



The Christmas season was duly celebrated with performances of the play "The Cock, the Mouse and the Little Red Hen", produced by Mrs. Kent and her group of junior high students. The library hopes to expand the dramatics activity so that more children can participate in the future.

Mrs. Foster Nystrom and Miss Nancy Bond resigned from the library staff during the summer. Miss Bond left to continue her studies in England. They are both sorely missed. In their stead the library was fortunate to find Miss Linda Yeaton and Mrs. Ann Janes to take up their duties.

The art exhibits by local artists have become a very important part of the library. During 1971 much art in a variety of media was shown and the town showed a great interest in the displays. The librarian, Mrs. Mack, wants to take this opportunity to extend an invitation to any interested artist to contact her about exhibits.

Having experimented over the last few years with various circulation policies the staff feels it has found a workable scheme. All materials are now lent out for a period of 4 weeks, except for the most recent acquisitions which may be checked out for 14 days. This should give everyone a chance to use the newest books, records, etc.

As happened in many other Boston communities, the library trustees decided to reinstate fines for overdue books. After having tried the no fine policy for one year, they concluded that it just did not work. The library lost too many materials and too much staff time was required to remind the borrowers of overdue books, so it was resolved to bring back fines to keep the cost of overdue procedures at a reasonable level.

A new collection was started at the end of the year which we hope will be of great benefit to the town. Mr. and Mrs. Arthur E. Thiessen, who throughout the years have given so many books to the library in memory of their daughter, gave \$500 to establish the Laurie Thiessen Memorial Collection. With this money we started the nucleus of a rental collection, which in time should become self-perpetuating. In this collection the library patrons will find the newest books -- fiction, mysteries and biography -- which may be taken out for a rental fee of 10¢ per day. In this way it is hoped that the library can cut down on the purchase of several duplicate copies of current, popular books, and instead use the money for more varied subjects.



The introduction of paperbacks during the preceding year was very well received, particularly by the young people who enjoyed browsing among the many titles on the two book racks in the fiction room. It has also helped in stretching our book budget that much further.

The library appointed trustee of the DeCordova Museum, James DeNormandie, resigned during 1971, and the library Board of Trustees appointed Dr. Chester C. d'Autremont to take his place.

One cannot complete a report on the library without mentioning the various volunteer helpers who give of their time. Mrs. Kent's unique in-training program for children over 10 years of age, generally referred to as PITS (pages in training) is a real bonus to the library in developing trained pages for the entire library, at the same time giving the children worthwhile work experience. A special thank you must also go to the ladies who come in every week to file, process books and do other library chores.

During 1971 the library trustees and staff have been very much heartened by the many gifts of both books and money which the library has received, since it shows a genuine concern and interest for the continued success of the library. We want to express our deep appreciation to all the donors.

Throughout the year, in trustee meetings and informal discussions, the trustees, the librarian and the staff continually explore new ways to be of service to the community and to try to plan for the future. With this in mind the trustees have also started discussion with Mr. Robert Brannen, our architect, on the future development of the library building, and have held preliminary discussions with the Historical Society on the preservation of Lincoln history, with an eye to the celebrations of 1976.



# LINCOLN PUBLIC LIBRARY

Hours open: Monday, Wednesday and Friday 10:00 to 8:30  
 Tuesday, Thursday and Saturday 10:00 to 5:00

Closed legal holidays and  
 Saturdays in August

## STATISTICS 1971 January 1-December 31, 1971

### General

Number of days open 296

### Acquisitions

#### Books

Inventory, 1970	34,430
Purchases	2,948
Gifts	518
	<hr/> 37,896
Discarded or lost	1,141
Inventory, 1971	<hr/> 36,755

#### Records

Inventory, 1970	1,341
Purchases	101
Gifts	116
	<hr/> 1,558
Discarded or lost	40
Inventory, 1971	<hr/> 1,518

#### Audio-Visual

Inventory, 1970	94
Purchases	78
Gifts	10
	<hr/> 182
Discarded or lost	15
Inventory, 1971	<hr/> 167

#### Circulation

Adult	46,770
Juvenile	32,895
Total 1971 circulation	<hr/> 79,665



## RECREATION COMMITTEE

Michael H. Farny, Chairman  
Anne Scott, Vice Chairman  
Martin Kahn, Treasurer  
Nelleke Allen, Secretary  
Carolyn Rosenblum, Communications  
Robert Gray, Intertown Coordination  
Stephen Coan, Associate Member

The Recreation Committee has responsibility for organizing the usage of Lincoln's lands and facilities for the purpose of developing a sense of community and personal well-being. It does this by scheduling events, organizing recreational programs, conducting studies, and developing facilities. While most of its activities serve the Lincoln resident's desires to enjoy his lands and facilities, it is important to note that Lincoln draws upon the facilities of many nearby towns. It is also important to note that some of the programs respond to the desire of non-residents to experience the protected loveliness and fine facilities of Lincoln.

Almost all of the programs are run entirely by volunteers. A major exception is the Summer Camp which receives professional direction and staffing. Yet the success of all our programs is dependent upon the special skills and vigorous enthusiasm of the volunteers who staff the committees and do most of the actual instruction, work, and managing of the activities.

While the 1971 budget remained at the 1970 level, the number of activities and the participation in these activities increased. Net cost was \$14,881.00 and average per capita cost was \$2.97.

### SPECIAL EVENTS

Winter Festival	-- February 13; Anne Scott and Mike Farny; over 300 participants; horse drawn sleigh rides, cross-country ski race, snow relay, ice sculpture.
Bicycle Day	-- April 18; Nelleke Allen; 45 people, seven miles; rain.



- Independence Day -- July 3; Nelleke Allen, Bruce Comjean, Bill Striker, Dudley and Georgene Herschback; hundreds of children for afternoon games, sports, and music.
- Harvest Hike -- October 14; June Grumman (Parents League) and Steve Coan; barbecue on Mt. Misery and hike.

#### PROGRAMS

- Family Ski Tours -- Anne Scott, Joan Hill, Nancy Harris; four cross-country ski tours: Mt. Misery, Sandy Pond, Wheeler Hill, Beaver Pond.
- Golf -- Gail Elias; six indoor lessons; professional instruction; 18 participants.
- Dances -- Jennifer Ragan, Tom and Barbara Beal, Mike Farny; three country dances; Winter Festival, September, Thanksgiving: approximately 200 people at each.
- Police Rifle Club -- Officer Davis; approximately 30 teenage sharpshooters.
- Swimming -- Margaret Church and Miriam Iben; winter, summer, and fall instructional programs at Wayland Junior Townhouse (Wayland) and Walden Pond (Concord); 15 Lincoln and 17 Sudbury children (winter), 65 children (summer), and 33 children (fall); economy required parents to substitute car pools for bussing in winter.
- Skating -- Judy Gross and Marty MacDiarmid; Nashoba Rink (Acton); instruction and free skating; 100 children.
- Basketball -- Wally and Andy Keyes; Saturday mornings; winter; four hours; approximately 50 children.
- Skiing -- Anne Scott for cross-country skiing in Lincoln; Ruth Pastoriza for down hill skiing at Nashoba (Acton); Wednesdays; 15 women in morning; 100 children in afternoon.



- Border Walks -- Bill King, Wayne Hanley and Mike Farny; four very early morning nature walks in Spring.
- Bicycle Program -- Anne Scott; adult bike touring Friday mornings in Spring.
- Tennis -- George Fernald and Tennis Committee; two town tournaments.
- Summer Camp -- Miriam Iben and Committee; four weeks in July; over 320 children; Ecology Week - Elizabeth Cherniak and Marylou Wollmar; Historical Week - Elizabeth Donaldson and others; Conservation Week - Bob Lemire and Mike Farny; Swimming - Maggie Church and staff; Tennis - David Lee, John Ingard and staff; Gardening - Richard Gerson; Outward Bound - Arlo Frost and Diana Robeck; Sports, music and drama. Paul McGuire, director and Carolyn Lenington, administrator.
- Playground -- Ad hoc parents and summer camp staff; 40 infants and many problems; mornings for four weeks in July.
- Softball -- Steve Coan; 15-man team, summer.

#### STUDIES

- Codman Farm -- Steve Coan; Recreation Committee contributed ideas and recommended uses and facilities.
- Swimming -- Robert Brannen and committee; identified and evaluated four possible sites for pond, submitted preliminary recommendations: school, Browning Fields, Tanners Brook and Codman.
- Skating Rink -- Marty MacDiarmid, Sumner Smith and committee; explored needs, costs and identified alternate locations.
- By '80 -- Mike Farny; constructed ten year recreation program with facilities development schedule.



## FACILITIES

Automatic tennis court sprinklers. All four courts.

Lighting Pierce Pond, buried cables and installed two lights for winter night skating, summer evening esthetic impact and use of adjacent park.

Fun Phone, automatic message system for recreation events and information, 259-0458.



## DeCORDOVA AND DANA MUSEUM AND PARK

Robert B. Newman, President, Board of Directors

The statistics for 1971 reflect increases in the services offered by the Museum and in the number of people served. Attendance at exhibitions climbed to almost 40,000; there were more special membership events -- previews, gallery talks, lectures, etc. -- than ever before; there was an increase in the number and variety of classes offered by the school; and the total enrollment in classes reached a new high of 2,610 adults and children.

The operating budget, too, was higher than ever before, totaling almost \$400,000. Although there was a drop in membership contributions, attributed to the slump in the economy, the income derived from the 1971 Annual Appeal and two benefit projects -- the Lincoln Phone Book and Spring House Tour -- enabled the Museum to end the year with a small net gain.

Toward the end of the year, we undertook a major expansion of the school facilities and made significant additions to the staff. We believe that these two developments (described below in the Executive Director's report) will result in substantial improvements in the quality, the breadth and the efficiency of the Museum program in 1972 and for many years to come.

I hope you will forgive me if I close this brief report with a personal comment. My association with the Museum goes back nearly two decades, for I have been a member since 1954. Now for the first time, I have an opportunity to express to all of you, how fortunate I think we are to have such an outstanding institution in our town. As president, I am proud to serve with the other directors in carrying out both the Town's will and Mr. DeCordova's Will. As citizens of Lincoln we are all entrusted to see that our Museum flourishes, and I for one, will give continuing support to its present enlightened programming which has come to mean so much to thousands of members and annual visitors.

This year the Directors took note of the significant contributions made by the six past presidents: Robert L. DeNormandie (1948-51); John Quincy Adams (1951-63); Dana W. Atchley, Jr. (1963-64); Victor A. Lutnicki (1964-67); Stanley Heck (1967-69); and Francis S. Andrews (1969-71). On November 21, 1971, the former presidents were each given a specially commissioned print of the Museum by Donald Stoltenberg.



The gift was in appreciation of their individual contributions but the emphasis made by each speaker was on the contribution made by the citizens of Lincoln collectively who have generously supported the Museum for more than twenty years.

#### EXECUTIVE DIRECTOR

Frederick P. Walkey

A few years ago, in a previous annual report, I hinted that the Museum's Board of Directors would soon unveil a plan which would mark a great leap forward in our third decade. We are now well into our third decade, and the plan has not yet been unveiled. But the plan does exist, as do the conditions which keep it under wraps. In the late sixties, when the nation was in a period of financial growth and optimism, the Directors commissioned Earl Flansburgh to design an addition to the Museum and two more studios for the School. The subsequent recession forced the Directors to shelve these plans and postpone the fund raising campaign. It was thought that the delay would be only six months, or at most a year, but at the present time no one is predicting with confidence when such a campaign can be launched. However, the need for planning physical expansion of the Museum is as real today as ever before, and I would like to review briefly for you the steps we have taken to meet this need.

Mr. DeCordova was very generous to the Town, and there is every reason to believe that others may wish to be generous in the same way. A set of plans exist for a most imaginative addition to the Museum. Either I or any member of the Board will be happy to show them to any interested citizen of the Town. The proposed addition consists of two major elements -- a large exhibition gallery and a four hundred-seat hall. There are provisions for supporting facilities which are much-needed now and which would be indispensable with the proposed expansion. The Museum needs additional exhibition space to give greater variety in exhibitions -- to provide space for more small exhibitions of prints, drawings, crafts, photographs, etc., to supplement our major exhibitions. We have over the past twenty years acquired a good collection of paintings, prints and drawings, and some portion of the collection should be on view at all times. If the Museum were enlarged, it would be possible to keep a part of the exhibition area open to the public continuously; at present the galleries must be closed during change-overs from one exhibition to the next. The Museum needs a hall for educational purposes, a place where groups can gather without making it necessary to close the



galleries to the public. This hall would be used for lectures, forums, films, concerts, readings, demonstrations, etc.

The expansion plans originally included provision for two new studios -- one for sculpture and one for graphic arts. But, for the time being, we have solved most of the School space needs. A renovation of the barn, undertaken in the fall of 1971, has provided more than 2500 square feet of space, enabling us to hold three classes simultaneously in this area. The final cost of the complete renovation will probably be almost \$20,000; but to acquire three new studios for this price is a bargain indeed. The potential enrollment is well in excess of 1200 students per week, 50% more than we can accommodate in the four original studios.

The plans for the Museum addition gather dust, but we have moved ahead on other fronts to serve our nearly 3,000 members more effectively, even though our space is severely limited. We have added two people to the staff - a full-time curator - Carlo Lamagna - and a part-time docent - Mary Bean. The main responsibility of the curator will be to organize and install most of the special exhibitions. He will also be responsible for the care of the collection and will do some of the lecturing on special exhibitions. The docent (a title used in museums for lecturer or teacher) will assist the curator and be responsible for the audio visual programs, for arranging travelling exhibitions of works from the DeCordova collection, and for providing liaison and support for the Corporate Membership program. She will also lecture to groups of visitors, both adults and children. These two specialists will enable me to devote significantly larger portions of my time to fund-raising, membership promotion, and to foundation appeals in an effort to bolster our income. Inflation has greatly eroded the value of the income from the DeCordova trust. Each year it is essential to find additional sources of income to provide the service and maintain the level of activity we have established at the Museum.

Every year so many people contribute to the success of the Museum program that it is always difficult to single out individuals for special recognition. But there are a few whose contribution in 1971 was as much for the Town as for DeCordova. We are sincerely grateful to the Chairman of the 1972 Lincoln Phone Book, Carol Caswell, to her Advertising Chairman, Kathleen Linnell, and to BZ Garrison who devoted many hours to the complex work of designing and setting up the ads in the classified section of the Phone Book. The Lincoln members of the Associate Council, Joan Perera and Cynthia Evans, were especially helpful in organizing events for Lincoln residents and in bringing new residents to the Museum.



Two members of the Board of Directors resigned in 1971 - Dick Bailey and Jim DeNormandie. Dick's retirement was a great loss because he had served as treasurer of the museum and his special competence is sorely missed. Jim DeNormandie's resignation came as a surprise; his farsighted thinking was refreshing and we were sorry to lose the vitality of his personality on the Board.

It has taken many years to assemble the Museum staff, as fine a team as one can imagine or wish to work with. The Museum is respected in its field, due to the quality of the staff members who serve it so devotedly. Lastly, I wish to thank the Board of Directors for their support of all of us on the staff and for performing their functions with understanding, constancy and conviction.

#### DeCORDOVA MUSEUM, BOARD OF DIRECTORS

Robert B. Newman, President  
Janet Daniels, Vice President and Clerk  
Gregory Kolligian, Treasurer  
Francis S. Andrews  
Chester d'Autremont  
Victor Lutnicki  
Sumner Smith

#### DeCORDOVA MUSEUM, STAFF December 31, 1971

Frederick P. Walkey, Executive Director  
Miriam Jagger, Assistant Director  
Judith Applegate, Director of Education  
Carlo Lamagna, Curator of Art  
Foster Nystrom, Administrative Assistant  
Miriam Weinstein, School Registrar and Librarian  
Joan Kennedy, Secretary to Director  
Joan Anderson, Receptionist  
Katherine Tsiouris, Designer  
Jim Clayman, Photographer  
Frank Baldulf, Museum Custodian  
James Kelley, Studio Supervisor  
Floriy Campobasso, Caretaker  
Olis Rushton, Assistant Custodian  
Lincoln Fullerton, Assistant Caretaker



PART-TIME STAFF  
December 31, 1971

Mary Bean, Docent  
Carolyn Hergenrother, Membership Secretary  
Ann Aschenbrenner, Art Store Clerk  
Martha DeFrancesco, Bookkeeper

FINANCIAL REPORT FOR 1971

Income

Trusts	\$109,739.95
Memberships	71,608.50
Tuition	122,606.56
Program	51,190.81
(sales, admissions)	
Contributions	26,390.24
Miscellaneous	<u>17,504.82</u>
Total Income .....	\$399,040.88

Expense

Administrative Staff,	
Salaries & Benefits	\$162,391.10
Operating Expense of	
Museum, School &	
Park	<u>232,746.13</u>
Total Expense .....	\$395,137.23
Net Gain for Year .....	\$ 3,903.65
Charges to Building Fund .....	-5,144.02

Cash Balance Sheet, 12/31/71

<u>Assets</u>		<u>Liabilities</u>	
Checking Account	\$26,451.70	Building Fund	\$10,006.00
Savings Account	4,041.30	Payroll Reserve	7,000.00
Payroll Account	<u>7,138.51</u>	Unallocated Funds	<u>20,625.51</u>
Total Assets .....	\$37,631.51	Total Liabilities ...	\$37,631.51



# LINCOLN PUBLIC SCHOOLS

## SCHOOL CALENDAR

1972-1973

September	4	Monday	Labor Day (Holiday)
September	5	Tuesday	Teacher Orientation
September	6	Wednesday	Teacher Orientation
September	7	Thursday	School Opens (1/2 Day)
October	9	Monday	Columbus Day - Holiday
October	23	Monday	Veterans Day - Holiday
November	22	Wednesday	Thanksgiving Recess (Begins at Noontime)
November	27	Monday	Classes Resume
December	21	Thursday	Christmas Vacation (Begins at Noontime)
January	3	Wednesday	Classes Resume
February	19	Monday	Winter Vacation Week
February	26	Monday	Classes Resume
April	16	Monday	Spring Vacation Week
April	23	Monday	Classes Resume
May	28	Monday	Memorial Day - Holiday
June	22	Friday	Classes End at Noontime
June	25	Monday	Staff - Closing Activities
June	26	Tuesday	Staff - Closing Activities

N. B. Within the regular school year, classes end at noontime on Wednesday.

### Days in School Year by Months:

September	17	February	15
October	20	March	22
November	20	April	16
December	15	May	22
January	22	June	<u>16</u>

Number of days in school year 185

Graduation dates for Brooks and Hanscom Schools will be announced.



## "NO SCHOOL" SIGNALS

Local signals will be given on our fire alarm system

7:15 a.m.	3-3-3, repeated at
7:30 a.m.	3-3-3

Radio announcements will be read between the period of 6:30 a.m. and 7:30 a.m. Please refrain from tying up local phone lines to school officials and bus operators. (WCOP...1150K; WBZ...1031K; WHDH...850K.)

Announcement regarding "NO SCHOOL" are made by the Lincoln Superintendent of Schools for the Lincoln Elementary Schools (Grades K-8) only. Announcements for the Regional High School are made by the Regional Superintendent of Schools and will be designated "Lincoln-Sudbury Regional High School."



ELEMENTARY SCHOOL COMMITTEE

	<u>Term Expires</u>
Margaret B. Marsh, Chairman	1972
Michael Spock	1973
John B. French	1974

The opening of school in September, 1971, was brightened by the brilliant coat of many colors which enhances the interior of Brooks and the near prospect of moving the library from its temporary quarters in the auditorium to superior space in the new wing. In Smith a cheerful, comfortable new library was ready in the old lobby which has never looked so inviting. Work had gone on through the summer on the fire-damaged areas in Brooks, and by the time this report is published, Brooks students should be enjoying new science study surroundings and the colorful spaces of the new Field House. It is hoped that the latter will be much used by the town.

Plans for future building at Hanscom are being developed and will be, of course, of great importance there. Responsibility for this building program lies with Health, Education and Welfare, however, rather than with the Lincoln School Committee. Current crowding at Hanscom continues to be relieved by the Air Forces' generous grant of Buildings 1210, 1211 and 1212 for the use of grades four and five.

The school budget has, as always, occupied much of the School Committee's time. Work on the salary items was delayed by the Wage Price freeze and complicated by Wage Price rulings. The School Committee is fortunate, however, in being able to negotiate directly with the Salary and Ethics Committee of the Lincoln Teachers' Association and to discuss differences with the individuals most concerned. The airing of salary policies and problems, which is thus made possible has been beneficial to both parties over the last three years.

The development of the school budget has been a matter of more general concern than usual, and School Committee meetings have had a greater citizen attendance.

The strain put upon the town by current economic conditions has been reflected in anxiety about school costs as well as school goals. Municipal overburden obtruded on school budget planning and salary



negotiations more this year than in any year since the Smith School was built. The willingness of principals and teachers to cooperate in considering the nature and shape of necessary economies has been of immense help to both the School Committee and the Superintendent.

It is clear that declining enrollment, a condition obvious here and across the country, imposes severe difficulties for the future on the already difficult problem of keeping per pupil cost at a satisfactory level. (Useful figures appear below in the Report of the Superintendent of Schools.) Cost of materials and maintenance continue to rise and teachers' salaries must, at the very least, be related to cost of living and length of service. At the suggestion of the Superintendent, a Planning Council, made up of representatives from each of the Lincoln and Hanscom schools, is in the process of being formed. This Council will consider ways to maintain educational quality and deal with the new fiscal realities and will make recommendations to the School Committee for the 1973 budget.

The School Committee has made an increased effort this year to see more of the schools in action. It may be worth noting also that, in addition to attending school functions in the role of parents, members of the School Committee attend League, LSA, METCO, Parents' and Sidetrack meetings, go to educational conferences, and meet with the Selectmen, Finance Committee, Building Committee, Recreation Committee, Planning Board, Conservation Commission and other town bodies as required.

The Committee wishes to express to Town Counsel their gratitude for much good advice and useful wisdom, especially in dealing with the mysteries of Phase II.

Our schools remain extremely fortunate in the dedication and ability of their staff, principals and superintendent, and the School Committee is privileged to be a part of an enterprise of value and quality.



## SUPERINTENDENT OF SCHOOLS

Randolph R. Brown

Although involved with confrontations, conflagrations, demolitions, explosions, construction and reconstruction throughout the year, the Lincoln schools were spared the graver expressions of unrest in 1971. As in the past, the major issues continue to grow out of problems in curriculum and finance, the former because expectations for the schools in the community are contradictory and changing, and the second because the escalating costs in labor intensive businesses strike with especially telling effects on schools.

It should not be necessary to recount or explain these issues in detail here since they are so poignantly elaborated in the weekly press. What may not be immediately apparent from such reading, however, is the fact that Lincoln is by no means unique in its concern. In almost every school district in every state, parents who want greater variety and flexibility in school programs are in conflict with those who see such variety and flexibility as a threat to the maintenance of proper academic standards. Since a fair case can be made for both positions and since both positions are well represented in Lincoln, it is not surprising that our schools also generate some heat. Two issues in particular require mention.

The first is the experimental program for seventh and eighth grade students that began in September. Called Sidetrack and funded under the provisions of Title III of the Elementary and Secondary Education Act of 1965, the purpose of the program is to explore the feasibility of joining with an urban school to create opportunities for students to use a broad range of metropolitan resources. Spending only half their time in regular school, students who volunteer for the project spend the other half in museums, workshops, legislative halls, laboratories, courtrooms, and studios in small groups supervised by volunteers. All classes are made up of equal numbers of students from the Brooks and Lewis schools. Classes held in Brooks in the first half of the year will meet at the Lewis school in the second, and vice versa. Whether such a program can become economically feasible and whether the abbreviated amount of formal instruction is sufficient to insure adequate progress are two critical questions that the project seeks to answer. An evaluation is currently under way, but it is unlikely that conclusive evidence can be gathered until the program has run for a year or more.



If these and other questions can be answered affirmatively, it is hoped that the program can become a regular part of the normal junior high program.

If it does nothing else, Sidetrack at least illustrates the difficulties attending efforts to provide options that are significantly different from traditional school. Although supported almost entirely by Federal grants and although participation in the project was entirely voluntary, Sidetrack was the focus of acrimonious public debate. One can only hope that, whatever the outcome of Sidetrack, no residual anger will linger to infect discussion of future educational possibilities, if and when they are presented.

The other major issue arose out of the results of a statewide testing program in the fourth grade. It was with considerable concern that we learned that Lincoln students did not perform either as well as their counterparts in other schools or as well as the test makers determined they should on the basis of age, sex and I. Q. (Students at Hanscom scored better than the calculated expectations.)

Given the high per pupil cost in Lincoln and previous scores that indicated adequate performance, the poor showing on the statewide tests was a particularly vexing irritant. The school staff made a careful study of the test results, the test items, and past test results in hopes of finding a palatable explanation. We drew several conclusions from that study:

1. Although the test scores appeared lower than they should have been, the apparent discrepancy had been made to look worse than it actually was by the way in which scores, and hence errors, had been expanded in the statistical treatment.
2. Although some test items appeared to be constructed poorly and were ambiguous or misleading, on the whole the test was not unreasonable. We should have done better.
3. The limited scope of the test and the modest size of the discrepant performance made it likely that corrections could be made without a major reorganization of either staff or curriculum.



As a consequence, committees of teachers re-examined the guidelines of Language Arts and Mathematics, revised them where necessary, and developed a record keeping system which would insure that the progress of each pupil would be monitored adequately during the year.

Several steps have been undertaken toward this end. In the Spring of 1971 weekly informal meetings were held in Pierce House after school for the purpose of exploring the different expectations and attitudes held by both teachers and administrators. They resulted in a clarification of many issues and a better sharing of ideas and problems. These meetings have been continued in the schools in different forms through the Fall. In 1972 it should be possible to develop a careful assessment of the 1971 guidelines based partly on the year's experience and partly on an intellectual critique of the guides themselves. Both teachers and principals have attended a great many different workshops, and I anticipate even more in-service work in 1972.

School opened in September with the entire staff aware of our renewed commitment to intensify efforts to raise student achievement in writing, spelling, punctuation, reading and arithmetic. For the most part, teachers responded well, and we expect to see a steady and gradual improvement in these areas.

Several difficult issues remain, however, and some restraint and caution is needed if we are to avoid overemphasizing training in skills. The risk is that focus on skills, if isolated from the uses to which children might put them naturally, may increase their test scores without advancing their ability or desire to use them creatively or imaginatively. The risk is very real. Many of our most experienced teachers are convinced that children will learn their language and arithmetic skills more effectively in the long run if the skills are treated as outcomes of, rather than as prerequisites to, exploratory writing or mathematics. They are persuaded that skill development is not linear and that the order in which one student learns certain skills is not necessarily the way another student will learn them, or even ought to.

As we seek to build confidence in what we are doing, we must also be careful not to discredit the experience of many skillful and wise teachers. Most of us feel there are many effective ways to achieve our goals and that there are probably several that would be superior to those we now use. It is thus especially important that we find a way of defining goals and guidelines that help the inexperienced as well as the experienced teacher proceed in a thoughtful



and expeditious manner without suppressing the truly creative teacher who might do much better on her own. We are not likely to get the new ideas, the new materials and the new methods we so urgently need by insisting that all teachers follow a prepared syllabus in detail, yet it would also seem imprudent to leave all choice up to the individual teacher. Clearly we need to revise our guidelines so that both continuity and creativity will be well served.

It is too early yet to assess the impact of the work of the Article 23 Committee. We look forward, however, to their long range policy recommendations.

The second major issue, now and for the future, is the matter of finance. Although the rate of increase for school costs in Lincoln has been the same as the national average, school costs in Lincoln are higher on a per pupil basis than those of most surrounding towns. Partly this is because of the kind of educational program Lincoln has implemented and partly it is because its small enrollment makes certain services disproportionately expensive. Since some 82% of school costs are in salaries, it seems appropriate in this report to explain how the schools are staffed and how the staff might be reorganized to afford long term savings.

Traditionally Lincoln policy has been to limit classes in the primary grades to twenty to twenty-two pupils and classes in the upper grades to an average of twenty-five. At the present time the average class size in all elementary grades is twenty-five. Regular classroom teachers are supplemented by specialist teachers in art, music, library and physical education and by specialists who act either as consultants to teachers or who deal with small groups of individual children for special purposes: reading, guidance, mathematics and science. The accompanying chart shows how these various teachers are deployed at both the Lincoln and the Hanscom campuses.

	<u>Lincoln Campus</u>	<u>Hanscom Campus</u>
Enrollment	955	920*
Teachers	42.4	48.4
Special Teachers & Specialists		
Reading	2.9	2.0
Music	4.0	3.7
Art	3.0	3.3
Physical Education	3.5	4.2
Guidance	2.5	2.5



	<u>Lincoln Campus</u>	<u>Hanscom Campus</u>
Speech	0.5	1.4
Math (Primary)	1.0	1.0
Science (Primary)	0.5	0.5
Library	3.0	3.0
Other	---	2.0
Total	<u>63.3**</u>	<u>72.0**</u>

\* 1970 enrollment was 1039. Budget and staffing for 1971 were predicated on an increase. Inexplicably, extensive transfers produced a very substantial drop in enrollment. Normally, staffing ratios on the two campuses are equal.

\*\* Full-time equivalents

The next chart compares these figures to those of 1967 when enrollment was at its peak on the Lincoln campus.

	<u>1967</u>	<u>1971</u>
Enrollment *	1023	955
Regular teachers	50	42
Special teachers & specialists	18.3	21.1
Pupil/Teacher Ratio		
Regular teachers only	20.5	22.8
All teachers	14.9	15.1
Teacher aides	5.0	8.4

\* Lincoln campus only

It is apparent that the slight increase in special teachers and specialists has been offset by a decrease in the number of regular classroom teachers and that the net effect is a slightly higher pupil/teacher ratio now than before.

One other bit of data that should be recorded is the pattern of training and experience of the teaching staff. The next chart shows this:



	<u>Number with AB Degree</u>	<u>Number with MA Degree</u>	<u>Total</u>
Teachers with			
1-3 years experience	28	15	43
4-6 years experience	21	10	31
7-9 years experience	13	10	23
10 or more	21	26	47
Teachers on tenure	36	28	64
Teachers w/o tenure	49	31	80
			<u>144 *</u>

\* Includes part-time teachers

In seeking ways to economize one must be careful to consider how educational needs and practices will be affected by reorganization of the staff.

Two obvious options come immediately to mind. One is to let class size rise to thirty or thirty-two and compensate by giving each teacher a full-time aide. The second is to alter programs and reduce the number of special teachers and specialists. Some combination might also be possible.

The first is attractive in many ways. Though applicable probably only in those classes in which one teacher and a class of students spend most of the day together, it offers the possibility of reducing the teaching staff by approximately 15% and freeing up classroom space that could then be used by teachers and aides for special projects or small group instruction. Although the trade-off of teachers for aides in such a plan would not reduce expenses immediately or significantly, over the course of several years savings would result from the fact that salaries of aides escalate more slowly than those of teachers. It is quite likely that the educational quality of the schools could remain high since this option would not appear to require significant changes in program.

The second option is more difficult. The need for special teachers is not sensitive to modest fluctuations in enrollment, and the decreases we foresee over the next three to five years will be hard to adjust to. In most cases for instance, a school employs but one art or music teacher. Since the best use of teachers is made when they are hired in wholes, it would be difficult to maintain the high quality we now expect and get if such teachers worked



part-time. The administrative staff has given serious thought to ways of maintaining current programs with a reduced staff of special teachers and specialists. Though possible, this "solution" is not very attractive. A better solution would prevent the enrollment from dropping. How this might be done is now also under study.

One possibility is to recruit non-resident tuition students. The Lincoln campus has a capacity of approximately 1075 students. Current enrollment is 953. An additional one hundred students could be accommodated simply by the addition of four or five classroom teachers at a cost of \$40,000 to \$50,000. Tuition at 1971 rates would bring in slightly more than \$125,000.

Given the attractive balance between income and expense in such a move, the question is how to attract students in sufficient numbers. Can we absorb the overflow enrollment of neighboring towns? Would the State be willing to subsidize the differences if the per pupil cost in such towns were lower than ours? Could we get full support for students from Boston if we were to take a sufficiently large number? These and other questions must be explored. Since the answers lie largely outside of Lincoln, it would be unlikely that such steps could be taken in the immediate future. I firmly believe they will be necessary steps to take in the long run, however, if the Lincoln schools are to offer programs with the quality and variety that parents here expect.

The foregoing is largely aimed at the future, and it would be too bad to close this report without recognizing a few of the significant things that happened in the schools in 1971.

Special note should be made of the changes at the Hanscom Upper School. By organizing the staff by houses and assigning each team the responsibility for working out its own schedule, it was possible to introduce a measure of flexibility that is impossible to achieve with a master schedule.

The Hanscom Middle School has once again demonstrated the art of the possible by the imaginative use of Buildings 1210, 1211, and 1212. Once used as military offices, after remodelling they have become exemplary school facilities which the staff, organized in teams of four, has put to excellent use.

The Hanscom Primary School divided once again among the Center School, the "D" wing of the Upper School, and its own campus buildings, offers a strong individualized program in which formal in-



struction is wisely balanced by informal methods in a warm, friendly atmosphere.

Two features of the Hartwell School deserve special mention: first, 1971-72 is the first year of its new birthday enrollment policy. This policy is a major step toward a truly ungraded program, since distinctions based on chronological age will be increasingly difficult to make. The second is the incredibly rich and challenging art-craft program which, favored by superb facilities, must be unique in New England.

The Smith School continues to attract large numbers of visitors from near and far, possibly because some of its staff participated in seventeen talks and lectures on open education to audiences in New England during 1971. The school is moving slowly toward an integrated approach to instruction and its teachers meet regularly in seminar to work out the various ways to adapt the philosophy and practices of open classrooms to meet traditional expectations.

The Brooks School staff spent a good part of 1971 surviving the fire damage and the construction of its new additions. Deliberate efforts were made to hire teachers with diverse backgrounds and to deploy them in ways that would lead increasingly to cross-disciplinary and interdisciplinary instruction. This trend is continuing and will be augmented by serious attempts to make more extensive use of the many resources of the Metropolitan area.

In closing this, my third Annual Report, it seems only fitting to express my deep and abiding admiration for the entire school staff. Where else can one find such an imaginative, hard working, concerned, alive group of teachers?



## SCHOOL NURSE

Alice E. Garrison, R. N.

September 1970 to June 1971

Children entering Kindergarten had the State required physical examination. The great majority were seen by their family doctors. This pattern for physical examinations in the Lincoln schools is the exact opposite of that reported generally throughout the State. Most school physical check-ups are done by school doctors often under less than perfect conditions. Obviously an examination by the family doctor is preferable but becomes expensive when there are several school age children in the family. In Lincoln last year the record was as follows: Of the 137 children at the Hartwell School from whom physical check-ups were requested, 108 were seen by family pediatricians, and 29 by Dr. Davies at the Well Child Conference. In Smith and Brooks Schools 115 children were seen by family doctors, and 25 by Dr. John Sisson, school doctor. In these years of inflationary health care costs and uncertain employment and income levels, it is important that Lincoln families are aware of the availability of the monthly Well Child Conference, and the school doctor by appointment.

Dental screening, vision and hearing test results and Tuberculin test reports can be found under the Board of Health report.

On the last day of school in June with other members of the school staff, I watched the buses roll off filled with gay, chattering children, ready for summer fun and freedom. This would be my last time to wave goodbye to those smiling faces, beautiful as only children can be. I thought I would feel sad, have a sense of loss, a lump in my throat. I felt none of those things. I realized I would see these children growing up all around town for years to come, and we would be friends. What could be more rewarding!

It was a wonderful twelve years. Teachers, and all school people, are great to work with. Perhaps it is because every day with children is a new day, and this keeps those who work with them young, alert and optimistic. Thank you dear friends of all ages for the many happy memories you've given me.



## CLASS OF 1971

Julia Steele Ammen  
Douglas Barker  
Christopher J. Basile  
Pamela Janet Barnet  
John Frederic Batter, III  
Mark Belcastro  
Alan Braun  
David Sutton Brown  
Prescott R. Burk  
Wayne F. Burt  
William deKrafft Burton, Jr.  
Patricia A. Calkins  
Patricia A. Campobasso  
Malcolm McDowell Carley  
Christine Casner  
Frederick Moffat Caswell  
Susan J. Champeny  
Johanna M. Chiotelis  
Kathleen Cook  
Kathy Copeland  
William S. Crandall  
John D. Crawford, III  
Michael Paul Davidson  
Douglas F. Davis  
Kelley A. Davis  
Elizabeth T. desCognets  
Susan Dexter  
Marcella Elizabeth Dickie  
Russell Joseph Dixon, II  
Peter D. Ehrenfeld  
Gregory P. Faddoul  
Judith Loveland Faran  
Kristin B. Fernald  
Earl Schuyler Flansburgh  
Hilary French  
Rainer Lindon Frost  
Lawrence Miller Gordon  
Elizabeth Haartz  
Barbara Hall  
Diane F. Hankey  
Sarah Lincoln Heartt  
Susan A. Heinrich  
Eliza Lincoln Hewitt

Meta-Kate Thompson Hellman  
Joseph Henry Henderson  
Joseph C. Hickman  
Bruce Wane Hoar  
Peter Holland  
Julie Anne Howard  
Marianne E. Ingard  
Stefanie Helen Jacob  
Gordon Fiske Jackson  
Sarah A. Jennings  
Judith E. Johnson  
David B. Kano  
Lisa P. Keith  
Edmond Drake Kellogg  
Douglas R. Kennedy  
John Craig Kenney  
Christopher Paul Kenney  
Nancy Kerrebrock  
Audrey Kessel  
John William Keuper  
Kenneth W. Keyes  
Richard B. King, III  
Koren Kolligian  
Peter James Kramer  
Steven E. Lang  
Eric E. Larson  
Kathryn Anne Lenington  
Jennifer Levin  
Wendy I-Ning Li  
Julia Linnell  
Susan Mahoney  
Marta Manzelli  
Timothy C. Mar  
Sharon Jane Meyer  
Eric Barber Mason  
Kimberley Milliken  
George J. McConnon  
Jane McGarry  
Deborah Jean McKnight  
Dean A. Moore  
Kathleen Marie Morrissey  
Bruce P. Mount  
Pamela J. Murphy



Sally Melinda Murphy  
Perry Duncan Nelson  
Cheryl Ann O'Brien  
Benjamin K. Outten  
Jess R. Page  
Stephen F. Palmer  
Jane Marie Panetta  
Dana Parsons, Jr.  
Nicholas W. Poulos  
Brenda Lee Rando  
Cheryl A. Rando  
Ford Rackemann  
Andrew M. Resnick  
Lillian A. Risch  
Frank H. Robeck  
Carolyn A. Roehr  
Leslie Victoria Rimbach  
Anne C. Rose  
Hope Stewart Rugo  
Leigh E. Russell  
Patrick Ruyle  
Joan Salmon  
Linda Seeckts  
Warren R. Senders  
Alan H. Shansky  
Kevin Shea  
Mark Skersey  
Jacqueline Smith  
Anne Michelle Steinhilper  
Louise May Striker  
Timothy David Sykes  
Sandra Thomson  
Leslie A. Thurmond  
C. Regan Tingey  
Jess W. Tucker  
Richard P. Turner  
Deborah J. Walkey  
Janet A. Walton  
Frederick C. Winchell  
Douglas S. Wollmar  
Sally A. Wright  
Kenneth W. Yarbrough  
George Yore  
Benjamin Abbot Ward  
Diane Zondiros



# SUMMARY SHEET & PROPOSED 1972 BUDGET

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<u>Classification</u>	<u>1971 Budget (990 pupils)</u>	<u>1971 Expenditures (990 pupils)</u>	<u>1972 Budget (955 pupils)</u>	<u>Increase or (Decrease) from 1971 Budget</u>
<u>Acquisition of Fixed Assets</u>				
\$ 8,787	\$	7,273.42	\$ 4,533	\$ (4,254)
<u>Programs with Other Systems</u>				
Tuition - Special Class	\$ 150	\$ -----	\$ 2,000	\$ 1,850
Tuition - Adult Education	250	1,470.00	500	250
	<u>400</u>	<u>\$ 1,470.00</u>	<u>\$ 2,500</u>	<u>\$ 2,100</u>
GRAND TOTAL	\$ 1,264,706	\$ 1,258,646.91	\$ 1,330,000	\$ 65,294
PER PUPIL COST	\$ 1,278		\$ 1,390	\$ 112

\* Retroactive salary increases (from Sept. 1 through Nov. 15, 1971) which were not paid in 1971, but which will be paid from 1971 funds, are included as expenditures. The amounts are: Instruction - \$15,158.84; Custodial - \$907.35.



## STAFF ROSTER

### SUPERINTENDENT'S OFFICE

		<u>Appointed</u>
Randolph R. Brown	Superintendent of Schools	1969
Virginia Soderling	Administrative Assistant	1970
John J. Carroll	Supervisor of Buildings and Grounds	1960

Hours:  
Office of the Superintendent  
8:30 a. m. to 4:30 p. m.  
Monday - Friday

### Secretaries

Mary Ann Wilson  
Mary Bufton  
Betty Cannon  
Louise Jeffrey  
Solveig Parsons

### Custodian

Richard Gunzelmann

### SPECIAL STAFF

Marlene Bernstein	1971
Elizabeth Bjork	1958
Jane Burns	1971
Helen Horn	1959
Constance Hughes	1968
Patricia Kinsman	1967
Donald March	1969
Philip J. Reddy	1966
Albert S. Reed	1953
Rosemary Selinger	1969
Barbara Stromsted	1967
Georgia Westervelt	1969
Bruce Whitmore	1969



Appointed

School Nurses

Jeanne Jacobs, R. N., Lincoln  
Gladys Crumb, R. N., Hanscom

HARTWELL SCHOOL

Professional Staff

William S. Warren, Jr., Principal	1970
Tanna L. Ambush	1971
Patricia L. Becker	1969
Patricia A. Brazee	1968
R. Laurent Cannon	1971
Julia M. Cole	1955
Edith B. Cope	1970
Shirley DiGregorio	1971
Susan O. Downey	1970
Judith E. Fisher	1970
Phyllis E. Johnson	1946
Dorothy Kano	1971
Mary E. Kohring	1969
Diane M. Koules	1967
Jeanne E. Morrison	1964
Diane F. Nockles	1956
Mary E. Remmers	1969
Priscilla D. Rhodes	1965
Geneva Smithlin	1968
Jane H. Stewart	1960
Bonnie N. Tink	1968
Lorraine S. Torode	1960
Doris Ullrick	1968
Marion Underwood	1969
Maxine J. Yarbrough	1970

Aides

Eva L. Boseman  
Peter Braun  
Sally Eppling  
Jacqueline Fiedler \*  
Marta Greiner



David Hirschberg \*  
 Jennifer Kano  
 May Lee \*\*  
 Siebena Morrison  
 Ann Phillips  
 Andrew Rosenberg \*  
 Catharine Scheuer  
 Linda Speer  
 Mary H. Terrell  
 Kay Whatley  
 Steven L. Weiss  
 Phyllis Nelms  
 Steven Ambush

\* Terminated  
 \*\* Deceased

#### Secretaries

Doris Bardsley  
 Kathyne Palmer

#### Custodians

Festus Armstrong  
 Robert Beyrand  
 Elmer Humphrey

### SMITH SCHOOL

#### Professional Staff

#### Appointed

Stefan Vogel, Principal	1963
Esther Braun	1969
Anthony Cirella	1970
Robert Cummings	1962
Barbara Cunningham	1965
Jeffrey Drury	1970
Sarah Gephart	1967
Paul Jagel	1970
Paul Lamoureaux	1968
Carolyn Lenington	1971
Ann Murphy	1964
Shirley Pervil	1970



Appointed

Susan Reece	1969
Marilyn Timmons	1970
Warren Woodruff	1968

Aides

Dorothy Agnew  
Catherine Cullen  
Adrah Rand  
Muriel Thomas

Secretaries

Mae M. Donovan  
Shirley Beaton

Custodians

Walter Lash  
Ralph Weatherbee

BROOKS SCHOOL

Professional Staff

Meredith Jones, Principal	1970
Alfred Callahan	1959
David Clevenson	1965
Martha Curry	1971
Robert Duncan	1970
Sylvia Feldman	1965
Steven H. Greene	1967
Louise B. Howard	1966
Catherine Jones	1959
Ruth Mahoney	1958
Cynthia Mathews	1969
Robert McElwain	1965
Ann Mellor	1970
Philip Moss	1970
Paul Moyer	1971
Michael Orr	1971
Wanda Pearle	1968



	<u>Appointed</u>
Benjamin Potter	1969
Marijane Raymond	1967
Timothy Rhodes	1965
Adrienne Rubin	1969
Mary Salvucci	1955
Carol Sykes	1969
Robert Treanor	1964
Dorothy Welch	1970

#### Aides

Barbara Adamson  
Phyllis Krag  
Lucy Lincoln  
Jane Moss  
Kathleen Severens  
Warren Hall  
Kathryn Wilson

#### Secretaries

Diana Neiley  
Patricia McGregor

#### Custodians

John Biondo  
Chester R. Holt  
Robert McDonald

### SIDETRACK

#### Professional Staff

Carol Kellogg, Director	1968
Martha Bayles	1971
Marlene Godfrey	1971
John Hagenbuckle	1971
Maurice Page	1971



Coordinators

Margaret Fortes, Roxbury  
Jean Stoudt, Lincoln

Secretary

Phyllis I. Brown

HANSCOM PRIMARY SCHOOL

Professional Staff

Appointed

Josephine Alward, Principal	1969
Christine Bakun	1968
Marshia Beck	1967
Wendy Belle	1970
Karen Belleau	1970
Patricia Bilodeau	1967
Judith Cain	1971
Roberta Charatan	1970
Janice Collier	1971
Elizabeth Edelson	1971
Nancy End	1970
Mary Lynn Fields	1968
Anne S. Fogg	1970
Carole Greenlaw	1969
Gunilda Grover	1970
Judy Higbea	1969
Joan Kessel	1965
Margaret Kocher	1969
Anita Maurer	1970
Gale Mayfield	1971
Margaret McWade	1964
Ellen Michaud	1971
Noreen Nolan	1970
Bette Piece	1969
Charlotte Rothstein	1960
Nola Sheffer	1965
Martita Stitt	1968
Pembroke Thom	1971
Lila Wasson	1965
Judy Weinstock	1970



### Aides

Janet Baraniak  
Wanda Brierly  
Leona Flaherty  
Mary Rita Hodsdon  
Joan Moore  
Margaret O'Brien  
Jacqueline Palmer \*  
Marjorie Pervere  
Susan Sweeney

\* Terminated

### Secretaries

Shirley Seavey  
Mary Northrup

### Custodians

Oscar DeConto  
Walter H. Seale

## HANSCOM MIDDLE SCHOOL

### Professional Staff

### Appointed

Ronald A. Hadge, Principal	1970
Peter Bakun	1968
John F. Brown, Jr.	1965
Mary Butterfield	1963
Barbara Cataldo	1970
Florence Como	1967
Barbara Cronin	1971
James Doherty	1971
Richard J. Donahue	1970
Christine Duffy	1971
Cheryl Ebenstein	1971
Naomi Goldman	1967
Joan Killilea	1965
Linda Laughland	1970
Florence Sullivan	1963



	<u>Appointed</u>
Jane H. Taylor	1965
Elizabeth A. True	1969
Sherri Fae Tucker	1971
Ruth Wales	1969
Kathleen Woodruff	1963

#### Aides

Matthew Fitzpatrick  
 Anne Flewelling  
 Maureen Kivlin  
 Ellen Schwartz  
 Kay Waterman

#### Secretaries

Patricia LeClair  
 Eunice Hinckley

#### Custodian

Robert Elliott

### HANSCOM UPPER SCHOOL

#### Professional Staff

Robert A. Leach, Principal	1959
Roger Cederlund	1963
Francis S. Churchill	1963
Patricia DiRe	1970
Roberta Donnelly	1969
Richard Edelson	1971
Carla Glassman	1970
Fred R. Iosue	1959
Lucia Jezior	1966
Susan Luccock	1969
Candice J. Marshall	1965
Robert McCall	1970
Margaret L. Mulligan	1969
William A. Nockles	1963
Christine O'Brien	1969



	<u>Appointed</u>
Geoffrey B. Piece	1966
Katherine Rieske	1971
Wendy C. Rudner	1971
Carolyn Sibins	1971
Marie Treese	1968
Leslie Weinstein	1970
Howard Wong	1970

#### Aides

Ritalee Doty  
Virginia Evers  
Katharine Johns  
Joan Zadrowski

#### Secretaries

Jacquelyn Miller  
Madeline Testa

#### Custodians

John L. Downey  
Arthur Gastonguay  
Robert Lowrey

#### STAFF MEMBERS - TERMINATED 1971

Gary Bean	1970
Rita Blackburn	1962
Thomas Butler	1970
Joyce Carpentier	1969
Louisa Crissman	1970
Frances Doughty	1959
Elaine Eaton	1970
Susan Eckel	1969
Brenda Engel	1969
Helen Guichelaar	1966
Patricia Hayes	1970
Joan Irwin	1970
Kathryn Judd	1970
Linda Jonowitz	1969



Appointed

Maureen Kenney	1971
Lyn Lynch	1970
Henry Maciejewski	1970
Jacquelyn McClelland	1970
Ann Nardulli	1969
Susan Shao	1970
Jean P. Simpson	1969
Ruth Sundberg	1959
Gretchen Stubbins	1970
Mollie Thorn	1970
Philip Thorn	1970
Robert Thompson	1970
Ann Tribou	1967
Chauncey Waldron	1970
June Yaffe	1967

NON-PROFESSIONAL TERMINATIONS 1971

Raymond Beyrand *	1971
Ronald DeConto	1971
Mary Johnson	1968
Domenic A. LaMorticelli	1968
Frank Murdock	1967
Daniel O'Leary	1959

\* Deceased



# LINCOLN PUBLIC SCHOOLS

Enrollment as of October 1, 1971

<u>School</u>	<u>Grade</u>	<u>Boys</u>		<u>Girls</u>	<u>Total</u>	<u>Total per School</u>
HARTWELL	Kdg.	32	(5)	38	(5)	70
	1	45	(2)	45	(8)	90
	2	50	(3)	54	(6)	104
	3	57	(8)	62	(12)	119
Total		184	(18)	199	(31)	383
SMITH	4	54	(11)	53	(7)	107
	5	56	(5)	65	(7)	121
Total		110	(16)	118	(14)	228
BROOKS	6	64		59		123
	7	38		49		87
	8	43		64		107
Total		145		172		317
SIDETRACK	7	15		4		19
	8	4		4		8
Total		19		8		27
( ) Metco			(34)		(45)	
Grand Total						955



## LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

### ANNUAL REGIONAL DISTRICT ELECTION

The Regional District Election was held in conjunction with the elections in Lincoln and Sudbury on March 29, 1971, and certifications of the results were received from George Wells, Town Clerk of Lincoln, and Betsy M. Powers, Town Clerk of Sudbury, as follows:

	<u>Lincoln</u>	<u>Sudbury</u>	<u>Total</u>
For One Year:			
Ernest C. Bauder	191	719	910
William E. Haas	222	1597	1819
Richard A. LaRhette	881	755	1636
Blanks	127	104	231

For Three Years:			
Frederick P. Walkey	1131	1046	2177
George F. MacKenzie	281	1838	2119
R. Maynard Marshall, III	200	1762	1962
Norman C. Rasmussen	978	1380	2358
Blanks	252	324	576

A recount of the three-year term was held in Sudbury on April 10, 1971, and in Lincoln on April 12, 1971, and certifications of the results were received from Betsy M. Powers, Town Clerk of Sudbury, and George Wells, Town Clerk of Lincoln, as follows:

	<u>Lincoln</u>	<u>Sudbury</u>	<u>Total</u>
For Three Years:			
Frederick P. Walkey	1131	1046	2177
George F. MacKenzie	279	1838	2117
R. Maynard Marshall, III	202	1762	1964
Norman C. Rasmussen	979	1380	2359
Blanks	251	324	575

A true record, Attest:

Lily T. Spooner  
District Secretary



## LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

### REGIONAL SCHOOL COMMITTEE

Norman C. Rasmussen, Chairman  
Frederick P. Walkey, Vice Chairman  
William T. Maloney  
Walter J. Salmon  
William E. Haas  
Henry M. Morgan

This has been another active year at Lincoln-Sudbury Regional High School. Considerable effort has gone into ironing out the problems encountered with flexible scheduling which was instituted in the fall of 1970. Registration and scheduling went smoothly in the spring and fall terms and the new system now seems to be working well mechanically. The Career Exploration Program which started so successfully last year continues to be very popular with students and now has 373 participants. We continue to believe that these outside-the-school experiences are an important part of a high school education for many of our students.

Although this has been a year devoted mainly to improving the efficiency and effectiveness of the new programs begun last year, two new programs have been started. As a result of the determined effort of Mrs. Barton, the nursery school opened in the White House at the corner of Lincoln and Concord Roads. The nursery school offers a unique opportunity for students studying child care and child development. During the fall, Miss Pierson and a group of students have worked hard developing the Alternate Semester Program which will start on an experimental basis for 50 students in February, 1972. We will not forget the sight of over seventy students and a member of the school committee walking 20 miles through the region on a rainy, windy November day to raise funds and attract interest in this program.

We continue to believe that better communication with the towns is one of our important responsibilities. Toward this end, the school committee appointed a "Committee to Visit the Regional High School". This committee was set up to advise the School Committee and inform the community about the strengths and weaknesses of the school. Members of this committee are: Harold E. King, Chairman, Ernest C. Bauder, Nancy M. Bower, R. Kirk Brogden, George Faddoul, Richard A. LaRhette, Geraldine Lavelle, J. Thomas Markley, Maynard R. Marshall, Douglas A. Miranda, Shirley Stahl, W. Royce



Taylor, James R. Von Benken, Joan W. Wofford, and Lee Young.

School opened in the fall with some 60 students more than the projected enrollment, emphasizing once again the need for the next addition to our school. We were pleased that the towns recognized this need, and voted planning money at special town meetings in the fall. The building committee under the chairmanship of Mr. Robert Bierig continues to work diligently with the architect to develop the final plans.

As with most public schools today, we find one of our biggest problems is the rapidly increasing cost of education. Our goal of maintaining educational opportunities comparable to other good suburban high schools led to increased costs despite considerable efforts to hold the line in spending. The largest single factor in these costs is maintaining competitive teachers' salaries. This year's negotiations with the teachers' association led to a teachers' contract with a salary schedule which made very limited provision for merit pay. The committee regretted having this step finally forced upon us, but such contracts are in effect in most large high schools today.

This year was the first in which the members of the school committee were elected region-wide. These elections resulted in the return of two incumbents and a new member, Mr. William Haas, a former regional student who, at 19, is the youngest member ever to serve on the committee.

In closing this report we must express our appreciation to those who contribute so much to our school: the professional staff of dedicated teachers, the non-professional staff who contribute so much to its operation, and the citizens who serve on the Visiting Committee, the Building Committee, and numerous other activities devoted to improving the education of our students. Finally, although we are very proud of many aspects of the educational program, there remain areas of both administration and curriculum evaluation where improvement is possible and desirable. Your school committee is pledged to continue to attempt to improve performance in both these areas. In the final analysis, our school will be outstanding only as long as the citizens of the region remain dedicated to the goal of good education and remain willing to make the sacrifice necessary to pay for it. The school committee has the responsibility to see that the citizens' sacrifices are worth it.



# LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

## TREASURER'S REPORT, DECEMBER 31, 1971

Total cash balance, January 1, 1971	\$ <u>3,468.75</u>
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### District Fund

Cash balance, January 1, 1971	\$ (23,961.87)
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Receipts:

Lincoln assessment	\$ 540,428.22	
Sudbury assessment	1,844,069.19	
State reimbursement:		
Building construction	143,282.64	
Transportation	129,185.00	
Miscellaneous income	35,663.89	
Certificates of deposit	710,000.00	
Federal aid - P.L. 864	498.05	
Federal aid - P.L. 874	<u>.00</u>	<u>3,403,126.99</u>

Disbursements:

Operating budget	2,294,924.26	
Debt service - interest	87,008.30	
- principal	293,000.00	
Certificates of deposit	600,000.00	
Building construction #4	11,926.13	
Outlay	46,702.78	
Community services	<u>1,033.43</u>	<u>3,334,594.90</u>

Cash balance, December 31, 1971	\$ <u>44,570.22</u>
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### Federal Reimbursement P.L. 864

Cash balance, January 1, 1971	\$ 498.05
Receipts	<u>1,200.00</u>
	1,698.05
Disbursements	<u>498.05</u>
Cash balance, December 31, 1971	\$ <u>1,200.00</u>

### Federal Reimbursement P.L. 874

Cash balance, January 1, 1971	\$ 3,454.00
Receipts	<u>8,282.00</u>
	11,736.00
Disbursements	<u>---</u>
Cash balance, December 31, 1971	\$ <u>11,736.00</u>



Chapter 506 - Metco

Cash balance, January 1, 1971	\$ 3,614.00
Receipts	<u>52,026.56</u>
	55,640.56
Disbursements	<u>38,768.98</u>
Cash balance, December 31, 1971	\$ <u>16,871.58</u>

Title I - Public Law 89-10

Cash balance, January 1, 1971	\$ 3,410.00
Receipts	<u>---</u>
	3,410.00
Disbursements	<u>3,375.00</u>
Refund	<u>35.00</u>
Cash balance, December 31, 1971	\$ <u>---</u>

Title II

Cash balance, January 1, 1971	\$ ---
Receipts	<u>1,367.65</u>
	1,367.65
Disbursements	<u>1,367.65</u>
Cash balance, December 31, 1971	\$ <u>---</u>

P.L. 90-576 Nursery School

Cash balance, January 1, 1971	\$ ---
Receipts	<u>2,670.00</u>
	2,670.00
Disbursements	<u>3,499.92</u>
Cash balance, December 31, 1971	\$ <u>(829.92)</u>

Nursery School - Tuition

Cash balance, January 1, 1971	\$ ---
Receipts	<u>1,652.00</u>
	1,652.00
Disbursements	<u>1,627.69</u>
Cash balance, December 31, 1971	\$ <u>24.31</u>

P.L. 90-576 Health

Cash balance, January 1, 1971	\$ ---
Receipts	<u>600.00</u>
	600.00
Disbursements	<u>600.00</u>
Cash balance, December 31, 1971	\$ <u>---</u>



Cafeteria

Cash balance, January 1, 1971	\$ 11,787.91
Receipts	<u>99,203.79</u>
	110,991.70
Disbursements	<u>101,618.03</u>
Cash balance, December 31, 1971	\$ <u>9,373.67</u>

Athletic Fund

Cash balance, January 1, 1971	\$ 828.64
Receipts	<u>2,527.80</u>
	3,356.44
Disbursements	<u>3,202.00</u>
Cash balance, December 31, 1971	\$ <u>154.44</u>

Adult Education

Cash balance, January 1, 1971	\$ 501.68
Receipts	<u>11,394.14</u>
	11,895.82
Disbursements	<u>11,290.53</u>
Cash balance, December 31, 1971	\$ <u>605.29</u>

Towel Fund

Cash balance, January 1, 1971	\$ 2,443.18
Receipts	<u>2,101.47</u>
	4,544.65
Disbursements	<u>4,544.65</u>
Cash balance, December 31, 1971	\$ <u>---</u>

White Building

Cash balance, January 1, 1971	\$ 476.05
Receipts	<u>---</u>
	476.05
Disbursements	<u>476.05</u>
Cash balance, December 31, 1971	\$ <u>---</u>

Music Scholarship Fund

Cash balance, January 1, 1971	\$ 275.64
Receipts	<u>531.72</u>
	807.36
Disbursements	<u>---</u>
Cash balance, December 31, 1971	\$ <u>807.36</u>



Howard Emmons Fund

Cash balance, January 1, 1971	\$ 141.47
Receipts	<u>8.05</u>
	149.52
Disbursements	<u>---</u>
Cash balance, December 31, 1971	<u>\$ 149.52</u>
Total Cash Balance, December 31, 1971	<u><u>\$ 84,662.47</u></u>



# LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

## BALANCE SHEET December 31, 1971

### Assets

Cash:

The First National Bank of Boston	\$ 83,705.59
Waltham Savings Bank	956.88
Certificates of deposit - First National Bank	<u>225,000.00</u>

Total Assets	\$ <u><u>309,662.47</u></u>
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### Liabilities and Reserves

Appropriation balances:

Non-Revenue:

Building construction #4	\$ (9,409.48)
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Commonwealth of Massachusetts:

Construction costs	63,100.14
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Transportation	129,185.00
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Federal Reimbursement:

P. L. 864	1,200.00
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P. L. 874	11,736.00
-----------	-----------

Surplus Revenue	86,694.56
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Revolving Funds:

Metco	16,871.58
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Nursery school - grant	(829.92)
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- tuition	24.31
-----------	-------

Cafeteria	9,373.67
-----------	----------

Athletic Fund	154.44
---------------	--------

Adult Education	605.29
-----------------	--------

Music Scholarship Fund	807.36
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Howard Emmons Fund	<u>149.52</u>
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Total Liabilities and Reserves	\$ <u><u>309,662.47</u></u>
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### Outstanding Debt

2.2%	School Bonds payable	\$ 5,000	May 1, 1972-75 incl.	\$ 20,000.00
2.4%	School Bonds payable	20,000	Nov. 1, 1972-74 incl.	60,000.00
2.4%	School Bonds payable	50,000	Nov. 1, 1972-75 incl.	200,000.00
3.7%	School Bonds payable	50,000	May 1, 1972-80 incl.	450,000.00
3.1%	School Bonds payable	100,000	Feb. 1, 1972-85 incl.	1,400,000.00
4.0%	School Bonds payable	25,000	Aug. 1, 1972-83 incl.	
		20,000	Aug. 1, 1984-86 incl.	360,000.00
2.59%	Note payable	50,000	Nov. 15, 1972	50,000.00
				<u>\$2,540,000.00</u>

George B. Flint, Treasurer



## LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

### SUPERINTENDENT-PRINCIPAL

Willard A. Ruliffson

1971 has been, by and large, a year of refining, further developing, and perfecting programs already underway. The Career Exploration Program is now a full-fledged department of the school with Mrs. Martha Pappas and Mr. Joseph Pacenka acting as co-chairmen. C. E. P. gives students opportunities to explore life in the community through direct experience with people and careers in a variety of organizations and through these explorations students may experience personal growth and development. It is a flexibly-scheduled semester elective offered for credit to students of all levels of ability and accomplishment who want to work in a wide variety of roles and relationships in urban and suburban, public and private, educational, business and professional organizations. Administered from the high school in Sudbury, its students currently work in fifteen public schools, one university, one library, a Head Start program, two day-care centers, a school for the mentally retarded, four hospitals, a museum, a little city hall, and 86 business and industrial plants in Lincoln, Sudbury, Concord, Waltham, Marlboro, Framingham, Natick, Watertown and Boston.

One of the component programs in C. E. P. which is in its second year of development and expansion is the Urban Internship. This activity offers practical learning experiences in Boston at the Child World Day Care Center, the Hurley School, the Chinatown Day Care Center, the South End Little City Hall, Boston City Hospital, the Museum of Science, the emergency tenants' council, the Boston Globe, Children's Hospital and the Park and Recreation Department. Students working in the various organizations meet regularly for seminars to discuss their experiences with adults working in the various city centers. Discussion topics are related to readings from a seminar bibliography. Students entering this program spend a minimum of one full day a week in the city.

Another area of curriculum growth is in the English electives which are now not experimental but an established program of the school.

Almost fifty elective English courses are now available to students and their popularity has brought a spark of new life to the total academic program of the school. The English Department Chair-



man, Mr. David Bronson, has pointed out two main results of this program:

"First, teachers have learned how to cope with an even wider variety of groupings and situations than they had encountered before and have devised a variety of structures to deal with students' needs, interests and abilities. Second, the teacher's work is certainly more demanding in a number of ways, but it is significantly more rewarding in nearly every way. At the same time students are being allowed to work harder, and to us it is no longer in doubt that the traditional system held them back. More and more of the work the students do is their own, instead of ours, and it is clearer to us how we can help them make connections between their work and themselves and the world and people around them."

In the Science department, the Unified Science Program, which started as an experiment nearly three years ago, is now maturing into a highly respected and recognized new trend in high school science teaching. This Unified Science curriculum, under the leadership of Mrs. Ouida Bailey, integrates in a three-year program the scientific disciplines of biology, chemistry, earth science and physics. The Program is offered in grades 9, 10, 11, and in grade 12 the pupil is permitted to pursue an advanced individualized program in any field of science. Basic concepts have been selected that show the importance of an environment conducive to the survival of man and to the preservation of the earth. The universe is the central theme of this curriculum. Man as an observer and as a part of the universe is perceived realistically. The common conceptual themes used to demonstrate the unity of science are: interaction of matter and energy, motion, time and forces. These themes attempt to show science as a single structure from which an interpretation and understanding of the universe can be shown. Emphasis is placed on individualized laboratory inquiries with flexibility for freedom of thought, discovery and originality.

Project Listening continues to offer students, parents and teachers opportunities for first hand exchange of ideas, concerns, hopes. In letters to parents we describe this program as "An experiment in open and frank discussions - among parents, teachers and students - focusing on the real issues that concern schools and community life." Again this year several hundred parents, students and teachers are involved in these evening "Project Listening" discussions. Each group includes 20 to 30 people (parents, teachers and students) which subsequently subdivides into smaller groups with trained discussion leaders who offer guidance in the group's effort to increase their



capacity for genuine listening.

Education requires interaction - the format of "Project Listening" discussions has resulted in vital interaction between student and adult participants. Furthermore, the opportunity to break down stereotypes and to remove at least some barriers of adult/teen-age communication is in itself a significant educational experience.

These are but brief glimpses into the multiple and complex activities and offerings of the high school curriculum. Although it is not possible, in a short report, to review all of the many diverse school programs, perhaps a final quotation from a student's letter to the school after graduation last spring may serve as an appropriate closing:

"The programs I have been involved in at L. S. R. have helped me explore academic subjects as well as myself. The Independent Study courses which I took were infinitely deeper than classroom discussions ever can be. Electives have presented me with a broader, more refreshing look at both English and History. In Unified Science I have really enjoyed an area which I once felt was closed to me. Flexible scheduling has relaxed the rigidity of the school day, and together with elective subjects, has mixed the student body more and let me meet new people. The orchestra has improved greatly over the past year, and the newspaper has grown much more also.

"I feel now very sad to be leaving. I hope that what I have learned is enough so that Lincoln-Sudbury, as a state of mind and a way of learning, is something that will not be changed in me by future rules, patterns, or systems which I am placed into. I have learned that learning can be peaceful, inviting, exciting, and really worthwhile. Thank you again."



# LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

## SUPERINTENDENT'S REPORT

### Regional District Operating Expenses

	1971	1972 Budget
	<u>Funds Available</u>	
Appropriation, salaries and expense	\$ 2,304,651.00	\$ 2,624,563.00
Contingency	33,000.00	45,000.00
	<u>\$ 2,337,651.00</u>	<u>\$ 2,669,563.00</u>
	<u>Expenditures</u>	
Administration		
School Committee	7,682.11	6,235.00
Superintendent's office	84,187.47	92,463.00
Instruction		
Principals	107,243.72	110,702.00
Teaching	1,279,949.92	1,507,214.00
Textbooks	23,088.76	27,054.00
Library	43,553.30	48,810.00
Audio Visual	31,295.18	37,930.00
Pupil Services	105,132.89	115,603.00
Psychological Services	13,629.81	14,700.00
Other School Services		
Attendance	550.00	550.00
Health	17,265.95	20,125.00
Transportation	201,694.22	217,675.00
Food Services	7,065.48	7,732.00
Student Body Activities	30,755.60	43,336.00
Operation and Maintenance of Plant		
Operation	161,260.59	178,331.00
Maintenance	115,196.52	121,513.00
Fixed Charges		
Employees Retirement Program	17,167.50	19,931.00
Insurance Program	35,911.49	43,559.00
Programs with Other Systems		
Vocational tuition and transportation and Special Class tuition	<u>12,293.75</u>	<u>11,100.00</u>
	<u>\$ 2,294,924.26</u>	<u>\$ 2,624,563.00</u>



Apportionments

	<u>1971</u>	<u>1972 Budget</u>
Total Budget	\$ 2,304,651.00	\$ 2,624,563.00
Contingency	<u>33,000.00</u>	<u>45,000.00</u>
	\$ 2,337,651.00	\$ 2,669,563.00
Less: Available funds in District Treasury	<u>239,231.86</u>	<u>240,092.42</u>
Balance to be apportioned	\$ 2,098,419.14	\$ 2,429,470.58
Lincoln apportionment	\$ 474,587.46	\$ 533,166.74
Sudbury apportionment	\$ 1,623,831.68	\$ 1,896,303.84



SUMMARY POST-SECONDARY EDUCATION OF THE CLASS OF 1971

<u>Schools</u>	<u>Number</u>	<u>Percent</u>
Four-year degree granting colleges	196	57.14
Junior colleges	35	10.20
Business/secretarial schools	1	.30
Preparatory/post graduate schools	6	1.75
Nursing schools (diploma granting)	2	.58
Specialized (technical)	2	.58
	<u>242</u>	<u>70.55</u>

SUMMARY OF OCCUPATIONS OF THE CLASS OF 1971

Employed

In offices	6	1.75
In retail trade	25	7.27
In construction & maintenance	6	1.75
In industry	34	10.18
At home	4	1.16
Armed Forces (1 female)	4	1.16
Married	13	3.80
Moved	2	.58
Travel	7	1.80
	<u>101</u>	<u>29.45</u>

(Presently applying to colleges from above occupations -  
13 students)

JUNE 1971 GRADUATES

343



## GRADUATES - CLASS OF 1971

Patricia Ann Ackroyd	Richard James Cannon
Karen L. Adamson	Steven M. Carlson
+James Bruce Adelson	William Harvey Carney
Elizabeth A. Algeo	Henry Joseph Cavooto
Jean Gail Allain	Dexter Scott Chadsey
Martha Winchester Allen	Edward Joseph Chisholm, Jr.
Spencer R. Amesbury	Gordon Bradstreet Churchill
Lis Anderson	Joseph Anthony Clark
+Mark Andrew	Lynette L. Clark
Steven F. Arenstrup	Christopher John Clawson
Floyd Douglas Armstrong	Maria Elena Clementi
Steven Webster Atwood	Nancy Jane Colantuono
Susan Baer	Paul Loomis Cook
+Thomas Jones Baker	Mark A. Coolbaugh
Diane Marie Baldwin	*David Leroy Cooper
*Michelle Ann Barki	Kevin Philip Corrigan
*Kimberly Louise Barney	Diane Marie Cortright
Theodore Michael Barnicle	Richard Charles Cote
John Michael Barry	David Chester Courtney
Mark Goodwin Beaton	+Paul W. Cousins
Jeffrey B. Becker	William Charles Cox
James G. Bell	Thomas White Crawford
*Linda Ann Bemis	Domenic R. Cucinotta, Jr.
Paula Katherine Bergen	Thomas Kevin Cullinan
Diane Lynn Bergeron	Anne Danese
Robert Dean Berkey	Dennis Joseph Daniels
+Alan Russell Berry	Deirdre Whittier Davis
Gail C. Bigwood	Richard Henry Davis
Rebecca Lynn Blaine	Susan Diane DeLuca
Janet Marie Blanchette	Richard Phillip DeMont
Richard J. Boles	Paul William Dempsey
James John Bomba	Beryl L. Derderian
Olivia Lynn Boyer	+Leslie Jane Devereux
Catherine Ann Bowden	Paul A. Dickie
Kevin Edward Boyd	Edward Robert Ditzel
+Charlotte Althea Braun	Andrea Louise Doherty
Caroline Seymour Bridge	Gary Lee Drake
Basil Brigandi	+John F. Drum
Karen Lee Brooks	Robert Fredrick Eastman
+Kathryn Lee Brown	Linda Sue Eaton
H. Michael Brown	Nancy Jane Edgar
Deirdre Rockwell Bruce	P. Spencer Edmands
Edward J. Burke	Steven Robert Edwards
Louise Virginia Bush	+Jo Anne Ellis



Stewart K. Ellis  
 Tom W. Ellis  
 William Gregory Emden  
 Willis Parker Emerson, Jr.  
 +Patricia Emmons  
 Nancy Ann Erb  
 Janet Evangelista  
 Susan Farley  
 Michael S. Farr  
 \*Charles H. Feistkorn  
 +Rebecca Howe Fernald  
 Charles W. Fluhr  
 Patricia Fordon  
 Marian Woodburn Foster  
 George Walter Foust  
 +Meredith L. Fox  
 +Susan Lee Fox  
 Marsha Louise Frost  
 Peter Anthony Frost  
 +Janice Carmen Garavano  
 Margery Ann Garland  
 Wendy Marie Gary  
 Richard Kelvin Gerson  
 Nancy E. Glover  
 Patricia Ann Gorman  
 Sally Gotschall  
 Mark A. Gould  
 Christopher Charles Gounaris  
 John Harrington Grabill  
 Rufus Leroy Grason  
 +Elizabeth Anne Greene  
 Jennifer Greene  
 Karlson Elliott Greene  
 Bruce K. Gregory  
 +Charles Keith Gregory  
 Michael James Griffin  
 Terry E. Griggs  
 Myles David Grossman  
 Philip H. Grover  
 Karla Marie Gustafson  
 Charles Leslie Hall  
 Donna Lisa Hall  
 Stephanie Lynn Hall  
 Kathy L. Hallett  
 Martha Standish Hanks  
 Meredith Harper

Janet Lee Hatch  
 Susan Mary Hatfield  
 Samuel West Hathaway, Jr.  
 Ann Elizabeth Heffernan  
 John S. Heffner  
 Susan Hunter Henderson  
 +John R. Hester  
 Judith Lee Hewey  
 Robert A. Hildreth  
 Paul F. Hill, Jr.  
 Janice E. Holland  
 Ellen Louise Holroyd  
 Kay Lynne Homan  
 Michael James Howard  
 David Bruce Hughes  
 Cheryl Violet Hudson  
 +John Uno Ingard  
 Michael P. Jagel  
 David Wilton Jacobs  
 John H. Jarvis  
 Claire-Edith Jean-Louis  
 Patricia Anne Jennings  
 +Thomas Russell Jevon  
 Alan Morse Johnson  
 David H. Johnson  
 Karen Johnson  
 Nels Eric Johnson  
 Bruce Robert Jones  
 Susan Elizabeth Kahler  
 +Ilona Kalisky  
 Michael Thomas Kane  
 Jennifer Ann Kano  
 Hugh Douglas Keenan  
 Craig Kelley  
 Ellen M. Kelleher  
 \*Philippe M. Kelty  
 Elizabeth A. Kennedy  
 Sara M. Kennedy  
 Allen Henry Keough, Jr.  
 +Andrew Mark Kramer  
 Donald Gary Ladd  
 +Jeffrey Hastings Lang  
 Sidney W. S. LaRhette  
 Gary Owen Larson  
 Martha Lawrence  
 Phoebe Hemenway Ledger



Carol Ann Leger  
 Cynthia Ellen Lennan  
 Victoria Ann Lesh  
 Daniel Douglas Lewis  
 Anthony R. Lewtas  
 +Karl I-Ming Li  
 Stephen Kenelm Locke  
 Keith Ambler MacGilvra  
 Michael Scott MacKinnon  
 Catherine Madore  
 Janice Ethel Maenpaa  
 William D. Mafera, Jr.  
 William J. Mahoney  
 +Beth Anne Mailhot  
 Cheryl Ellen Mallery  
 Claire Elaine Malonson  
 Stephen Leslie Marcoux  
 +Jeanne Marie Martin  
 Robert Allen Martinec  
 Anthony Martinelli  
 Steven Richard Martini  
 Frank George Marx, Jr.  
 John Howard McCabe  
 \*Rory McCabe  
 Rory Peter McCullough  
 Beverly Ann McGovern  
 Ronald Philip McLeod  
 \*Kevin Patrick Meehan  
 Pamela Ann Mercurio  
 Robert Lenard Merkert  
 \*Cynthia Jean Merz  
 +Sara Elizabeth Meyer  
 Kevin Kane Mikoski  
 Gary Bruce Miller  
 +Leslie Ann Miller  
 \*Monty Monroe  
 \*Joseph Morette  
 Robin Mount  
 Joseph Aaron Murphy  
 Steven Dennis Murphy  
 Mary Susan Naegele  
 +Janet Lorene Nagy  
 Alaric Naiman  
 Kelly Neelon  
 James White Newton  
 Ralph Elley Newton

Richard Ernest Nichols  
 Michael Douglas Nurney  
 Barbara Marie O'Brien  
 Ivy Marlene O'Brien  
 Kathleen Marie O'Connor  
 Susan Ann Odehnal  
 Rebecca Knight Outten  
 Donna L. Ovian  
 Margaret Stacy Page  
 Christine M. Parfenuk  
 Elaine Mary Parker  
 Nancy Jean Parker  
 Susan Parrott  
 Kathryn Louise Partridge  
 Natalie Jane Patterson  
 Janice Ellen Paulsen  
 Judith Susan Perry  
 Robin Petersen  
 +Jennifer Giles Peterson  
 Richard Louis Petroph  
 Ellen Patricia Phinney  
 Nancy Ellen Picone  
 Sandra Lee Pike  
 +Frank P. Pinto  
 Diane Louise Pitcher  
 Douglas Hoyt Pitman  
 Donna Jean Place  
 Timothy Place  
 +Frederic Littlefield Pluff  
 Edward Steven Plumley  
 Robin Beth Popkin  
 Joyce Patricia Porter  
 James V. Poundstone  
 +\*Alicia Martin Powers  
 Norma Beth Radford  
 +Julia Moulton Ragan  
 Robert Carl Reach  
 \*John Winslow Reece  
 \*Benjamin Hilliard Reed  
 Matthew Reich  
 Mary Ellen Reynolds  
 Joseph Michael Ricciardi  
 \*Diane Gay Ring  
 Davis R. Robinson  
 Martha Lee Robinson  
 Maria Eugenia Rodriguez



+Margaret L. Ross  
 +Teresa B. Ruocco  
   Jean Christina Ryer  
   Donald S. Ryther  
 +Steven King Sargent  
   Louise Ann Sartori  
   Sally Cutler Scherer  
   Kathryn G. Schou  
   Stanley Wolfe Schultz, Jr.  
   Diane Secatore  
 \*Thaddeus C. Self  
   Marilyn Seymour  
 +Leslie H. Shansky  
   Jeffery M. Sharpe  
   Janet L. Sheets  
 +Susan Marie Shellmer  
   Martin Reid Shroyer  
   Sally Ann Shurling  
   Anthony Dodge Smith  
 +John C. Smith  
   Joanne Sorrenti  
 \*E. Kent Spottswood  
   Lise Karen Stahl  
 +Steven Michael Staudaher  
   Mark Stevens  
   Cynthia Anne Stewart  
   Bruce D. Stiles  
   Mary Wharton Sturgis  
   Donald R. Sykes  
 +Kiyo Christoph Tabery  
   Barbara Ann Tallini  
   Idiko Rozalia Tary  
   Ernest Joseph Taylor  
 \*Lois Tetreault  
 \*Geoffrey Edmund Thayer  
 \*Michael John Thomas  
   Kevin Lawrence Tighe  
   Galen M. E. Tinder  
   Jean Marie Tjaden  
   Bonnie Lynn Tobey  
   Margaret Ann Toler  
   Beth A. Toomey  
   Steven William Towle  
   Peter Anthony Troisi  
   Steven Richard Trumble  
   Susan Verhault

+Roland Webster Wales  
   Christopher Walkey  
   Carol A. Walsh  
   Franklin James Walsh  
   Rosalind Marshall Walter  
   Sandra Bisbee Warner  
   Gary B. Welch  
   Peter Weeks Wellman  
 +Pamela Ann Wells  
   Patricia Ann West  
   Susan Kathleen Whelpley  
   Denise Ellen White  
   Gary Tower Whittemore  
   Karen A. Wilfert  
   Deborah Ann Williams  
 \*Jeffry Lyn Wilson  
   Carol Bridget Wood  
   Pamela Joy Wood  
   Nancy Elizabeth Woodbury  
   Jeffrey Douglas Woodward  
   Lance Raymond Woodward  
   John Stephen Wright  
   Patricia Helen Yankun  
   Frank A. Young  
   Paula E. Young

\* In Absentia

+ Cum Laude



LINCOLN-SUDBURY REGIONAL HIGH SCHOOL

MEMBERSHIP BY AGE AND GRADE

October 1, 1971

BOYS

Age	12	13	14	15	16	17	18	19	20	21+	Totals
Grade											
9	1	46	205	24	3						279
10		1	52	138	12	4					207
11			1	51	156	26	1				235
12					32	148	40	3			223
PG						1					1
Total	1	47	258	213	203	179	41	3			945

GIRLS

Age	12	13	14	15	16	17	18	19	20	21+	Totals
Grade											
9		50	189	13	2						254
10			56	163	8						227
11				56	175	7					238
12				1	46	154	11			1	213
PG											-
Total		50	245	233	231	161	11			1	932

Grand Total 1877

TUITION PUPILS ATTENDING OTHER SCHOOLS

October 1, 1971

Newton Technical High School.	3
Norfolk County Agricultural School	1
Wayland High School, Special Class	5
Total Other Schools	9



DISTRIBUTION OF STUDENTS BETWEEN LINCOLN AND SUDBURY

	<u>Lincoln</u>	<u>Sudbury</u>	<u>Tuition</u>	<u>METCO</u>	<u>Total</u>
Regional High School	414	1407	9	47	1877
Vocational and Special Class	1	8			9
	<u>415</u>	<u>1415</u>	<u>9</u>	<u>47</u>	<u>1886</u>

LINCOLN SCHOLARSHIP FUND TRUSTEES

Charles W. Calkins, Jr.  
John B. Garrison  
Sylvia B. Neumann  
Randolph R. Brown, ex officio

The past year of the Scholarship Fund's operation has been marked by some progress worth noting. More applicants for aid came forward and have been served than ever before. Larger amounts of money have been requested and granted. A greater number of Lincoln neighbors have donated to the Fund and the total amount raised through our appeal is well above that of last year. These signs of growth may be attributable to inflation but since that condition seems to be permanently with us we realize we must generate more and more support just to keep even with anticipated demands.

Now is the occasion to acknowledge our gratitude for the loyalty of our donors whom we represent. The individuals are too numerous to mention but still of vital importance as they provide an indication of the town's awareness of the Fund's activity. Two organizations, the Women's Committee of the First Parish Church and the Lincoln Grange, in special tribute to Susan Flannery, presented generous gifts in her memory.

For our parking fee collections on July 4th we extend our thanks to Sumner Smith and the Selectmen who provide the vital parking areas and to the Celebrations Committee for controlling the traffic and collecting the fees in these areas.

Finally and most important is the support of the Trustees of the Ogden Codman Trust who have backed us so substantially. Their help has allowed our Fund, so ably administered by our Town Treasurer, to grow relatively undisturbed.

With such varied and loyal support, we face the coming year confident of our capacity for carrying out the purposes of the Scholarship Fund.



STUDENT EXCHANGE COMMITTEE

Barbara L. Squire, Chairman

Eight Junior Ambassadors were sent abroad for the summer in the fourteenth year of the Student Exchange Program: Ellin Burnham to France, Robert Fitzgibbons to Germany, Anne Gibson to England, Jane Crandall to Mexico, Margaret Marx to Yugoslavia, William Nebesky to Austria, Andrea Steinhilper to France, and Dorothy Woodley to Nigeria. A freshman, Lee Stephens, was sent to the French Language Camp in Vermont, with a home stay in Canada.

Two members of the faculty were co-sponsored by the S. E. C., the Teachers' Association, and the Lincoln-Sudbury Regional District School Committee. Miss Patti Clark and Miss Beth Telfer chose to study in Italy in this fourth year of the scholarship.

The S. E. C. again administered the scholarships extended by the Cheadle Hulme School for a year of study in England. Rodica Iliescu and Pat Kirschner were selected to attend in 1970-71.

The committee sponsored four foreign students this year. Those who lived with families in Lincoln and Sudbury for the school year were: Cecile Desveaux from France, Jean-Marc Kaempff from Luxembourg, Peter Chan from Hong Kong, and Suzanne Clackson from England. In addition, three students lived in the community and attended school for ten weeks through the Open Door program to South America: Maria Ugenia Gonzaley from Guatemala, Nuria Rodriguez from El Salvador, and Marie Noelle Sauval from Argentina. In the summer Sara Moore went to Guatemala in an exchange with Open Door. The committee also assisted other privately placed visiting students wherever possible.

FINANCIAL REPORT  
STUDENT EXCHANGE COMMITTEE  
1970-1971

Cash on Hand, September 9, 1970 \$ 422.18

<u>Income</u>	
Workday-dinner	\$ 1,784.14
Springthing	3,030.94
Parents' Contributions	2,289.00
Fund Drive	1,792.20
Christmas Cards	732.41
Horse Show	376.53



Income, continued

Movie	\$ 95.85
Special Contributions	551.00
Bank Interest	137.88
	<u>\$10,789.95</u>

Expenses

Ambassador Program*	\$ 8,453.33
Foreign Students*	1,234.05
General Committee Expenses	95.99
Bank Service Charges	10.32
	<u>\$ 9,793.69</u>

Net Income \$ 996.26

Cash on Hand October 6, 1971 \$ 1,418.44

George H. Fernald, Treasurer

\*BREAKDOWN OF EXPENSES FOR AMBASSADORS & FOREIGN STUDENTSAmbassador Program

Mexico (\$590 + \$200 LT)**	\$ 790.00
Yugoslavia (\$990 + \$200 LT)**	1,190.00
Austria (\$1025 + \$200 LT)**	1,225.00
Nigeria	1,375.00
France	1,050.00
Great Britain	990.00
France & Germany (partials)	600.00
Language Camp, Canada	900.00
Teacher Ambassador	333.33
	<u>\$ 8,453.33</u>

Foreign Students

Air Fare - Gambia	\$ 457.00
Insurance	100.00
Lunches	200.20
Washington Trip	250.00
Christmas	40.00
Other Trips	75.85
Mailings	20.00
Miscellaneous	91.00
	<u>\$ 1,234.05</u>

\*\* Note: LT = Language Training



## MINUTEMAN REGIONAL VOCATIONAL TECHNICAL SCHOOL DISTRICT

ACTON	Marilyn Peterson, Secretary
ARLINGTON	Walter Verney
BELMONT	Henry L. Hall, Jr., Chairman
BOXBOROUGH	Roger H. Morse
CARLISLE	Kenneth L. Bilodeau
CONCORD	Anna Manion
LEXINGTON	Erik Mollo-Christensen, Vice Chairman
LINCOLN	Ruth Wales
STOW	Glen F. Pippert
SUDBURY	Alfred C. Cron
WAYLAND	Paul Alphen
WESTON	Charles Sutherland

At the annual 1971 Town Meetings, Acton, Arlington, Belmont, Boxborough, Carlisle, Concord, Lexington, Lincoln, Stow, Sudbury, Wayland, and Weston ratified the Regionalization Agreement as prepared by the Minuteman Regional Vocational Technical High School Planning Board. With this ratification the Minuteman Regional Vocational Technical School District came into being.

The School Committee, composed of one representative appointed by the Town Moderator from each of the member towns, established the regular meeting time to be the first and third Tuesdays of the month at 8:00 p.m. in Room S-17 of the Concord-Carlisle Regional High School.

The first order of business for the newly formed Committee was a search for a Superintendent-Director of the District. After an intensive investigation of more than 75 applicants, the Committee selected Samuel Sains of Long Island, New York, for this position. He assumed his duties as of September 1, 1971.

Another important charge to the Committee was to locate a suitable site for the proposed school. Already existing facilities, as well as parcels of land suitable for constructing a 1500 pupil school, were investigated. With guidance from the State Department of Education, a minimum acreage requirement was established at 45 acres with 60 acres representing the optimum amount. Location, availability of sewerage and easy access to the site were other important considerations.

On October 5, 1971, the Committee voted to incur debt in the amount of \$900,000.00 for the purpose of acquiring land and preparing



architectural and engineering plans and for other preliminary expenses in connection with constructing and equipping a regional vocational technical school. Each of the member towns had 30 days within which to hold a Town Meeting to approve or disapprove this debt. The towns of Acton, Arlington, Boxborough, Concord, Lincoln, Stow, Sudbury and Wayland voted to approve the debt with the remaining towns providing authorization by not holding meetings. With the authorization of debt monies became available for final site analysis, site acquisition and architectural services.

An extensive search for an architect was undertaken with the intent of locating one who would be able to translate the educational philosophy of the school into a workable facility within budget requirements. Fifty-six interested firms have submitted their qualifications to the Committee for evaluation.

During the year, to effectively accomplish its task, the School Committee has structured itself into the following working committees: Superintendent Selection, Education Philosophy, Site and Architect Selection and Budget. The School Committee created an Advisory Committee consisting of the Superintendents in the member towns of the District. Their function is to recommend on educational matters. In addition, an Advisory Committee was established with a representative from each of the member towns to assist and recommend to the School Committee on matters concerning the selection of site, the architect and the building of the school.



## ARTICLE 23 COMMITTEE

Joseph Bower  
Edwin Cole  
Lynn Donaldson  
Murray Horwitz  
Edith Mar  
Judy Spock  
Ruth Levey, Chairman

The Article 23 Committee was established at Town Meeting in 1970 "to study long range educational goals and methods as they apply to Lincoln". (Elementary School Committee Report, Town Report 1970, page 153.)

A committee composed of townspeople was appointed by the Lincoln School Committee and started work in the fall of 1970 under the chairmanship of Joseph Bower.

During the first year studies were made of the Lincoln Schools and of the Regional High School by subcommittees. Another group compiled a list of ideas which have sparked studies focused on the future of education in Lincoln.

Although the intent of these studies was the self-education of the committee, the ensuing reports were made available to the public in October, 1971. Approximately 200 copies of the elementary school reports and 300 of the high school report were picked up at the Town Hall by citizens.

More than 40 townspeople and several faculty members served on these subcommittees; others participated as resource people. We are most grateful for their help on this segment of Article 23's work.

With the beginning of the second year the chairmanship rotated to Ruth Levey. Meetings were held each Monday evening as the committee mapped new directions. In addition, members of the committee attended workshops and visited with officials of the State Department of Education. These contacts made us aware that Lincoln's school situation is by no means unique, nor is the creation of committees like ours.

A number of educational trends are being considered at state and national levels which may well become reality within the next



five years. It is useful to list them here.

1. Much more regional cooperation  
and in some cases formal regional reorganization  
larger districts
2. Metropolitanism  
suburban-urban interrelated education  
Metco, Sidetrack type programs
3. 12 month programs  
fuller use of school facilities
4. Open enrollment  
from school to school, district to district
5. Move toward "voucher" system
6. Move toward differentiated staffing  
fewer number of professional teachers in a school,  
but much more highly paid, working with aides,  
interns, members of the community as teams
7. Education will move out of classroom walls  
community education (the whole community, and the  
larger community will become the "school")
8. Property tax will no longer be base of support of  
education  
shared state and federal aid will be primary support  
also means more state control
9. Cost of education will not decline  
although economies in some areas (through group  
purchasing, metropolitanism, etc.) will allow a  
reordering of our priorities on how we spend money
10. Many more real life experiences will be part of  
education less emphasis on grading, age grouping.

It is important that Lincoln be aware of these trends and ready to meet their challenge. Taking that into account we have in process several study groups.



One group, considering alternatives within the same school system, is asking this question: Can a public school offer parents, teachers and children options among different educational programs which will satisfy Lincoln families, whose thinking and/or needs range from traditional to innovative programs?

In relation to that central question this assignment has been broken into four parts.

1. Designs for offering alternative programs are being studied by Priscilla Damon, Lee Malloy, Fred Troisi, Jake Jagel, and Mike Spock. One of the specific designs under their consideration is vouchers. One version of this plan allows a student to take the money Lincoln would spend on his education and apply it toward tuition at another public or independent school. Another vehicle for offering options is performance contracting, which provides for a person or group to be hired for a specific task. They are then paid a fixed fee upon its completion, or an incentive fee for performance exceeding some predetermined goal. Parallel schools are also being considered. This approach may involve two K-8 schools, one traditional and one innovative. On the other hand, parallel classrooms or clusters of classrooms would offer a similar option but at each level.

This group will work with the committee on Citizen Participation to find out the range of choice the town would like to have.

2. The Ballentine Committee, so named because it has three interlocking topics to cover, is composed of Randy Brown, Norman Hapgood, Murvale Moore, Bill Warren and Ray Buchan.

The topics are:

- a. The Minimal School. What might a school be like that only meets minimal legal and ethical requirements?
- b. The Human Focus. What kind of programs and practices best insure the development of confident, considerate, and compassionate individuals?
- c. Writing and Math Competence. What kind of program might insure that a large majority of students would



be able to express themselves in mathematics and English with precision and grace after eight years of school?

The group has begun with an exploratory, self-educational approach to topic c.

3. Schools Without Walls. This group, consisting of John Battin, Susan Downey, Carol Kellogg, Barbara Sutton and Lynn Donaldson, is exploring the various programs through which the community can be incorporated into education. The community may be viewed as the Town of Lincoln or as a much larger metropolitan unit.
4. Extended School Year. Extended year plans are usually drawn to accommodate more students in a given physical plant, to accelerate the educational pace, or to enrich the educational program.

Presently, Lincoln's need for space shows up only at the high school. In the context of educational enrichment and individualization of program, a form of the extended school year offers considerable flexibility. Coupled with other changes it enables the school to offer meaningful alternatives. Future investigations will concentrate on these possibilities.

Murv Moore and Ruth Levey are compiling this data.

The Committee on Cost, composed of Betty Bjork, Bill Munroe and Joe Bower, is attempting to develop systematic ways of attributing the cost of the several schools to their educational and other objectives. The purpose of this study is to facilitate cost analysis of future educational alternatives available to the Town.

We have tried to understand how the present budget of the Lincoln Schools is constructed and how we might approach our task of breaking down cost by educational objective.

\* \* \* \* \*

The committee set up to study the Regional High School has decided to expand its study in order to look into the impact on our schools of a number of recent court decisions in other states which affect local funding of schools and the creation of metropolitan-suburban regions.



During the summer and fall decisions were made in California, Texas and Minnesota concerning the constitutionality of local funding of schools. Because there is now pending in our Massachusetts courts a similar case, the future of education in this state could be greatly altered. Also, very recently, a Federal court decision required the Richmond, Virginia school system to merge with several surrounding suburban school systems in order to end segregation in the public schools. In light of these developments this high school committee decided that their original charge, especially as it related to financial alternatives, should be superseded by a study of the ramifications of the four decisions.

Questions the committee is asking include the following: In what way would state funding affect local control of schools? Will the quality of education be affected? Will the high school become part of a larger metropolitan region? Will this new policy hasten the implementation of the "school-without-walls" concept?

The results of this study must be considered before any new long-term expenditures are undertaken.

Members of the committee are Thomas Belleau, Joan Carley, Laurence Davidson, Phyllis Doherty, Vickie Kerrebrock, Corinne Mar, Katherine Martin, Virginia Senders, Way Dong Woo, and Edith Mar.

\* \* \* \* \*

The Committee on Citizen Participation in the Schools is currently composed of Janna Hadley, Rebecca Lawson, Edith Mar, Mary McNulty, Sally Mlavsky, Judy Spock, Jean Stoudt, Edwina Thomas, and Murray Horwitz. The committee began its study by examining the various forms by which Lincoln citizens now participate in their schools.

Four general forms of citizen participation have been identified. (1) Townspeople engage in school teaching activities as classroom assistants, tutors, teachers of community electives, etc.; (2) townspeople influence the formation of school policy through ad hoc groups such as those that initiated METCO, Sidetrack, open classrooms, or through the town's political processes such as Town Meeting and the election of school committee; (3) parents work with school staff around the education of their own children; and (4) townspeople use the schools for continuing education and other functions, such as training programs for women working in remedial



reading, providing experience for high school students in career exploration, etc.

The committee is of the opinion that each of these forms of citizen participation needs strengthening. In relation to teaching we believe there are untapped resources among Lincoln citizens that can enrich the schools and conceivably reduce costs.

In relation to policy formation, we believe that the past activity of ad hoc groups, while usually constructive, leaves many segments of the community unrepresented. Town Meeting and election campaigns put issues in "yes" or "no" form and are not conducive to one side's listening to the other and working out mutually satisfactory solutions.

Communication between parents and teachers is often inhibited by mutual defensiveness of the two parties with the child caught in the middle.

Finally, in relation to continuing education, we believe that the schools can extend their services to such groups as retired people, young mothers, etc.

The committee is now considering what courses of action will strengthen school-community relations. Drawing on university research consultants and consultants in community development, we are working to design a threefold program that will:

1. answer such questions as what are the town's demographic characteristics and what groups in town have what attitudes toward particular educational issues;
2. devise mechanisms by which townspeople can more effectively influence the schools and vice versa; and
3. develop on the basis of the foregoing a long-term procedure for continuing evaluation and feedback to promote effective school-community relations.

\* \* \* \* \*

In conclusion, we think it is valuable to have a continuing committee studying the future of education. However, we suggest that henceforth appointments to the committee be rotated annually on a staggered basis.



## VITAL STATISTICS

46 births, 48 marriages and 33 deaths have been recorded during the year 1971, as follows:

### BIRTHS

<u>Date of Birth</u>	<u>Name of Child</u>	<u>Names of Parents</u>
<u>1970</u>		
Dec. 23	Jason DuBose Bowers	Bruce H. & Dorothy M. Bowers
<u>1971</u>		
Jan. 14	Kerry Alison Heck	Berlin A. & Patricia G. Heck
Jan. 19	Theresa Ann Herman	Peter P. & Mary M. Herman
Jan. 22	Joshua Caleb Millard	John D. & Jane P. Millard
Jan. 23	Timothy Lynn Holland	Peter A. & Marjorie L. Holland
Feb. 3	Lee Michael Bliss	Erlan S. & Deanna D. Bliss
Feb. 13	Jannette Peterson Hadley	Henry H. & Janna P. Hadley
Feb. 20	Nathaniel MacLaren Bruce	James D. & Eleanor M. Bruce
Mar. 8	Terence Dodge Horne	Benjamin & Jean Y. Horne
Mar. 20	Simon Christopher Timm	Henry C. & Marykay C. Timm
Mar. 30	Karen Lee Salvini	David K., Jr. & Gail P. Salvini
Mar. 30	Peter Nicholas Tlumacki	Peter & Janet N. Tlumacki
Apr. 10	Eric Edward Enos	Jon D. & Margot V. Enos
Apr. 12	Douglas James Kahn	Martin H. & Susan B. Kahn
Apr. 12	William Brookman Felts	George B., Jr. & Helen S. Felts
Apr. 22	Dennis Michael Newcombe	Charles A. & Frances M. Newcombe
Apr. 27	Natasha Holt Farny	Michael H. & Ethel H. Farny
May 1	Stacey May Flannery	Ralph & Constance M. Flannery
May 15	Janel Ivana Blood	David W. & Iva S. Blood
May 18	Eric Belanger	Michael P. & Gisa S. Belanger
May 20	Wendy Locke McConnell	James A. & Deanna H. McConnell
May 27	Holly Leggat	Thomas E. & Barbara B. Leggat
May 28	Robin Jill Mathison	Stuart L. & June G. Mathison
May 31	Sarah Creighton Beers	Bradford B. & Janet P. Beers
June 4	David Kenneth Millard, Jr.	David K. & Susan C. Millard
June 17	Kimberly Ann Donovan	Edward M. & Donna S. Donovan
June 22	Jonathan Taunton-Rigby	John A. & Dorothy Taunton-Rigby
July 1	Michael Brooks Neely	Scott & Gwendolyn H. Neely
July 3	Aram Marc Comjean	Bruce P. & Marlies A. Comjean
July 12	Anson Cappel Montgomery	Raymond A., Jr. & Constance C. Montgomery
July 24	Caragh Kathleen Mulroy	Michael J. & Judith O. Mulroy
Aug. 1	Kirsten LaRochelle Funk	Laurence D. & Carolee L. Funk
Aug. 5	Nichole Sara Koehler	Edward F. & Margaret B. Koehler
Aug. 19	Mary Lou Leslie	Paul M. & Elizabeth L. Leslie
Aug. 21	Rebecca Livingston Loud	Robert L. & Mary G. Loud
Aug. 26	Mary Margaret Domenichella	Frank A., Jr. & Margaret L. Domenichella
Sept. 1	Margaret Anastasia Kitses	Steven J. & Mary H. Kitses



<u>Date of Birth</u>	<u>Name of Child</u>	<u>Names of Parents</u>
Sept. 3	Anna Lea Balogh	Karoly & Judith G. Balogh
Sept. 4	Mindy Brassington Kessler	Robert E. & Susan K. Kessler
Sept. 12	Carl Ricklef Guthke	Karl S. & Dagmar vonN. Guthke
Oct. 3	Selina Wood Rossiter	Walter A. & Selina G. Rossiter
Oct. 10	Sarah Trenton Semerjian	Evan Y. & Barbara V. Semerjian
Oct. 25	Peter Nicolai Touborg	Jens N. F. & Margaret B. Touborg
Nov. 18	Thomas Boaz Stason	William B. & Susan B. Stason
Nov. 19	Robert Krenson Myers	John A. & Lucy B. Myers
Dec. 26	Kerry Katrine Froehlich	Raymond J. & Loraine B. Froehlich

#### MARRIAGES

<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
Jan. 9	Warren Carstensen, Jr. Susanne Emily Kallusch	Lincoln, Mass. Syracuse, N.Y.
Jan. 15	John M. Sloboda Carolyn Chu	W. Newton, Mass. Lincoln, Mass.
Jan. 16	William F. Lee Joyce E. Hall	Woburn, Mass. Lincoln, Mass.
Feb. 9	Thomas E. Crooks Naomi A. Bromley Davies	Cambridge, Mass. Lincoln, Mass.
Feb. 23	Nicholas J. Contos Katerina Koukaras	Lincoln, Mass. Lincoln, Mass.
Mar. 20	John Christopher Hennessy Linnea Mae Hanson	Pitman, N.J. Lincoln, Mass.
Mar. 21	Bernard J. Nolan, Jr. Brenda A. Bemis	Belmont, Mass. Lincoln, Mass.
Apr. 3	Edgar J. White Martha Sinclair Weeks	Lincoln, Mass. Belmont, Mass.
Apr. 11	Paul Vincent Moynihan, Jr. Mary Ellen Phippard	Lincoln, Mass. Sudbury, Mass.
Apr. 17	Robert C. Cannistraro Mary I. Bryant	Lincoln, Mass. Revere, Mass.
May 9	Walter P. Tierney Jeanne Graf	Lincoln, Mass. Lexington, Mass.



<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
May 23	Arthur Travis Abbott Katharine Brewer Ely	Cambridge, Mass. Cambridge, Mass.
May 23	River Jackson Barbara J. Pion	Minneapolis, Minn. Brookline, Mass.
May 30	Victor Anthony Bonaceto Carmela A. Pace	Lincoln, Mass. Norwood, Mass.
June 5	James Joseph Kotanchik Judith Rose Anthony	Arlington, Mass. Lincoln, Mass.
June 12	Clifford John Welch Daisy Page Pickman	Wethersfield, Conn. Lincoln, Mass.
June 12	Richard M. Wright Ann B. Cox	Lincoln, Mass. Lincoln, Mass.
June 12	Henry Adams Ann Louise Jensen	Lincoln, Mass. Portland, Oregon
June 13	Richard Woodhull Barnum Charlotte E. Flint Hayashi	Bethlehem, Pa. New York, N.Y.
June 18	Frederick Hartenstein Jean Christina Ryer	Lincoln, Mass. Lincoln, Mass.
June 19	Stanley J. Moszka Marriott W. Peters	Lincoln, Mass. Concord, Mass.
July 3	Thomas F. Norton Linda E. Elliott	Lincoln, Mass. Lincoln, Mass.
July 4	Charles Richard Hagopian Stella Manoukian	Lincoln, Mass. Watertown, Mass.
July 11	Hugh James Saurenman Linda Victoria Troisi	Belmont, Mass. Lincoln, Mass.
July 17	John Manzelli, Jr. Marjorie Ellen Cahill	Lincoln, Mass. W. Newton, Mass.
July 18	Dennis W. Dauplaise Barbara J. Rice	Coventry, R.I. Lincoln, Mass.
July 18	Joseph E. Stack Diane Marie Drago	Melrose, Mass. Lincoln, Mass.
July 30	Saul Shapiro Hanne Skjoldborg	Lincoln, Mass. Lincoln, Mass.



<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
Aug. 7	Salvatore Panetta, Jr. Jean V. Dee	Lincoln, Mass. Concord, Mass.
Aug. 8	Craig B. Allen Dorothy Marie Gajewski	Albuquerque, New Mexico Lincoln, Mass.
Aug. 14	Albert Louis Fullerton, III Barbara Ann Campbell	Cambridge, Mass. Cambridge, Mass.
Aug. 21	Carl Henry Laws Margaret Bouton Barnaby	Winslow, Maine Lincoln, Mass.
Aug. 28	Benjamin A. Kimball Donna Jeanne Gounaris	Boston, Mass. Lincoln, Mass.
Aug. 28	Norman Lirette Linda Baxter	Leominster, Mass. Lincoln, Mass.
Aug. 28	James Neal Karr Kristin Pauline Petersen	Darien, Conn. Brookline, Mass.
Sept. 3	David Eugene Bardsley Brenda Marie Aucoin	Lincoln, Mass. Waltham, Mass.
Sept. 18	Richard J. Parker Janet M. Hawes	Lincoln, Mass. Sudbury, Mass.
Oct. 21	Melvin Leon Bray Tuyet Thi Ho	Lincoln, Mass. Lincoln, Mass.
Nov. 6	Robert F. Elliott Sally Shurling	Lexington, Mass. Lincoln, Mass.
Nov. 20	John L. Armstrong Joanne Duryea Wheeler	Concord, Mass. Lincoln, Mass.
Nov. 21	Louis E. White Rosemarie Olivieri	San Bernardino, Calif. Lincoln, Mass.
Nov. 27	Richard L. Yeager Frances R. Fleck	Colorado Springs, Colo. Greenfield, N.H.
Dec. 4	James Christie Lash Mary E. Cull	Ayer, Mass. Lincoln, Mass.
Dec. 6	Oliver T. Banks Elaine Marie Arment	Lincoln, Mass. Beltsville, Md.
Dec. 11	Glenn Dewsnap Joyce Louise Fillmore	Somerset, Mass. Lincoln, Mass.



<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
Dec. 11	Gordon Day Sidford Marcia Stewart Wilson	San Francisco, Calif. San Francisco, Calif.
Dec. 11	Michael K. Foster Nancy Tarbell Carman	Ottawa, Canada Lincoln, Mass.
Dec. 20	Kenneth Regan Laura Ann Owirka	Maynard, Mass. Lincoln, Mass.

#### DEATHS

<u>Date of Death</u>	<u>Name</u>	<u>Years</u>	<u>Age</u> <u>Months</u>	<u>Days</u>
<u>1970</u>				
Oct. 15	Guisseppi Sozio	86	--	--
Nov. 3	Philip J. McNeil	71	10	11
Dec. 6	Raymond J. Maher	37	--	--
Dec. 30	Richard F. Travers	36	3	24
<u>1971</u>				
Jan. 12	Alice (Wiggin) Smith	80	0	16
Jan. 15	Gaspar Angelo	64	5	29
Jan. 19	Monica (Lennon) Preston	87	3	17
Jan. 19	Allen Bomengen	60	5	24
Feb. 12	Henry B. Kane	69	0	29
Feb. 24	Bessie (Howard) Dickie	72	8	30
Feb. 27	Thomas J. Garvey	69	1	4
Mar. 13	Theodore L. Southack	69	10	6
Mar. 17	Peijou (Tao) Li	89	8	3
Mar. 31	Richard Hagopian	50	8	19
Apr. 11	Edith (Penman) Bogner	73	6	23



<u>Date of Death</u>		<u>Years</u>	<u>Age Months</u>	<u>Days</u>
Apr. 15	Raymond E. Militzer	64	9	--
Apr. 27	Arthur B. Gunnarson	74	9	12
May 15	Harry B. Knowles, Jr.	70	3	19
May 23	Susan Elizabeth Flannery	24	3	24
May 30	Cyrus W. Murphy	63	1	29
June 11	Tiffany Lee Bell	3	10	9
June 22	Clara (Darragh) Morris	53	8	13
July 6	John Richard Witherton	82	5	6
July 10	Cecil R. Mills	72	3	28
Aug. 18	Francisco (Lombardo) Umbrello	90	8	--
Aug. 24	Barbara (Chichester) Haley	59	5	10
Sept. 27	Martha (Andres) Bradford	66	11	24
Oct. 5	Lizzie (Davies) Wood	85	3	20
Oct. 25	Manley B. Boyce	78	--	--
Nov. 17	Everett Fraser	92	2	23
Nov. 22	May Lee	48	3	9
Dec. 1	Allan F. Rood	77	1	21
Dec. 31	M. Frances (Pratt) Vitale	51	--	--



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Abbott, John A. & Diana B.	\$	\$ 34,400	\$ 1,871.36
Abco Realty Trust, Concetta I. Golant, Trustee		20,900	1,136.96
Ackley, Wallace E. & Ethel G.		100	5.44
Adams, John Quincy	1,000		54.40
Adams, John Quincy & Lucy D.		144,200	7,844.48
Adams, Margaret E.		29,600	1,610.24
Adams, Ramelle C.		74,700	4,063.68
Adams, Thomas B.	150		8.16
Adamson, William M. & Barbara M.		31,800	1,729.92
Adler, Harold & Ivy Ruth		67,500	3,672.00
Adler, Ivy Ruth		300	16.32
Algeo, Leo J. & Elaine T.		26,400	1,436.16
Algonquin Gas Transmission Co.	73,600		4,003.84
Allen, Richard A. & Petronella R.M.		16,200	881.28
Allen, Robert L. & Carol E.		33,600	1,827.84
Allied Commonwealth Trust		9,200	500.48
Allison, William S. & Caroline P.		43,300	2,355.52
American Tel. & Tel. Co.	69,700	7,500	4,199.68
Ammen, David L. & Judith B.		53,400	2,904.96
Amory, Ethel C., Estate of		79,800	4,341.12
Anderson, Carl L. & Dorothy A.		31,100	1,691.84
Andersen, Grace A.		121,200	6,593.28
Anderson, Lawrence B. & Rosina DuP.		49,900	2,714.56
Anderson, Mildred D. & Ronald F.		21,700	1,180.48
Anderson, R. Jon & Betty L.		17,600	957.44
Andrews, Francis S. & Dorothy W.		56,800	3,089.92
Andrews, Barry G.		13,300	723.52
Angell, Craig W. & Carolyn G.		56,300	3,062.72
Angelo, Gaspar & Eda Polcari		54,700	2,975.68
Anthony, Arthur J. & Rose M.		9,100	495.04
Aprille, Thomas J. & Amelia J.		13,300	723.52
Armstrong, C. Robert		41,800	2,273.92
Armstrong, William A., Jr. & Mary H.		36,000	1,958.40
Aschenbrenner, Bert C. & Ann E.		35,500	1,931.20
Atchley, Dana W., Jr.	300		16.32
Atchley, Dana W., Jr. & Barbara S.P.		39,100	2,127.04
Athos, Anthony G. & Margaret R.		31,900	1,735.36
Austin, Richard C. & Marcia W.		56,100	3,051.84
Avery, Abigail D.		35,800	1,947.52
Avery, Stuart B.	150		8.16
Badger, Mary E.		44,200	2,404.48
Baggs, Arthur, Jr. & Marion S.		29,600	1,610.24
Bailey, Richard B.	150	700	46.24



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Bailey, Richard B. & Rebecca B.	\$	\$ 52,500	\$ 2,856.00
Baird, Gordon P. & Sarah F.		53,800	2,926.72
Baker, John C. & Elizabeth E.		9,600	522.24
Baldwin, Herbert L. & Beatrice A.		38,300	2,083.52
Baldwin, Robert H. & Susan E.		79,000	4,297.60
Baldwin, Roger P. & Mary L. S.		37,600	2,045.44
Ballou, Mildred A.		12,700	690.88
Baltrush, William C. & Sarah M.		11,400	620.16
Banks, Ann & Ridgeway M.		32,900	1,789.76
Banks, Talcott M. & Est. of Ann S. M.		7,500	408.00
Barbarow, Ruth		9,200	500.48
Barber, John W., Jr. & Mary E.		21,500	1,169.60
Barbera, Anthony A. & Eleanor E.		33,800	1,838.72
Bardsley, Theodore J. & Doris A.		15,900	864.96
Bare, Bruce M. & Helen S.		35,100	1,909.44
Barkas, Christopher W. & Mary Ann		28,500	1,550.40
Barker, William R. & Barbara S.		19,200	1,044.48
Barnaby, John M. & Charlotte B.		41,200	2,241.28
Barnes, Benjamin A. & Ann B.		41,300	2,246.72
Barnet, James R. & Jane A.		88,000	4,787.20
Barr, Edgar E. & Olive H.		34,100	1,855.04
Barry, Harold W. & Annabel H.		5,500	299.20
Barthel, Walter		3,300	179.52
Barthel, Walter & Est. of Emma C.		23,400	1,272.96
Basile, Angelo & Catherine		43,000	2,339.20
Batter, John F.		37,100	2,018.24
Baxter, Harold	100		5.44
Beach, Daniel M., III, & Judith C.		23,300	1,267.52
Beal, Thomas P., Jr. & Barbara B.		71,700	3,900.48
Beaton, Daniel R. & Shirley G.		22,300	1,213.12
Beatteay, Walter E. & Marjorie R.		3,800	206.72
Beaudette, Joseph, Jr. & Eleanor B.		45,700	2,486.08
Beers, Bradford B.		29,300	1,593.92
Belanger, Michael P.		17,800	968.32
Belanger, Michael P. & Gisa E.		11,400	620.16
Belanger, Walter E. & Mary F.		28,700	1,561.28
Belcastro, Cynthia D.		20,400	1,109.76
Beldock, George J.		15,200	826.88
Belle, Gene & Irene		27,000	1,468.80
Belleau, Thomas & Karen		22,700	1,234.88
Bellizia, Francis E. & Mary H.		27,500	1,496.00
Benesh, Charles L. & Thelma E.		37,700	2,050.88
Bennett, Richard K. & Doris S.		21,200	1,153.28
Bentley, Robert P.		7,000	380.80
Bentley, Robert P. & Joyce S.		45,400	2,469.76
Benton, Carl R. & Barbara A.		300	16.32



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Bergen, Kenneth W.	\$ 150	72,400	\$ 3,946.72
Bergen, Kenneth W. & Peirce, Aida C., Trustees		45,600	2,480.64
Berman, Donald S. & Edith M.		20,100	1,093.44
Bernard, Clark L. & Susana R.		12,000	652.80
Bertolami, Leo		22,600	1,229.44
Bibring, George L. & Marcia G.		26,600	1,447.04
Bikales, Norman & Ann B.		54,000	2,937.60
Billings, Bruce H. & Sarah W.		7,000	380.80
Bingham, Elizabeth P. B.		6,000	326.40
Birkett, James D. & Sarah P.		18,400	1,000.96
Birmingham, James G. & Carolyn		52,000	2,828.80
Bisbee, Marie E.		19,500	1,060.80
Bishop, Fern W.		17,000	924.80
Bjork, Albion P. & Elizabeth		39,900	2,170.56
Black, Everett A. & Anne E.		229,200	12,468.48
Blais, George A. & Annette C.		20,400	1,109.76
Blood, David W. & Iva D.		21,500	1,169.60
Boccadoro, Joseph & Ida		1,100	59.84
Bockoven, John S.	100		5.44
Bockoven, John S. & Dorothy Ruth		22,700	1,234.88
Bodkin, John F.	100		5.44
Bodkin, John F. & Marilyn Kay		29,600	1,610.24
Boersner, Wolfram A. & Doris M.		36,100	1,963.84
Bogner, Walter F. & Edith		35,400	1,925.76
Boisvert, Henry A. & Blanche T.		16,900	919.36
Boit, Robert S. & Bundy H.		35,400	1,925.76
Bolt, Richard H. & Katherine L.		56,600	3,079.04
Bomengen, Allen & Ethel A.		16,300	886.72
Bonaceto, Grace & Victor		25,800	1,403.52
Bond, Roger B. & Elizabeth C.		28,100	1,528.64
Bonia, Walter J.		27,100	1,474.24
Booth, Alice Burrage		2,400	130.56
Booth, Robert H.		63,600	3,459.84
Boston Edison Co.	2,154,300	3,800	117,400.64
Boston Gas Co.	490,000		26,656.00
Boston & Maine Railroad		2,000	108.80
Bower, Joseph L. & Nancy M.		50,100	2,725.44
Bowers, Bruce H. & Dorothy M.		16,200	881.28
Bowles, Clifford		25,000	1,360.00
Bowman, William A. & Zenta E.		28,600	1,555.84
Bowman, Edward F. & Doreen W.		22,200	1,207.68
Boyce, James B. & Manley B., II		12,900	701.76
Boyce, Manley B. & Alice M.		45,700	2,486.08
Boyce, Mary M.		28,600	1,555.84



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Boyer, Edward	\$	\$ 63,400	\$ 3,448.96
Boyer, Edward & Donnelly, Roberta		23,700	1,289.28
Boyer, John H.		45,700	2,486.08
Boyer, Louis L. & Elaine T.		20,500	1,115.20
Boyer, Sophie & Track, Rosalyn		35,400	1,925.76
Bradford, Robert L. & Martha A.		18,600	1,011.84
Bradlee, Henry G., III, & Sandra N.		41,800	2,273.92
Bradley, Clifford & Jeannette E.		10,600	576.64
Brannen, Robert C. & Barbara A.		23,700	1,289.28
Braude, Stephen E. & Bettie J.		78,300	4,259.52
Braun, Morton B. & Esther K.		35,400	1,925.76
Brennan, William L. & Eleanor A.		21,300	1,158.72
Brewster, Ellen Beebe		100	5.44
Briggs, Susan L.		6,100	331.84
Brisson, N. F., Inc.		27,800	1,512.32
Bronson, Franklin C. & Catherine M.		27,100	1,474.24
Brooks, Paul		54,600	2,970.24
Brown, Elizabeth G.		55,300	3,008.32
Brown, John B. & Ann P.		17,700	962.88
Brown, Robert P. & Jeane H.		18,400	1,000.96
Brown, Robert W. & Lee G.		10,500	571.20
Browne, Secor D. & Mary D.		31,300	1,702.72
Brownell, Robert G.	450		24.48
Brownell, Robert G. & Ruth M.		58,600	3,187.84
Browning, Isabelle F. S. & Lake, Frances I. B.		18,400	1,000.96
Bruce, James D. & Eleanor R.		23,900	1,300.16
Buchan, William R. & Barbara C.		17,200	935.68
Buckler, Sheldon A. & Marilyn L.		39,800	2,165.12
Buerger, Martin J. & Lila		42,400	2,306.56
Bulkley, Doris L. & Est. of Joel B.		45,100	2,453.44
Bullard, John A., Jr. & Margaret Van D.		34,000	1,849.60
Buonopane, Paul J.		15,900	864.96
Burckett, Douglas M. & Phillippa C.		34,500	1,876.80
Burk, George W. & Ruth M.		19,800	1,077.12
Burke, Ruth Bemis		48,000	2,611.20
Burke, Walter J., Jr. & Helen M.		29,400	1,599.36
Burnham, Robert Boit		34,500	1,876.80
Burns, Melvin P. & Elizabeth F.		19,200	1,044.48
Burroughs, June M.	350	43,100	2,363.68
Burt, William F. & Donna G.		24,000	1,305.60
Burton, William deK. & Priscilla		41,800	2,273.92
Butler, Hector & Audrey Edith		23,300	1,267.52
Butler, William B. & Mary Jane		25,300	1,376.32
Butts, Louise M.		56,700	3,084.48



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Calkins, Charles W. & Thelma E.	\$	\$ 21,100	\$ 1,147.84
Calkins, Charles W., Jr., D.M.D.	5,700		310.08
Calkins, Charles W., Jr. & Martha A.		36,500	1,985.60
Calkins, Martha		3,200	174.08
Callahan, Helen T.		4,500	244.80
Campobasso, Anthony B. & Dorothy M.		16,700	908.48
Campobasso, Joseph R. & Mary Anne		17,400	946.56
Cannon, Bradford & Ellen DeN.		142,300	7,741.12
Cantella, Anthony J. & Brianne B.		62,400	3,394.56
Cantlin, John H. & Antoinette T.		66,100	3,595.84
Caplan, Robert H., III, & Norma		53,300	2,899.52
Caras, Byron & Anastasia		26,400	1,436.16
Caras, Ophair & Florence L.		21,000	1,142.40
Carley, John A. & Joan K.		40,800	2,219.52
Carman, John W. & Eleanor T.		38,300	2,083.52
Carney, Florence T.		14,000	761.60
Carney, James J. & Agnes M.		19,200	1,044.48
Carr Realty Trust, Arthur L. Carr, Jr., et als, Trustees		87,700	4,770.88
Carroll, Donald C. & Lucy J.		46,900	2,551.36
Carroll, Marjory M.		18,300	995.52
Carroll, Richard P. & Nancy A.		34,400	1,871.36
Carstensen, Warren & Evelyn G.		58,900	3,204.16
Casilio, Frank G.		4,200	228.48
Caskey, Walter H. & Anna H.		51,300	2,790.72
Cassidy, Henry J. & Verna E.		15,200	826.88
Cassidy, Robert E. & Isabelle		19,500	1,060.80
Caswell, John Ross & Carol B.		36,600	1,991.04
Champeny, John C. & Leona G.		54,300	2,953.92
Chapin, Louise B. & Bertha L.		53,500	2,910.40
Chapin, Margaret E.		18,100	984.64
Chapman, Emily M. & Est. of James S.		17,100	930.24
Chase, Jerome K.		4,400	239.36
Chellis, Herbert N. & Eleanor M.		17,200	935.68
Cherniack, Jerome R. & Elizabeth E.		24,500	1,332.80
Chiang, Millard I. M. & Victoria B.		22,100	1,202.24
Chiotelis, Charles L. & Iasme J.		66,200	3,601.28
Chipman, Robert H. & Mary F.		20,000	1,088.00
Chisholm, Edward C. & Margaret F.		21,300	1,158.72
Chittick, Mary G. & Suesens, Eleanor G.		27,200	1,479.68
Chu, Chauncey C.		36,700	1,996.48
Chu, Ge Yao & Wei Ying		81,900	4,455.36
Church, Robert T. & Priscilla S.		43,200	2,350.08
Ciampi, Emilio & Mary P.		24,900	1,354.56
Cibel, Stanley A. & Thelma W.		24,200	1,316.48



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Ciraso, Amelia	\$	\$ 23,700	\$ 1,289.28
Chamberlain, Harold	1,500		81.60
Clare, Mary E.		21,700	1,180.48
Clark, Clifford A. & Patricia D.		47,200	2,567.68
Clark, Catharine T. & Est. of William T.		37,500	2,040.00
Clement, Donald E. & Jacqueline C.		18,100	984.64
Coane, John H., Jr.		12,700	690.88
Coan, Thomas & Catherine M.		15,000	816.00
Coastal & Suburban Realty Trust, Warren R. Bolton, Trustee		4,000	217.60
Coburn, Arthur L., III, & Ann B.		40,100	2,181.44
Coburn, Edward S.		30,700	1,670.08
Codman, Estate of Ogden, Roger B. Tyler & Benjamin T. Fawcett, Trs.		32,900	1,789.76
Coffey, Wilma H.		16,600	903.04
Coffin, Stewart T. & Jane M. L.		24,800	1,349.12
Cohen, Paul A. & Jane M.		55,500	3,019.20
Cole, Edwin M. & Lucy F.		40,800	2,219.52
Cole, Hugh & Nancy V.		30,100	1,637.44
Coleman, Charles P. & Mary Murray B.		35,000	1,904.00
Collins, Edward C., II, & Susan P.		8,600	467.84
Comerford, John F. & Mary G.		52,400	2,850.56
Comjean, Bruce P. & Marlies I.		15,100	821.44
Comjean, Marc G. & Judith K.		35,900	1,952.96
Comstock, Charles B.	150		8.16
Comstock, Charles B. & Joan M.		26,800	1,457.92
Conant, Lily R.		52,800	2,872.32
Condit, Robert P. & Doris E.		500	27.20
Cone, Thomas E., Jr. & Barbara C.		42,800	2,328.32
Conger, George	500		27.20
Connair, John J. & Ferro, Jacqueline		20,700	1,126.08
Connolly, J. Irving & Evelyn		8,600	467.84
Connolly, John Irving, Jr.		600	32.64
Conroy, Grace W.		17,800	968.32
Constantine, Philip J.		24,300	1,321.92
Cook, Ethel	1,550		84.32
Cook, Harry & Kathleen G.		23,600	1,283.84
Cook, Jacqueline H.		20,300	1,104.32
Cook, John F. & Ethel A.		10,600	576.64
Coolidge, Henry P. & Alice C.		52,800	2,872.32
Coons, Richard D. & Nancy J.		57,700	3,138.88
Cooper, E. Crawley & M. Jane		43,200	2,350.08
Cope, Thomas Pym & Elizabeth W.		31,700	1,724.48
Cope, Oliver & Alice DeN.		34,600	1,882.24
Copeland, Robert C. & Ruth R.		55,000	2,992.00



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Corcoran, Robert P. & Elizabeth D.	\$	\$ 40,700	\$ 2,214.08
Cormack, Allan M.		3,800	206.72
Corrigan, Leo W.		12,400	674.56
Corrigan, Mary K.		11,000	598.40
Corrigan, Mary		35,300	1,920.32
Cotoia, Lucy M. A.		28,700	1,561.28
Cotoia, Anthony J. & Lucy M. A.		39,900	2,170.56
Cotoni, Joseph		22,900	1,245.76
Courtney, Joseph D. & Elaine H.		19,300	1,049.92
Cousins, Ashley B.		11,500	625.60
Cousins, Est. of Lawrence B. & Jeanne B.		28,300	1,539.52
Cowles, Addison & Alexandra C.		20,900	1,136.96
Cramer, Stuart C. & Leona		100	5.44
Crandall, Stephen H. & Patricia E.		45,100	2,453.44
Crawford, John D. & Joanna W.		35,800	1,947.52
Crook, Constance S.		18,000	979.20
Culver, Perry J.	100		5.44
Culver, Perry J. & Kate S.		74,700	4,063.68
Cummings, William R. & Palma M.		26,200	1,425.28
Cunningham, J. Lewis & Ruth P.		21,200	1,153.28
Cunningham, Robert Allen & Margaret		36,900	2,007.36
Cunningham, Robert M.		23,800	1,294.72
Dadmun, Harrie H. & Helen		44,300	2,409.92
Dahl, Thyra		21,100	1,147.84
Dalli, Francis		23,800	1,294.72
Dalli, Francis J. & Mary E.		40,800	2,219.52
Dalrymple, Chester & Jean		54,400	2,959.36
Dalrymple, Sidney C. & Dorothy C.		44,200	2,404.48
D'Alleva, Carmine	1,300		70.72
Damico, Louise		23,200	1,262.08
Damon, J. Gilbert & Priscilla A.		25,200	1,370.88
Dane, Benjamin	100		5.44
Dane, Benjamin & Alexandra C.		68,400	3,720.96
Dane, Roger & Lydia H.		11,800	641.92
Daniels, Bruce G. & Janet B.		55,800	3,035.52
Danosky, Edward A. & Mary C.		27,000	1,468.80
Darling, Eugene M., Jr.		30,500	1,659.20
D'Arrigo Brothers Co. of Mass.		14,200	772.48
d'Autremont, Chester	350		19.04
d'Autremont, Chester C. & Ruth W.		76,100	4,139.84
Davidson, Robert W. & Cynthia A.		12,500	680.00
Davies, William H., Jr. & Naomi Ann		28,800	1,566.72
Davis, Ethel B.		19,600	1,066.24
Davis, D. Bradford & Barbara G.		34,000	1,849.60



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Davis, Henry R., Jr.	\$ 200	\$	\$ 10.88
Davis, Prescott L.		83,700	4,553.28
Davis, Ronald C. & Barbara C.		21,600	1,175.04
Davis, Saville R. & Anita V.		41,000	2,230.40
Davis, Sherman	100		5.44
Davis, Sherman P. & Phyllis M.		17,800	968.32
Davis, William H.		18,400	1,000.96
Davison, Alice P.		50,100	2,725.44
Dawes, Donald L. & Ruth K.		28,800	1,566.72
Dean, Emma W.		15,300	832.32
Dean, William M. & Lorraine C.		21,000	1,142.40
DeBaryshe, Paul & Louise		27,600	1,501.44
DeCilio, Frank W. & Josephine R.		23,300	1,267.52
Dee, Helena A.		18,500	1,006.40
DeFord, William & Est. of Elinor S.		38,100	2,072.64
DeFord, William, Jr. & Kathryn W.		22,900	1,245.76
DeJesus, John & Geneva Ann		27,500	1,496.00
Demone, Harold W. & Elsie R.		30,700	1,670.08
Demone, Robert G.		38,700	2,105.28
Denehy, Edward J. & Bernadetta J.		46,200	2,513.28
Denholm, A. Stuart & Jane Leslie		43,400	2,360.96
DeNormandie, James, Executor		31,800	1,729.92
DeNormandie, James		55,800	3,035.52
DeNormandie, James & Martha		99,900	5,434.56
DeNormandie, James, Cannon, Ellen DeN. & Cope, Alice DeN.		1,400	76.16
Derderian, Edith H.		15,400	837.76
desCognets, Archer	150		8.16
desCognets, Archer B. & Gwendolyn G.		52,200	2,839.68
Desmond, Kenneth A. & Catherine A.		23,300	1,267.52
Dewey, Davis R., II		77,600	4,221.44
Dewey, Edward & Zella		28,200	1,534.08
Dewey, Edward S. & Laurie T.		54,500	2,964.80
Dexter, Barbara C.		67,700	3,682.88
Diab, Thomas A.		85,900	4,672.96
Dickey, Dana H. & Emy P.		19,300	1,049.92
Dickie, Richard I. & Julia G.		21,900	1,191.36
DiGiovanni, Guy P. & Teresa E.		25,700	1,398.08
Diminico, Louis & Antonetta		48,700	2,649.28
Dixon, Milburn J., Trustee, L. P. & H. Trust		2,100	114.24
Dixon, Russell J. & Theresa J.		26,100	1,419.84
Doherty, Elizabeth H.		44,100	2,399.04
Doherty, Marjorie		16,600	903.04
Doherty's Garage, Inc.	1,000	55,400	3,068.16
Domenichella, Domenic		2,500	136.00



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Domenichella, Mattie M.	\$	\$ 19,800	\$ 1,077.12
Donaldson, Charlotte L.		5,800	315.52
Donaldson, David M. & Lynn B.		23,700	1,289.28
Donaldson, Donald P.		86,000	4,678.40
Donaldson, Gordon A.	300	53,000	2,899.52
Donaldson, Gordon A. & Elizabeth A.		41,600	2,263.04
Donaldson, Malcolm L.		68,100	3,704.64
Donaldson, Robert D., Jr.		4,300	233.92
Donaldson, Robert D., Jr., Adm.		8,100	440.64
Donnell, Samuel H. & Marion L.		39,500	2,148.80
Donovan, Edward M. & Donna M.		26,400	1,436.16
Donovan, Leo A. & Elinor C.		63,500	3,454.40
Dorian, Newart & Paul J.		16,900	919.36
Dougherty, Allen R. & Helen M.		14,800	805.12
Dougherty, Mary Grace, Admx.		1,800	97.92
Doughty, Joseph	100		5.44
Doughty, Joseph M. & Martha L.		18,500	1,006.40
Downing, Grace L.		16,600	903.04
Drago, Nicholas V. & Sara M.		44,900	2,442.56
Drake, Lillian W. & Garmory, Bertha V.		17,800	968.32
Drew, Frederic T. & Shirley D.		12,900	701.76
DuBois, Anson M. & Olive S.		18,500	1,006.40
Duffy, James E., III, & Barbara G.		31,500	1,713.60
Durnan, John P. & Leona E.		23,600	1,283.84
Dustin, Daniel E. & Rachel S.		25,900	1,408.96
Dwyer, Warren R. & Marilyn H.		22,400	1,218.56
East, Edla		21,000	1,142.40
Easterday, Charles L. & Helen B.		48,900	2,660.16
Eaton, Richard J.		25,100	1,365.44
Eckerman, Dale H., Jr. & Allison C.		38,100	2,072.64
Eckhardt, Homer D.		28,100	1,528.64
Edens, Delford W. & Laureine A.		57,200	3,111.68
Edmonds, Dean S., Jr. & Louise W.		74,100	4,031.04
Ehrenfeld, John R. & Myrna G.		41,500	2,257.60
Elder, George D. & Diana H.		30,500	1,659.20
Elias, Eugene H. & Gail G.		21,400	1,164.16
Elliott, Robert H. (Est. of) & Ethel M.		28,400	1,544.96
Elliott, William G. & Peggy P.		63,100	3,432.64
Ellis, Alexander, Jr. & Nancy B.		59,200	3,220.48
Ellis, Eloise G.		53,900	2,932.16
Elwood, David M. & Carol Jean		23,600	1,283.84
Emerson, Claire G.		20,600	1,120.64
Emmons, A. Bradlee & Judith Reed		50,300	2,736.32



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Engels, Peter D.	\$	\$ 9,500	\$ 516.80
England, Albert E. & Priscilla S.		50,700	2,758.08
Eppling, Frederic J. & Sarah J.		22,600	1,229.44
Ericson, Herbert E. & Erlyne R.		31,100	1,691.84
Eshleman, Dean B.		13,600	739.84
Evangelista, Florenzo	150		8.16
Evangelista, Florenzo T. & Dorothy L.		17,800	968.32
Evans, Lucius W. & Cynthia F.		71,300	3,878.72
Faddoul, George P. & Natalie A.		26,000	1,414.40
Faran, James J. & Ellen G.		39,700	2,159.68
Farley, Louis C.	100		5.44
Farley, Louis C., Jr. & Isabel K.		28,400	1,544.96
Farny, Michael H. & Ethel H.		16,800	913.92
Farrell, Philip J. & Ruth E.		28,600	1,555.84
Faunce, Anthony	300		16.32
Faunce, Mary Gill & Anthony		50,000	2,720.00
Felegian, Peter & Marion O.		27,700	1,506.88
Felsenthal, Peter & Susan M.		30,900	1,680.96
Felts, George B., Jr. & Helen		19,100	1,039.04
Fenijn, Chris J. & Yvonne		29,400	1,599.36
Ferguson, Charles E. & Phyllis G.		25,100	1,365.44
Fernald, George H., Jr. & Eleanor T.		67,500	3,672.00
Fillmore, Bruce R. & Eleanor L.		17,700	962.88
Finnerty, James J. & Anna C.		21,800	1,185.92
Fiorelli, Ernest R. & Rose M.		30,600	1,664.64
Fischer, Julian D. & Tatiana P.		6,300	342.72
Fisher, John W.		33,700	1,833.28
Fitts, Charles K. (Est. of) & Gertrude W.		61,100	3,323.84
Fitzgerald, Derek J. & Eleanor M.		24,200	1,316.48
Fitzgerald, John H. & Thelma C.		25,000	1,360.00
Flaherty, Augusta D.		33,800	1,838.72
Flannery, Constance H. (in trust)		31,100	1,691.84
Flannery, Donald J. & Harriet E.		12,200	663.68
Flansburgh, Earl R. & Louise H.		41,500	2,257.60
Fleck, James D. & Margaret E.		8,900	484.16
Fleming, Clifford D. & E. Frances		24,800	1,349.12
Fleming, William H. & Patricia H.		49,100	2,671.04
Flewelling, Roy S. & Thelma G.		30,000	1,632.00
Flint, Edward F. & Henry R.		25,600	1,392.64
Flint, Edward Whitney		6,500	353.60
Flint, Edward W., Executor		5,300	288.32
Flint, George B. & Lucie S.		19,500	1,060.80
Flint, Josephine R.		30,400	1,653.76
Flint, Margaret S.		20,600	1,120.64



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Flint, Peter & Janet B.	\$	\$ 22,200	\$ 1,207.68
Flint, Robert M. & Linda C.		100	5.44
Flint, Warren F.	600	68,800	3,775.36
Floyd, Olive B.		26,800	1,457.92
Flynn, Helen C. & Ireland, Helen T.		27,500	1,496.00
Foley, Harold F. & Rita E.		1,800	97.92
Foley, Harold W.		40,600	2,208.64
Forbes, Sherman H. & Annabel Otis		30,500	1,659.20
Forrester, Walter D., III, & Barbara S.		100	5.44
Foster, J. Edward & Sara M.		30,500	1,659.20
Fougere, Guy L. & Pamela J. K.		36,300	1,974.72
Foust, James T. & Dorothy B.		51,800	2,817.92
Francis, James D., Jr. & Francelia M.		16,200	881.28
Frank, Robert C. & Velma S.		57,600	3,133.44
Fraser, Robert M. & Donna A.		24,100	1,311.04
Freed, Charles & Florence W.		33,600	1,827.84
French, John B. & Deborah C.		59,000	3,209.60
Friel, Patrick J. & Charlotte A.		52,800	2,872.32
Frost, Wesley T. & October C.		15,500	843.20
Fryatt, Thomas F.		23,400	1,272.96
Fullerton, Albert L., Jr. & Mary S.		37,300	2,029.12
Fusillo, Michael G. & Concetta G.		55,000	2,992.00
Gagne, Lawrence E. & Dorothy Q.		36,600	1,991.04
Gajewski, Ceslaus A. & Sophie		23,100	1,256.64
Gallitano, Alphonse L. & Eleanor M.		38,200	2,078.08
Gargill, Robert M. & Marian Lynn		38,200	2,078.08
Garrison, David L. & Alice E.		27,000	1,468.80
Garrison, Edith S.		31,600	1,719.04
Garrison, John B. & Barbara F.		41,900	2,279.36
Garth, John C. & Nancy M.		24,100	1,311.04
Gary, Maida F. & Estate of John E.		47,600	2,589.44
Gatchell, G. Gordon, Jr. & Esther A.		21,600	1,175.04
Gentile, Joseph F. & Kathleen E.		23,500	1,278.40
Gerson, Nathaniel C. & Sareen R.		34,600	1,882.24
Gheith, Mohamed A. & Dorothy A.		20,200	1,098.88
Giese, Paul E. & Lucretia H.		19,100	1,039.04
Gil, Peter P. & Elizabeth Ann		39,400	2,143.36
Gilbert, Francis		14,400	783.36
Gilbert, John W. & Josephine L.		13,900	756.16
Gilbert, Mary J. (Estate of)		12,000	652.80
Giles, John R. & Sarah H.		25,100	1,365.44
Giles, Estate of Thomas		100	5.44
Gilfoy, Donald A.		35,100	1,909.44



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Gillis, John G. & Maria F.	\$	\$ 18,200	\$ 990.08
Giurleo, James M. & Mary C.		1,200	65.28
Glass, John B.	450		24.48
Glass, John B. & Florence M.		31,000	1,686.40
Glazin, Allan I.	150		8.16
Gleason, Nancy W. J.		47,000	2,556.80
Goddard, Estate of Richard B. & Alice L.		17,700	962.88
Goodwin, Herbert F. & Elizabeth D.		67,000	3,644.80
Gordon, Robert D. & Nancy M.		45,100	2,453.44
Gounaris, Thomas X. & Jean G.		23,700	1,289.28
Grabill, Elliott V. & Martha L.		52,500	2,856.00
Grady, John K. & Elizabeth S.		18,400	1,000.96
Graf, Malcolm		14,200	772.48
Grande, Orlando S. & Rose P.		51,400	2,796.16
Gras, Ranulf W. & Annette E.		33,000	1,795.20
Grason, Rufus L. & Edna B.		33,300	1,811.52
Gray, Dorothy G., Extrx.		39,500	2,148.80
Gray, Eugene		18,100	984.64
Greaves, Allan W. & Theresa D.		16,600	903.04
Green, Robert T. & Catherine M.		63,200	3,438.08
Greene, Frederick H., Jr. & Helen H.		41,300	2,246.72
Gregg, Earl F. & Doris H.		34,900	1,898.56
Greiner, Larry E. & Marta		34,500	1,876.80
Griggs, Thomas		40,200	2,186.88
Grim, William M., Jr. & Barbara M.		20,200	1,098.88
Grinnell, William L. & Virginia B.		33,600	1,827.84
Gropius, Ilse & Estate of Walter		51,300	2,790.72
Gross, Thomas A. O. & Judith C. F.		35,600	1,936.64
Grover, C. Stuart & Gunilda G.		30,300	1,648.32
Grumman, G. Sterling	150		8.16
Grumman, G. Sterling & Jeune T.		64,700	3,519.68
Guarino, Guy E. & Frances I.		45,900	2,496.96
Gunaris, Theodore & Rheta D.		16,500	897.60
Gurski, Richard J.	10		.54
Gurski, Richard J. & Harriett A.		43,600	2,371.84
Gustafson, Craig S. & Louise M.		35,100	1,909.44
Guthke, Karl S. & Dagmar C.		29,400	1,599.36
Guy, Donald C. & M. Cynthia		40,600	2,208.64
Haartz, John C., Jr. & Beatrice R.		42,000	2,284.80
Hadley, Henry H. & Janna P.		35,100	1,909.44
Haessler, Herbert A. & Diane F.		50,200	2,730.88
Hagenian, Joseph C. & Irene R.		14,900	810.56
Haggerty, John S. & Nancy L.		30,000	1,632.00
Hagmann, Otto & Katherine E.		32,000	1,740.80



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	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Hagopian, Richard G. & Helen	\$	\$ 24,300	\$ 1,321.92
Haley, Whitney W. & Barbara		36,000	1,958.40
Hall, Nancy E.		36,300	1,974.72
Hamilton, Harry A. & Bessie E.		16,900	919.36
Hammond, John S., III, & Nancy C.		48,600	2,643.84
Hammond, William J. & Harmony R.		48,100	2,616.64
Hancock, John C.		8,000	435.20
Hankey, Francis W. & Edna J.		43,600	2,371.84
Hanlon, Catherine L.		17,000	924.80
Hanson, Adler M. & Madeline A.		29,300	1,593.92
Hapgood, Norman, Jr.	250		13.60
Hapgood, Norman, Jr. & Ruth K.		21,100	1,147.84
Hardy, Harriet L.		30,700	1,670.08
Harney, Elizabeth N.		24,100	1,311.04
Harney, Gregory G. & Anne W.		56,800	3,089.92
Haroian, Henry & Jessie S.		27,000	1,468.80
Haroutunian, Harry J. & Anita G.		13,600	739.84
Harrington, Clifford F., Jr. & Winthrop W., Jr.		9,700	527.68
Harrington, Henry W.		4,100	223.04
Harrington, Henry W. (J. Plukas)		37,700	2,050.88
Harrington, Henry W. (J. Walker)		38,400	2,088.96
Harrington, Henry W. (D. Manion)		30,400	1,653.76
Harrington, Henry W. (L. deLone)		31,000	1,686.40
Harrington, Henry W. (R. Spreen)		38,200	2,078.08
Harrington, Henry W. (R. Kelleher)		37,100	2,094.40
Harrington, Henry W. (A. Solomon)		29,900	1,626.56
Harrington, Nancy		2,500	136.00
Harrington, Winthrop W., Jr.	5,300	74,500	4,341.12
Harris, Melvyn H. & Nancy M.		30,400	1,653.76
Harris, Roger W. & Evelyn B.		32,500	1,768.00
Harrison, Henry F. & Elizabeth H.		45,300	2,464.32
Harvey, Harriet R.		15,800	859.52
Harwood, Reed		60,200	3,274.88
Hatsopoulos, George N. & Daphne		54,200	2,948.48
Haughey, William J. & Sylvia M.		42,800	2,328.32
Hawes, Donald O. & Lillian B.		32,500	1,768.00
Haworth, George G. & Thelma E.		29,900	1,626.56
Hayes, James J. & Carol Ann		6,700	364.48
Haytayan, Harry M. & Katherine J.		22,600	1,229.44
H. B. Knowles, Inc.	9,400	60,900	3,824.32
Healey, Harry R., Jr. & Jeanne C.		23,800	1,294.72
Healy, Edward M. & Helen T.		27,600	1,501.44
Heart, Frank E. & Jane S.		32,200	1,751.68
Heartt, Charlotte B.		35,900	1,952.96
Heck, Mary Higbee		100,800	5,483.52



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Helburn, Peter	\$ 450	\$	\$ 24.48
Helburn, Peter & Margaret		44,000	2,393.60
Hellman, Maurice H. & Dolores T.		29,200	1,588.48
Hemry, Leslie P. & Mary Jane		7,300	397.12
Henderson, Gerard C. & Edith M.		32,400	1,762.56
Henderson, Robert S.	250	1,300	84.32
Henderson, Robert S. & Carolyn H.		33,100	1,800.64
Hendrickson, Robert A. & Ruth Ann		17,500	952.00
Herlin, Melvin A. & Eugenia T.		37,000	2,012.80
Herman, Peter P. & Mary G.		20,100	1,093.44
Herman, William F.		60,100	3,269.44
Hershback, Dudley R. & Georgene B.		42,200	2,295.68
Herthel, Stephen W. & Evelyn S.		59,000	3,209.60
Hester, Leon B. & Mary B.		41,800	2,273.92
Hewitt, George C. & Elizabeth C.		40,900	2,224.96
Hibben, George C. & Julia K.		43,800	2,382.72
Hibben, Julia K.		2,900	157.76
Hill, Craig C. & Heather D.		55,000	2,992.00
Hill, H. Jay & Joan R.		56,800	3,089.92
Hill, Jacques A. F. & Helen S.		49,500	2,692.80
Hill, Walter L. & Patricia C.		32,700	1,778.88
Hind, Robert R. & Phyllis S.		37,300	2,029.12
Hinds, Edith M.		1,900	103.36
Hinds, Edward H.		6,000	326.40
Hinds, Edward H. & Edith M.		4,100	223.04
Hoar, George W. & Dorothy S. & Hoar, Norman W. & Shirley E.		30,700	1,670.08
Hoch, Alfred D. & Carole K.		18,100	984.64
Holbrow, Frederick & Florence G.		17,400	946.56
Holland, Frederick C. & Martha A.		49,600	2,698.24
Holland, Peter A. & Marjorie L.		19,200	1,044.48
Holland, Taffy K.		27,600	1,501.44
Hollingsworth, Lowell M. & Florence S.		45,900	2,496.96
Hollister, Walter M. & J. Sally		28,000	1,523.20
Home National Bank of Brockton, Tr.		27,900	1,517.76
Hoover, Henry B. & Lucretia J.		35,400	1,925.76
Horne, Benjamin & Jean Y.		55,100	2,997.44
Horn, Michael C. & Helen C.		32,100	1,746.24
Horwitz, Murray & Patricia F.		39,000	2,121.60
Hosey, John E. & Margaret L.		17,100	930.24
Houghton, Lillian & Est. of John J.		14,600	794.24
Housman, Frank M. & Ruth B.		58,700	3,193.28
Howard, Elizabeth F.		7,800	424.32
Howard, Joseph W.	250		13.60



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Howard, Joseph W. & Sally E.	\$	\$ 37,200	\$ 2,023.68
Hubbard, Eliot, Jr.		47,300	2,573.12
Hughes, Robert John & Vera Elizabeth		40,000	2,176.00
Humphreys, M. Lillian		17,200	935.68
Hunsaker, Jerome C., Jr.		86,700	4,716.48
Hunt, Merrill T.		15,700	854.08
Huntley, Lottie D.		17,000	924.80
Huntley, Medford E. & Blanche L.		16,700	908.48
Hurd, Joseph & Nellie M.		55,100	2,997.44
Hurd, Nancy Dabney		43,200	2,350.08
Hurff, Joseph L. & Elizabeth C.		32,200	1,751.68
Hutchins, John C. & Eleanor B.		3,900	212.16
Hutchinson, James A., Jr.		22,900	1,245.76
Hyde, Benjamin D. & Mildred B.		36,900	2,007.36
Iben, Icko, Jr. & Miriam G.		50,400	2,741.76
Ide, Kenton J. & Christel		22,600	1,229.44
Iliescu, Nicolae & Esther		33,200	1,806.08
Ingard, K. Uno & Doris C.		37,900	2,061.76
Ingram, Frank E. & Janice R.		34,500	1,876.80
Irwin, Mary M.		40,800	2,219.52
Ives, David O. & Cecilia van Hollen		27,500	1,496.00
Jackson, Gardner, Jr. & Sallie		25,500	1,387.20
Jackson, Huson & Polly F.		54,800	2,981.12
Jacob, Fred & Eva		32,100	1,746.24
Jacobs, S. Ralph & Frances L.		75,400	4,101.76
Jagger, James M. & Miriam H.		38,300	2,083.52
James, Hamilton R. & Waleska E.		66,600	3,623.04
Janes, G. Sargent & Ann B.		37,400	2,034.56
Jenney, Charles J. & Katrina C.		28,600	1,555.84
Jenney Flight Engineering	5,000		272.00
Jennings, Charles E. & Ann V.		33,600	1,827.84
Jensen, Holgar J. & Grace A.		18,000	979.20
Jensen, Olin A. & Agnes E.		16,100	875.84
Jerodel Realty Trust, Rose McCart, et als, Trustees		64,000	3,481.60
Jevon, Robert W. & Virginia B.		33,800	1,838.72
John, DeWitt & Morley M.		28,100	1,528.64
Johnson, Albert D.		11,900	647.36
Johnson, Ernest L.		33,800	1,838.72
Johnson, Ernest L. & Grace M.		42,300	2,301.12
Johnson, Sandra Ann		65,200	3,546.88
Johnson, H. W. & M. Jeannine		51,900	2,823.36



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Johnson, Kenneth A. & Gladys	\$	\$ 32,200	\$ 1,751.68
John Swanson Realty Corp.		48,900	2,660.16
Jozwicki, Alfons & Adeline C.		19,200	1,044.48
Jung, Yu Sing & Lena Lin		5,700	310.08
Kahn, Martin H. & Susan B.		45,300	2,464.32
Kaiser, Jon E. & Faith H.		6,100	331.84
Kamborian, Jacob S., Jr. & Nancy M.		94,300	5,129.92
Kane, Henry B. & Elizabeth C.		17,900	973.76
Kano, Cyrus H. & Dorothy		27,800	1,512.32
Kanter, Rosabeth M. & Est. of Stuart A.		24,500	1,332.80
Kaplan, Leonard J. & Pearl B.		23,400	1,272.96
Kasperian, Karl D. & Carol O.		70,600	3,840.64
Kaye, Harold & Alice S.		25,400	1,381.76
Keay, Donald P. & Mary Ann L.		33,500	1,822.40
Keevil, Charles S., Jr., M. D.	2,950		160.48
Keevil, Charles S., Jr. & Hannah M.		37,200	2,023.68
Keily, Delbar P. & Gertrude E.		17,600	957.44
Kellner, Joan		14,300	777.92
Kellogg, Celina Robbins		98,100	5,336.64
Kellogg, Harold F.	200		10.88
Kennedy, Albert E.		3,800	206.72
Kennedy, John T.	200		10.88
Kennedy Land Corporation		64,900	3,530.56
Kenney, John F.		43,400	2,360.96
Kent, Harold E. & Muriel B.		21,900	1,191.36
Kerrebrock, Jack L. & Bernice M.		42,600	2,317.44
Kessel, Joseph B. & Lesley J.		30,400	1,653.76
Ketchum, Phillips, Jr. & Anne C.		30,500	1,659.20
Ketteringham, John M. & Susan M.		20,200	1,098.88
Keuper, Charles S.	450		24.48
Keuper, Charles S. & Elinore W.		74,300	4,041.92
Keyes, Janet T.		24,700	1,343.68
Kindleberger, Charles P. & Sarah M.		33,400	1,816.96
King, R. Bruce, Jr. & Eleanor T.		32,600	1,773.44
King, William A. & Elizabeth P.		19,200	1,044.48
King, William T.		67,300	3,661.12
Kirby, Gerard L.		22,000	1,196.80
Kirkpatrick, Margaret M.		35,000	1,904.00
Kistiakowsky, Irma E.		46,600	2,535.04
Kitchen, Ernest W. & Elsie W.		54,300	2,953.92
Kitses, Steven J. & Mary H.		17,700	962.88
Kjellander, Mary C.		30,600	1,664.64
Kling, John W. & Louise H.		24,400	1,327.36
Knoop, Christopher B. & Jan M.		15,200	826.88
Knowles, Wilma E., Estate of		37,300	2,029.12



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Knowlton, Esther Grace	\$	\$ 18,600	\$ 1,011.84
Koehler, Edward F. & Margaret M.		31,400	1,708.16
Kolligian, Gregory S. & Zoe		86,800	4,721.92
Kolodny, Myer Z. & M. Lillian		31,400	1,708.16
Korhonen, Edwin J. & Miriam		22,500	1,224.00
Kornfeld, George	250		13.60
Kornfeld, George R. & Hulen S.		22,800	1,240.32
Kramer, Manuel & Ruth L.		35,100	1,909.44
Kruse, Jurgen M. & Alice S.		22,800	1,240.32
Kubik, Charles S. & Emily K.		33,100	1,800.64
Kuhns, Roger J. & Roberta B.		50,600	2,752.64
Kusleika, Steven & Louise C.		23,600	1,283.84
Lahey, Heirs of James		5,300	288.32
Lahnstein, Karl F. & Richard K.		14,800	805.12
Lane, A. J., Construction Corp.		4,100	223.04
Lane, J. Frank & Kathleen F.		56,300	3,062.72
Lang, Richard E. & Betty Lee		42,900	2,333.76
Langton, William G. & Jane G.		59,100	3,215.04
Lankhorst, Bernice C. & Greeley, James M.		26,700	1,452.48
Lankhorst, Beverly P.		26,200	1,425.28
Larson, John B. & Mafalda M.		23,800	1,294.72
Larson, Robert C. & Betty F.		29,500	1,604.80
Laurence, Kenneth & Lynda Wilson		22,300	1,213.12
Laverty, Charles & Lillian L.		46,200	2,513.28
Lavine, Jerome M. & Mary C.		29,700	1,615.68
Lavrakas, Apostle & Fofo		12,400	674.56
Law, John H. & Nancy F.		18,900	1,028.16
Lawrence, David B. & Priscilla M.		25,900	1,408.96
Lawrence, Blanche P. & Est. of Lincoln		18,800	1,022.72
Lawson, Harold E.	1,400		76.16
Lawson, Harold E. & Wanda E.		35,000	1,904.00
Lawson, John R.	350		19.04
Lawson, John R. & Rebecca S.		22,100	1,202.24
Lay, Kenneth W. & Virginia A.		3,800	206.72
Lazaridis, Lazarus J. & Suzanne		36,100	1,963.84
Leathem, Ernest F. & Evelyn K.		102,500	5,576.00
Leathem, Evelyn K.		1,600	87.04
Leaver, Robert O. & Barbara S.		37,800	2,056.32
Leavitt, Donald P. & Christine P.		23,500	1,278.40
Lee, Paul H. & Frances Sue		2,800	152.32
Lee, Shih Ying & May C.		43,600	2,371.84
LeGates, John C.	150		8.16
Leger, Mary E., Trustee, L & L Realty Trust		20,600	1,120.64



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Leggat, Thomas E. & Barbara B.	\$	\$ 36,400	\$ 1,980.16
Lemander, William C. & Emily K.		41,700	2,268.48
Lemire, Robert A. & Virginia M.		36,500	1,985.60
Lenington, Robert L.	150		8.16
Lenington, Robert L. & Carolyn J.		26,200	1,425.28
Lennon, James V. & Elin		23,400	1,272.96
Leshick, Joseph J. & Margaret F.		41,000	2,230.40
Leslie, Paul M. & Elizabeth M.		15,700	854.08
Levey, Harold A.	200		10.88
Levey, Harold A., Jr. & Ruth P.		43,600	2,371.84
Levin, Alvin & Betty		42,800	2,328.32
Levin, Betty	325		17.68
Lewis Street Realty Trust, Anthony C. Corbosiero, et als, Trustees		66,700	3,628.48
Li, Yao T. & Nancy T.		49,600	2,698.24
Liddick, Harold S. & Virginia D.		24,300	1,321.92
Liepins, Atis A. & Diana		37,600	2,045.44
Light, Galen D., Jr. & Lois McClure		27,400	1,490.56
Lightbody, John W., Sr. & Muriel G.		33,100	1,800.64
Lincoln Auto Service, Inc.	1,000		54.40
Lincoln Old Town Hall Corporation		11,700	636.48
Lincoln Plumbing & Heating Co.	750		40.80
Lindsay, Franklin A. & Margot C.		89,600	4,874.24
Lingos, John G., Stamatia & George		35,400	1,925.76
Linnell, Zenos M. & Kathleen G.		50,900	2,768.96
Linnell, Zenos M. & Kathleen G., Stanley, Francis E. & Suzanne R. & Caswell, John Ross & Carol B.		500	27.20
Linstrom, Peter J. & Maybelle L.		23,300	1,267.52
Lin-Way Realty Trust, Abraham L. Lankhorst, Trustee		31,900	1,735.36
Lippman, Anne F. & Richard J., Trs.		23,500	1,278.40
Litte, Rudolph		34,600	1,882.24
Little, John D. C. & Elizabeth A.		31,900	1,735.36
Lo, Steven Shih Ting & Yi-Chao M.		21,200	1,153.28
Lockwood, Dunbar, Jr. & Irene P.		55,500	3,019.20
Loewenstein, Paul & Sophie		33,500	1,822.40
Loud, John F. & Mary L.		49,500	2,692.80
Loud, Robert L. & Gwyneth E.		16,100	875.84
Loveys, Harriet E., Adm.		27,600	1,501.44
Lovins, Gerald H. & Miriam		19,500	1,060.80
Lumms, John W. & Ann A.		31,900	1,735.36
Lustwerk, Ferdinand & Ingeborg J.		29,300	1,593.92
Lutnicki, Victor A. & Harriet H.		52,400	2,850.56
Lynch, Edward H. & Madeline M.		17,000	924.80



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Lyon, Ruth	\$	\$ 16,800	\$ 913.92
Lyons, John F., D. M. D.	4,700		255.68
MacDiarmid, John A. & Marion M.		36,100	1,963.84
MacFarland, Charles C. & Phyllis M.		20,200	1,098.88
MacInnis, Daniel A., Jr. & Frances M.		24,700	1,343.68
Mackenzie, Roland C. (Est. of) & Ethel L.		46,500	2,529.60
Maclaurin, Elfriede		46,800	2,545.92
Maclaurin, Ellen		34,000	1,849.60
MacLean, H. Arnold & Corrine C.		27,200	1,479.68
MacLeod, Hester M. & Est. of Edward		17,200	935.68
MacLeod, Edward, Jr. & Mary M.		10,000	544.00
MacLeod, Josephine I.		16,000	870.40
Mahan, Russell P. & Anatasia		53,100	2,888.64
Maher, Gertrude M. & Howard M.		16,200	881.28
Maher, Adeline & Est. of Raymond J.		18,800	1,022.72
Mahoney, Gerald J. & Jeanne M.		23,900	1,300.16
Mahoney, John D. & Eleanor D.		39,600	2,154.24
Mahoney, John J. & Suzanne J.		59,500	3,236.80
Maier, Emanuel	150		8.16
Maier, Emanuel & Sylvia		42,300	2,301.12
Malloy, Matthew J. & Ione W.		2,700	146.88
Malloy, Robert J.	250		13.60
Malloy, Robert M.		59,600	3,242.24
Malloy, Robert M., Jr. & Carol E.		22,000	1,196.80
Mannarino, Joseph & Florence A.		15,500	843.20
Manning, Catherine L.		16,700	908.48
Manzelli, Donald M. & Janet G.		55,200	3,002.88
Manzelli, John & Dorothy		19,900	1,082.56
Mar, James W. & Edith		28,200	1,534.08
Maroni, Jacques R.		44,700	2,431.68
Marsh, Paul E.	150		8.16
Marsh, Paul E. & Margaret B.		45,200	2,458.88
Martin, Robert T. & Margaret M.		29,800	1,621.12
Martini, William F. & Virginia J.		29,500	1,604.80
Maselli, Aldo G. & F. Claire		31,000	1,686.40
Mason, Hayden	250		13.60
Mason, Hayden & Jean C.		22,800	1,240.32
Mason, Max	100		5.44
Mason, Max, Jr. & Betty M.		27,600	1,501.44
Mason, Richard K. & Ann E.		21,800	1,185.92
Mason, William C. & Virginia		36,800	2,001.92
Massachusetts Audubon Society		20,200	1,098.88
Massachusetts Centers, Inc.		388,800	21,150.72
Massachusetts General Hospital		271,700	14,780.48



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Mathews, Robert W. & Margaret B.		\$ 54,400	2,959.36
Maxwell, Ralph E. & Phyllis B.		39,900	2,170.56
Mayfield, Glover B. & Gale S.		42,600	2,317.44
McCausland, Gordon C. & Elizabeth C.		28,200	1,534.08
McClennen, Alan & Louise H.		58,500	3,182.40
McCune, William J. & Elizabeth		49,200	2,676.48
McEnness, Harold F.		5,700	310.08
McGarry, Anne W.		45,500	2,475.20
McGrath, James F. & Mary F.		43,200	2,350.08
McHugh, John E.		7,300	397.12
McHugh, Mary F.		3,700	201.28
McIninch, Bill & Bonnie June		34,000	1,849.60
McIntyre, Adelbert & Constance		28,500	1,550.40
McKenna, William & Alice W.		38,600	2,099.84
McKnight, David B. & Eleanor J.		19,700	1,071.68
McKnight, David B. & Ernest T., d/b/a McKnight's Nursery & Landscape Service		4,700	255.68
McKnight, Wilmot & Katherine E.		18,400	1,000.96
McLean, John L. & Ann A.		18,500	1,006.40
McLellan, John W. & Julia C.		14,300	777.92
McLeod, James & Ethel B.		9,300	505.92
McMahon, Howard & Lucile N.		99,200	5,396.48
McMurtry, George C. & Rose Mary		25,000	1,360.00
McNulty, Thomas F. & Mary S.		65,100	3,541.44
McPherson, William W. & Kathryn L.		35,900	1,952.96
McWade, Paul E. & Lucille C.		44,700	2,431.68
Mead, Varnum	100		5.44
Mead, Varnum R. & Janice H.		24,700	1,343.68
Meade, Edmund J. & Eleanor H.		15,400	837.76
Meenan, Peter & Marion Morey		28,000	1,523.20
Melanson, Leonard J. & Mary		15,800	859.52
Meriam, Philip W. & Ellin F.		25,900	1,408.96
Meriam, Richard S. & Alice G.		49,900	2,714.56
Merrill, Henry M., Jr. & Priscilla O.		28,200	1,534.08
Merrill, Vincent N. & Anne S.		24,900	1,354.56
Merry, Glen	600		32.64
Merry, Susan B.		26,800	1,457.92
Messina, Elena C.		49,200	2,676.48
Messina, Grazia & Est. of Jaspere		22,900	1,245.76
Meyer, James W.	300		16.32
Meyer, James W. & Carol H.		34,600	1,882.24
Meyer, Robert V. & Eugenie S.		36,200	1,969.28
Michener, Martin C. & Susanah H.		10,100	549.44



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Mickel, Hubert S. & Betty Jane	\$	\$ 27,200	\$ 1,479.68
Milender, Sumner N. & Edith M.		47,900	2,605.76
Militzer, Raymond E. & Martha B.		63,100	3,432.64
Millard, Donald A. & Jeannette D.		59,200	3,220.48
Millard, Donald A., Jr. & Catherine C.		73,300	3,987.52
Millard, John D. & Jane L.		36,800	2,001.92
Millard, Susan & David K.		43,200	2,350.08
Miller, Joseph F. G. & Paula A. L.		32,700	1,778.88
Mills, Cecil R. & Lillian M.		18,200	990.08
Mintz, Norbett L. & Sophie B.		3,800	206.72
Missner, Richard H. & Heath McD.		32,800	1,784.32
Mix, Thomas R. & Helen		29,600	1,610.24
Mixon, Scott I. & Isabel		29,900	1,626.56
Mlavsky, Abraham I. & Sally A.		57,800	3,144.32
Mohr, John J. & Jean F.		64,100	3,487.04
Monks, Ann S. (Estate of)		171,800	9,345.92
Montgomery, Raymond A. & Constance C.		54,300	2,953.92
Moody, Charles P. & Josephine C.		27,800	1,512.32
Moor, Edgar J. & Joan R.		47,600	2,589.44
Moore, John E., Trustee, Emerson Realty Trust		51,100	2,779.84
Moore, Murvale H., Jr. & NeGarre H.		31,800	1,729.92
Moore, Paul		100	5.44
Moore, Robert L. & Dorothy H.		26,500	1,441.60
Morette, Walter J. & Gertrude C.		23,000	1,251.20
Morey, Kenneth & Ruth I.		16,800	913.92
Morgan, Henry M. & Gwen G.		43,000	2,339.20
Morris, Milliage E. & Beatrice M.		10,600	576.64
Morris, Clara D. & Est. of Robert E.F.		16,000	870.40
Morris, Robert H. & Irene S.		17,700	962.88
Morrissey, J. Neil	500		27.20
Morrissey, J. Neil & Mary F.		19,300	1,049.92
Morse, Thomas R.		38,100	2,072.64
Morse, William H. & Marguerite D.		19,400	1,055.36
Morse, William H. & Patricia A.		26,900	1,463.36
Moss, Leonard G. & Frances S.		25,800	1,403.52
Moss, Rodney E. & Thompson, Elizabeth		17,300	941.12
Mount, Wayne D. & Claire L.		30,600	1,664.64
Mrakovich, David V. & Gertrude A.		34,500	1,876.80
Mrugalla, Anthony J.		20,600	1,120.64
Mueller, Robert K. & Jane K.		55,700	3,030.08
Mukhitarian, Samuel & Stephanie		18,400	1,000.96
Mulroy, Michael J. & Judith		15,900	864.96
Munroe, William C., Jr. & Mary W.		26,300	1,430.72
Murphy, Cyrus W. & Persis S.		22,100	1,202.24
Murphy, Daniel J. & Louise C.		16,400	892.16



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Murphy, Edward W.	\$	\$ 26,900	\$ 1,463.36
Murphy, Frederick T.	100		5.44
Murphy, Mary B.		21,200	1,153.28
Murphy, Mina Dorothea		16,800	913.92
Murphy, William F. & Ruth M.		43,800	2,382.72
Murray, John B. & Sheila M.		25,100	1,365.44
Myers, John A., Jr. & Lucy B.		22,400	1,218.56
Myles, Theresa Anne & J. Richard		35,600	1,936.64
Naiman, Mark L. & Adeline L.		21,600	1,175.04
Najjar, Edward G. & Gail T.		45,800	2,491.52
Napoli, Joseph J. & Anne		40,000	2,176.00
Nardone, Anthony B. & Nancy E.		52,200	2,839.68
Natoli, Donald J. & Lois M.		25,100	1,365.44
Nault, Wilson S. & Marjorie A.		46,000	2,502.40
Nawoichik, Edmund P. & Elsie I.		20,700	1,126.08
Neely, Scott	150		8.16
Neely, Scott & Joan H.		26,700	1,452.48
Neiley, Alexander H. & Diana B.		30,100	1,637.44
Nelson, Albert E. & Marjorie E.		27,500	1,496.00
Nelson, Jean R.		38,400	2,088.96
Nelson, Erik J. & Dorothy G.		19,300	1,049.92
Nelson, W. Newton		41,700	2,268.48
Nesto, Bruno Richard & Est. of Eugenia Rita		32,900	1,789.76
Neumann, Ernest P. (Estate of) & Sylvia B.		44,200	2,404.48
Newbold, Thomas		46,300	2,518.72
Newcombe, Charles A. & Frances J.		33,900	1,844.16
Newell, Lena M.		20,800	1,131.52
New England Tel. & Tel. Co.	387,300		21,069.12
Newman, Philip & Elsa L.		28,400	1,544.96
Newman, Robert B. & Mary Shaw		150,000	8,160.00
Newton, George C., Jr.	150	33,800	1,846.88
Newton, Harland B. & Ethel A.		29,300	1,593.92
Nickerson, Elizabeth Perkins		55,800	3,035.52
Niles, John B. & Muriel L.		25,400	1,381.76
Niles, Robert L. & Virginia M.		27,600	1,501.44
Nockles, William A. & Diane F.		17,600	957.44
Norton, Paul L.		7,800	424.32
Norton, Paul L. & Margaret		36,100	1,963.84
Nystrom, Foster H. & Edna C.		21,000	1,142.40



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
O'Brien, Daniel F.	\$ 300	\$	\$ 16.32
O'Brien, Daniel F. & Mary T.		19,400	1,055.36
O'Brien, John H.	350	11,600	650.08
O'Brien, John H. & Barbara M.		34,600	1,882.24
O'Brien, Joseph A. & Virginia B.		25,600	1,392.64
Ogden, David D. & Virginia L.		47,300	2,573.12
Old County Realty Trust, William G. Langton, et als, Trustees		9,300	505.92
Olivieri, James & Dorothy M.		17,500	952.00
Olivo, Jean E.		1,800	97.92
O'Loughlin, John M. & Joanne R.		34,400	1,871.36
Olsen, Kenneth H. & Elva-Liisa A.		56,900	3,095.36
Olsen, Ralph & Marcia E.		20,300	1,104.32
O'Neill, Edward J. & Teresa		35,800	1,947.52
Order of Saint Anne		15,500	843.20
O'Reilly, Joseph J. & Camilla M.		20,000	1,088.00
O'Rourke, Paul K. & Marilyn J.		24,400	1,327.36
Osborne, Gordon		28,400	1,544.96
Outten, Henry P. & Nancy K.		27,600	1,501.44
Owen, Carleton W.		5,900	320.96
Owen, Charles J. & Mary Lee		23,100	1,256.64
Owirka, Frederick R. & Mary A.		20,700	1,126.08
Paddock, Louis E. & Ann E.		25,600	1,392.64
Page, Elizabeth J.		29,500	1,604.80
Page, Elliott F. & Emily R.		28,800	1,566.72
Page, Lot B. & Patricia H.		41,300	2,246.72
Page, Milton S.	100		5.44
Page, Milton S. & Roberta M.		23,200	1,262.08
Page, Stanley W. & Elisabeth H.		19,400	1,055.36
Paige, Richard B. & Elizabeth J.		33,000	1,795.20
Paine, Albert S. & Noelle W.		300	16.32
Paine, Mary C.		21,800	1,185.92
Paino, Dolores M.		33,300	1,811.52
Palmer, Attelio A. & Kathryne		18,900	1,028.16
Palmer, Eleanor M.		28,300	1,539.52
Panetta, Frank & James		3,100	168.64
Panetta, Frank & Theresa J.		30,000	1,632.00
Panetta, James J.	100		5.44
Panetta, James J. & Rosemary D.		18,900	1,028.16
Panetta, Mary & Estate of Pasquale		25,800	1,403.52
Panetta, Salvatore & Rita		15,700	854.08
Paquette, Margaret		2,700	146.88
Pappas, Estate of Louis T.	1,500		81.60
Paris, Stanley V. & Jill M.		16,500	897.60
Parish, Edward C., Jr. & Joan DeF.		33,600	1,827.84



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Parker, Jackson B. & Jacqueline S.	\$	\$ 26,400	\$ 1,436.16
Parla, John J.		6,600	359.04
Parsons, Robert T.	120		6.53
Parsons, W. Chester & Claire T.		37,300	2,029.12
Pastoriza, James J. & Ruth B.		54,300	2,593.92
Patriot Land & Construction Associates, John R. Snelling & Francis E. Stanley, Trustees		25,300	1,376.32
Pattinson, Mary I.		28,400	1,544.96
Payne, Roger S. & Katherine B.		28,900	1,572.16
Payne, William T. & Mary H.		43,300	2,355.52
Pearmain, W. Robert	150		8.16
Pearmain, W. Robert & Claire P.		56,500	3,073.60
Peavy, Leopold, Jr. & Elizabeth J.		71,600	3,895.04
Peck, Mildred E.		17,900	973.76
Pedersen, Robert K.		6,200	337.28
Peirce, Isabel T.		23,100	1,256.64
Peloquin, Roy J. & Alice M.		18,900	1,028.16
Perera, Guido R., Jr. & Joan Hulme		59,000	3,209.60
Perry, Richard & Nancy G.		45,600	2,480.64
Pertzoff, Olga	300		16.32
Pertzoff, Olga & Estate of Constantin A.		137,600	7,485.44
Pertzoff, Olga		61,900	3,367.36
Peterson, Frank W.	300		16.32
Peterson, Frank W. & Mary E.		27,500	1,496.00
Peterson, Mary E.		5,800	315.52
Pettit, Kathreen N.		25,100	1,365.44
Phillips, Henry B. & Charlotte T.		64,200	3,492.48
Phinney, Jean R.		57,900	3,149.76
Pianka, Walter E. & Ann C.		29,200	1,588.48
Pickman, Anthony L.	300		16.32
Pickman, Anthony & Alice L.		80,100	4,357.44
Pierce, Charles Eliot & Dora R.		51,500	2,801.60
Pike, John A. & Mary S.		64,300	3,497.92
Pino, Frank J. & Muriel E.		20,100	1,093.44
Pitochelli, James E., Jr., Trustee, Lane's End Realty Trust		5,800	315.52
Plant, Paul R. & Madeline Leonard		31,700	1,724.48
Podsen, Robert E. & Doris A.		53,300	2,899.52
Polumbaum, Theodore S. & Nyna		36,300	1,974.72
Polyak, Steven T. & Elena E.		27,200	1,479.68
Postel, Sholem & Marie L.		21,400	1,164.16
Poulos, Charles L. & Sophie		30,800	1,675.52
Powers, Francis L., Jr. & Helen E.		15,400	837.76



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Pratt, Nancy A.	\$	\$ 2,500	\$ 136.00
Preston, Jean W.		69,100	3,759.04
Priest, Anne P.		38,400	2,088.96
Primak, John & Lena		39,100	2,127.04
Puffer, Richard F., Jr. & Margaret G.		34,300	1,865.92
Pugh, Alexander L., III, & Julia S.		28,800	1,566.72
Quarton, Gardner & Frances		11,100	603.84
Radasch, Donald & Margaret R.		23,500	1,278.40
Ragan, Ralph R.		2,900	157.76
Ragan, Ralph R. & Ruth M.		28,500	1,550.40
Raja, Roy M.	80		4.35
Raja, Roy M. & Ellen A.		29,100	1,583.04
Raker, Morris	160		8.70
Raker, Morris & Anne M.		47,900	2,605.76
Rand, Lucy Kimball		63,000	3,427.20
Rand, William M. & Priscilla W.		35,100	1,909.44
Rando, Thomas		56,700	3,084.48
Ranney, Donald D. & Patricia A.		22,300	1,213.12
Rapperport, Eugene John & Lucy H.		28,500	1,550.40
Rappoli, Arthur E. & Dorothy H.		29,700	1,615.68
Rasco, Austin & Diane L.		30,200	1,642.88
Rawson, Edward B. & Nancy B.		33,600	1,827.84
R. B. S. Realty Corporation		70,900	3,856.96
Reece, Richard C. & Susan W.		38,400	2,088.96
Reed, John M. & Susan P.		27,300	1,485.12
Rego, Manuel J. & Catherine		22,100	1,202.24
Reservoir Nursing Home, Inc.		100	5.44
Resnick, Charles H. & Marie J.		46,900	2,551.36
Rhedom Realty Corporation		14,600	794.24
Rhodes, Timothy & Janet		24,800	1,349.12
Ricci, Louis, Fred & Charles		8,800	478.72
Rice, James F., Jr. & Barbara A.		19,900	1,082.56
Richardson, Frederick C.		29,700	1,615.68
Richardson, John A. W. & Anna H.		30,900	1,680.96
Riley, Allston & Marion H.		42,900	2,333.76
Rimbach, Robert W.	300		16.32
Rimbach, Robert W. & Florence M.		53,100	2,888.64
Risch, Martin D. & Joan C.		19,100	1,039.04
Ritchie, James R.		5,500	299.20
Ritsher, John A. & Cynthia W.		6,700	364.48
Robbins, Roland W. & Geraldine		16,800	913.92
Roberts, Paul O., Jr. & Martha Jean		81,300	4,422.72
Robey, A. Alexander & Harriet S.		57,100	3,106.24
Robichaud, George U. & Emma		22,600	1,229.44



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Robinson, Dora A.	\$	\$ 16,000	\$ 870.40
Rodrick, William D. & Alice E.		20,700	1,202.24
Roehr, George L. & Marcia A.		78,100	4,248.64
Rogers, Alfred P. & George E., Trs.		16,800	913.92
Rogers, Alfred P.		45,000	2,448.00
Rogers, David E. & Susan B.		3,800	206.72
Rogers, Harriet J.		29,600	1,610.24
Rogers, Mabelle, Winifred & Evelyn		38,600	2,099.84
Rolfe, Edward & Stephanie		35,800	1,947.52
Rollins, J. Leslie		4,300	233.92
Rollins, James L., Jr. & Norma		31,400	1,708.16
Rollins, Oliver W. & Hala P.		22,900	1,245.76
Rood, Allan & Jane		20,600	1,120.64
Rooney, Edward D. & Elizabeth M.		17,500	952.00
Rooney, Stuart A. & Anne E.		28,000	1,523.20
Rosane, Richard C. & Marjorie B.		33,700	1,833.28
Rose, James & Glenys W.		26,300	1,430.72
Rosenblum, John W. & Carolyn J.		20,600	1,120.64
Rosenwald, Harold & Betty Booth		55,500	3,019.20
Ross, Paul F. & Rita M.		49,700	2,703.68
Ross, William C. & Marian L.		32,200	1,751.68
Rossoni, John P. & Paola M.		45,300	2,464.32
Rouner, Thomas J. & Doris J.		7,000	380.80
Row, Ronald V. & Jane E.		35,300	1,920.32
Rowe, Lawrence L. & Mildred M.		5,600	304.64
Rowe, Standish S.		40,800	2,219.52
Roy, Nancy C.		16,500	897.60
Roy, Shirley I.		14,300	777.92
Rubissow, George John		28,100	1,528.64
Rudnick, Mitchell K. & Rosalie A.		42,700	2,322.88
Rugo, Henry J. & Faith W.		48,000	2,611.20
Rural Land Foundation of Lincoln, Kenneth W. Bergen, et als, Trs.		8,400	456.96
Russell, James D. & Marguerite M.		23,800	1,294.72
Russell, Marie Hamilton		41,300	2,246.72
Russell, William B. & Anne H.		67,300	3,661.12
Russes, Richard P. & Mary D.		15,500	843.20
Ruyle, Adrian & Sheila B.		20,200	1,098.88
Ryan, Alice E.		24,600	1,338.24
Ryan, Frank A.		14,100	767.04
Ryan, Helen E.		14,100	767.04
Ryan, Helen & Estate of James J.		21,300	1,158.72
Ryan, William H. & Mary B.		77,100	4,194.24
Ryan, William H. & Mary B., Trustees, Colonial Restoration Trust		7,100	386.24
Ryer, Russell E. & Margaret C.		28,000	1,523.20



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Sabbag, Arthur & Evelyn J.	\$	\$ 18,100	\$ 984.64
Salmon, Walter J.	300		16.32
Salmon, Walter J. & Marjorie B.		40,300	2,192.32
Sandy Pond Trust, Richard M. Nichols, et als, Trustees		98,900	5,380.16
Sartori, Louis R. & Ruth M.		38,400	2,088.96
Satterfield, Charles N. & Anne P.		41,800	2,273.92
Savage, Orrin T. & Helen A.		26,000	1,414.40
Sawtell, Clement C. & Adelaide I.		35,100	1,909.44
Sayre, Woodrow W. & Edith W.		4,900	266.56
Schaal, Albert A. & Zelpha M.		400	21.76
Scheuer, Harry & Catherine N.		32,900	1,789.76
Scholz, Mary A.		50,000	2,720.00
Schumacher, John J., Trustee, Schumacher Realty Trust		22,500	1,224.00
Schwann, William & Aire-Maija		40,100	2,181.44
Scott, Bruce R.	400		21.76
Scott, Bruce R. & Anne M.		61,300	3,334.72
Scott, Hermon H.		24,500	1,332.80
Seaver, John D.	150		8.16
Seaver, John D. & Millicent		41,800	2,273.92
Sedgwick, Harold Bend		35,900	1,952.96
Seeckts, E. William	100		5.44
Seeckts, E. William & Eleanor R.		51,700	2,812.48
Seeckts, Ehlert W.		28,000	1,523.20
Selfridge, Oliver G.		28,300	1,539.52
Semerjian, Evan Y. & Barbara N.		29,000	1,577.60
Senders, John W. & Virginia L.		43,200	2,350.08
Seville, Alfred R. & Jean E.		30,900	1,680.96
Sexton, Maurice J. & Martha S.		18,800	1,022.72
Shambaugh, Joan D.		26,200	1,425.28
Shamsoi, Javid		5,200	282.88
Shansky, David & Nettie		30,400	1,653.76
Shapiro, David & Esther		40,700	2,214.08
Shapiro, Susan Rootberg		32,700	1,778.88
Sharpe, John G. & Jeanne B.		38,700	2,105.28
Shaw, Alice DeS.		83,800	4,558.72
Shea, William J. & Margaret T.		21,100	1,147.84
Shepard, Gardner D. & Mary Macy		45,100	2,453.44
Sherman, Daniel E., Jr. & Sadie J.		25,800	1,403.52
Sherman, Matthew N. & Diane F.		36,500	1,985.60
Shuman, Mark D. & Lena M.		24,200	1,316.48
Shurling, Watson & Emily I.		9,400	511.36
Silva, Mary E.		72,000	3,916.80
Silva, Walter J. & Est. of Lucille J.		23,100	1,256.64



VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Silverstein, Fred P. & Mary J.	\$	\$ 16,700	\$ 908.48
Simms, Hugh P. & Margaret J.		18,300	995.52
Simonds, Anthony J.		18,800	1,022.72
Simonds, Lena J.		1,900	103.36
Simourian, John & Lillian M.		42,600	2,317.44
Singer, Mark H.	300		16.32
Sisson, John H. & Barbara B.		48,400	2,632.96
Skersey, S. Alan	500		27.20
Skersey, S. Alan & Helen L.		60,600	3,296.64
Slayter, Henry S., 2nd, & Elizabeth M.		25,400	1,381.76
Smith, Alan B. & Marjorie B.		40,100	2,181.44
Smith, Arthur D. & Jean C.		30,500	1,659.20
Smith, Carl D.	150		8.16
Smith, Carl D. & Florence C.		22,400	1,218.56
Smith, Converse B. & Nellie L.		48,500	2,638.40
Smith, Harold Dean & Elizabeth H.		26,800	1,457.92
Smith, John E., Trustee, Sherman Realty Trust		16,900	919.36
Smith, Peter S. & Linda J.		100	5.44
Smith, Sumner		98,900	5,380.16
Smith, William J. & Barbara J.		21,600	1,175.04
Smulowicz, Bronislaw & Sawera		32,200	1,751.68
Smyth, Robert R. & Adella C.		32,200	1,751.68
Snelling, Charles A.		17,500	952.00
Snelling, Howard & Elizabeth J.		20,500	1,115.20
Snelling, Jessica		43,100	2,344.64
Snelling, John R. & Jacquelyn H.		33,400	1,816.96
Snelling, John R. & Stanley, Francis E.		22,200	1,207.68
Snelling, Norman J. & Carolyn R.		18,700	1,017.28
Snider, Greta W.		7,100	386.24
Southack, Theodore L., Jr. & Marion B.		49,500	2,692.80
Spencer, Henry W. & Marguerite G.		53,000	2,883.20
Spindler, James W. & Mary G.		30,600	1,664.64
Spock, Michael & Judith W.		26,400	1,436.16
Spooner, Frederick C. & Sarah W.		17,000	924.80
Spooner, Lily T.		20,400	1,109.76
Spreadbury, Peter E. & Roberta I.		44,000	2,393.60
Squibb, E. Frank	100		5.44
Squibb, Mildred G.		9,800	533.12
Squire, James R. & Barbara L.		53,500	2,910.40
Stankard, Charles E., Jr. & Jean C.		15,200	826.88
Stanley, Francis E. & Suzanne R.		43,900	2,388.16
Stathos, Charles A. & Margaret M.		55,500	3,019.20



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Stebbins, Herbert A., Jr. & Patricia R.	\$	\$ 21,600	\$ 1,175.04
Steczynski, John M. & Jennepher		19,900	1,082.56
Steele's Auto Body Repair, Inc.	200	38,100	2,083.52
Steinhilper, Frank A. & Anne C.		51,500	2,801.60
Stetson, John H.	600		32.64
Stetson, John H. & Faith F.		100,600	5,472.64
Stevens, Charles H. & Patricia		42,000	2,284.80
Stevenson, John P. & Patricia A.		36,900	2,007.36
Stewart, Francis J., Jr. & Ruth L.		29,600	1,610.24
Stoudt, Howard W. & Jean H.		16,500	897.60
Stratford Realty Co., Inc.		17,000	924.80
Street, Earle B. & Janet H.		41,800	2,273.92
Striker, William W. & Marjorie B.		20,100	1,093.44
Stubbins, Hugh A., Jr.		32,600	1,773.44
Sturdivant, Frederick D. & Patricia A.		61,100	3,323.84
Sturgis, Alanson H., Jr.	150		8.16
Sturgis, Alanson H., Jr. & Anne H.		22,700	1,234.88
Sugar, Peter C. & Elizabeth R.		3,900	212.16
Sullivan, Gladys G.		17,000	924.80
Sullivan, Jay M. & Mary S. B.		29,500	1,604.80
Sutherland, Robert L. & Ann F.		30,900	1,680.96
Sutton, Emmett A. & Barbara L.		28,700	1,561.28
Swan, Edmund	200		10.88
Swan, Edmund & Eleanor G.		21,100	1,147.84
Swanson, Arthur H. & Helen K.		25,000	1,360.00
Swanson Pontiac, Inc.	1,500		81.60
Swartz, Eli & Jeanette U.		17,500	952.00
Sweeney, Carl F., Jr.	150		8.16
Sweeney, Carl F., Jr. & Alice P.		37,000	2,012.80
Swift, William N.	300		16.32
Swift, William N. & Phyllis C.		35,200	1,914.88
Swinconeck, John J. & Sophie		10,800	587.52
Sykes, David F. & Margaret P.		29,600	1,610.24
Sylvia, Lawrence M. & Barbara L.		27,300	1,485.12
Tarbell, George G., Jr. & Dorothy C.		26,700	1,452.48
Tarky, Vincent T.		80,400	4,373.76
Tarky, William J., Jr.		6,000	326.40
Taschioglou, Kemon P. & Rhoda K.		38,800	2,110.72
Tatlock, Richard & Jane F.		35,900	1,952.96
Taub, Alvin & Martha B.		30,400	1,653.76
Taunton-Rigby, Roger & Alison		19,200	1,044.48
Taylor, Edward S.		46,900	2,551.36
Taylor, Frederick B. & Lex H.		33,800	1,838.72
Taylor, W. Royce & Dorothy V.		35,800	1,947.52



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
	\$		
Teabo, Prince C. & Elizabeth T.		\$ 15,400	837.76
Tead, Eleanor K.		28,000	1,523.20
Telling, Irving & Jane Cushman		36,200	1,969.28
Tenneco, Inc.	235,800	1,000	12,881.92
Tetreault, Arthur Hubert & Anne G.		16,300	886.72
Tetreault, Claire F., Trustee, Four Tees Realty Trust		32,500	1,768.00
Tew, John B.		66,200	3,601.28
Thiessen, Arthur E. & Laura		54,700	2,975.68
Thomas, George W., Jr. & Jane C.		17,400	946.56
Thomas, Peter A. & Muriel M.		27,800	1,512.32
Thompson, Donald J.		48,900	2,660.16
Thompson, G. Brooks, Jr. & Arlene		24,900	1,354.56
Thompson, Lawrence E.	300		16.32
Thompson, Lawrence E. & Dorothy A.		42,900	2,333.76
Thomson, Anne Pearmain		14,000	761.60
Thurmond, G. Bruce		54,300	2,953.92
Tinder, Glenn & Gloria		38,900	2,116.16
Tingey, William H., Jr. & Ruth V.		38,600	2,099.84
Tingley, Frederick M. & Dilla G.		23,300	1,267.52
Titus, William A. & D. Marion		13,700	745.28
Todd, C. Lee, Jr., Eveleth R., John & Estate of David		18,900	1,028.16
Todd, Conrad H.	150	24,600	1,346.40
Todd, Estate of Mabel H.		61,300	3,334.72
Todd Pond Corporation		436,900	23,767.36
Toksoz, M. Nafi & Helena		6,400	348.16
Toler, Louise C.		20,600	1,120.64
Tong, Pin & Siang Wen Chao		23,500	1,278.40
Torode, Herbert L.	300		16.32
Torode, Herbert L. & Lorraine S.		18,200	990.08
Tracey, Elizabeth M.		59,400	3,231.36
Tracey, Robert J. & Caroline J.		55,000	2,992.00
Tracey's Service Station, Inc.	850		46.24
Travers, Paul & Bernice		37,900	2,061.76
Troisi, Ferdinand L. & Mary G.		13,700	745.28
Tunnell, Raymond W. & Suzanne D.		36,300	1,974.72
Turner, Charles F. & Winifred A.		15,400	837.76
Turner, James R. & Mildred B.		25,900	1,408.96
Turner, Vernon D. & Merrylees K.		28,400	1,544.96
Tyler, Ethel A.		11,300	614.72
Tyler, Heirs of Watson		11,100	603.84



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Ullrich, Robert C. & Sonia	\$	\$ 21,100	\$ 1,147.84
Umbrello, Francis & Virginia		26,900	1,463.36
U. S. Dynamics Realty Trust, Walter E. Strimling, Trustee		3,100	168.64
Umbrello, Carmel V.		20,200	1,098.88
Valley Pond Realty Trust, Morton B. Braun, et als, Trustees		5,200	282.88
vanLeer, Hans L.		1,700	92.48
vanLeer, Hans L. & Mary K.		50,900	2,768.96
vanLeer, R. Karl	150		8.16
vanLeer, R. Karl, Trustee, Karlvan Trust		43,900	2,388.16
Van Wart, Walter L. & Stephenia		20,100	1,093.44
Venier, Ettore P. & Mary E.		60,700	3,302.08
Vercollone, Edmund S. & Julia		23,300	1,267.52
Vitale, Joseph A. & M. Frances		28,000	1,523.20
Wadsworth, Charles Y. & Virginia D.		53,900	2,932.16
Waible, Wendell J. & Florence E.		27,900	1,517.76
Wales, Andrew M. & Betty R.		35,300	1,920.32
Wales, Isabel G.		51,500	2,801.60
Wales, R. Langdon	250		13.60
Wales, R. Langdon & Ruth W.		37,500	2,040.00
Wales, Roger S. & Patricia R.		24,100	1,311.04
Walker, Sidney A.		41,700	2,268.48
Walkey, Frederick P. & Ruth		38,300	2,083.52
Wallwork, Edwin N. & Janice C.		27,700	1,506.88
Walter, Charlton M. & Rosly M.		48,300	2,627.52
Walton, Frank E. & Julie		17,400	946.56
Wang, An & Lorraine C.		84,900	4,618.56
Ward, Thomas D. & Jane L.		21,300	1,158.72
Ward, Walter B. & Sophie E.		18,700	1,017.28
Ward, Walter B., Jr. & Marie L.		16,600	903.04
Warner, Henrietta S. (Estate of)		49,100	2,671.04
Warner, John Burton & Barbara K.		35,100	1,909.44
Watts Realty Corporation		3,900	212.16
Waugh, John S. & Nancy C.		41,800	2,273.92
Weathers, Audrey S.		72,300	3,933.12
Webster, David & Winifred W.		54,100	2,943.04
Weckstein, Richard & Muriel		40,900	2,224.96
Weiss, Alfred D. & Anne K.		48,100	2,616.64
Welch, Vernon F. & Leatrice June		17,500	952.00
Weller, Maria F.		38,100	2,072.64
Wells, George & Katherine W.		41,800	2,273.92



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Wenger, Jeffrey J. & Alice H.	\$	\$ 4,200	\$ 228.48
Wengren, Margaret L.		70,200	3,818.88
Westcott, Vernon C. & Mary Alice		22,900	1,245.76
Whalen, William B. & Mary E.		16,200	881.28
Whatley, Robert B.	100		5.44
Whatley, Robert Boyd & Kay A.		20,400	1,109.76
Wheeler, Jennie Noyes		5,400	293.76
Wheeler, Warren W. & Joanne D.		35,600	1,936.64
White, John R. & Gina R.		48,100	2,616.64
White, John W.	160		8.70
White, Katharine S. & John W.		58,900	3,204.16
White, Robert E. & Marion J.		28,600	1,555.84
Whitman, Lawrence W. & Joanne S.		42,000	2,284.80
Whitman, Nelson & Helen D.		62,800	3,416.32
Whitman, Ross & Virginia R.		65,700	3,574.08
Wilbor, John S. & Dorothy B.		31,500	1,713.60
Wiley, G. Arnold & Helen P.		14,000	761.60
Wilfert, Fred J. & Eleanor M.		21,600	1,175.04
Willemin, Julian V. & Jane A.		22,100	1,202.24
Williams, Edwin L., Jr. & Ruth D.		32,500	1,768.00
Williams, Irving C. & Elvira F.		3,800	206.72
Williams, William G.	150		8.16
Williams, William G. & Jane C.		23,400	1,256.64
Williamson, Elizabeth R.		15,500	843.20
Willmann, Werner S. & Margaret M.		26,400	1,436.16
Wilson, Eleanor L.		28,900	1,572.16
Wilson, Elizabeth & Flaherty, Anthony J.		24,400	1,327.36
Wilson, Mary Ann & Est. of Montgomery S.		28,400	1,544.96
Wilson, Robert D. & Kathryn M.		27,400	1,490.56
Winchell, Gordon D., M. D.	4,250		231.20
Winchell, Gordon D. & Enid M.		64,800	3,525.12
Winchell, Gordon D., Guilbert S., Richard P. & Love, Dorothy W.		38,900	2,116.16
Winchell, Gordon D. & Keevil, Charles S., Jr.		46,600	2,535.04
Winchell, Guilbert S.	300		16.32
Winchell, Guilbert S. & Amy Jane		20,200	1,098.88
Winship, Lee C.	100		5.44
Winship, Lee C. & Joyce L.		29,600	1,610.24
Winship, Thomas	450		24.48
Winship, Thomas & Elizabeth C.		59,300	3,225.92
Witherby, Thomas H. & Marianne J. A.		60,000	3,264.00
Witherton, John R. & Emily A.		22,100	1,202.24



# VALUATION LIST, JANUARY 1, 1971

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Withey, Edward L. & Barbara H.	\$	\$ 26,300	\$ 1,430.72
Wollmar, Dick J. & Mary Lou		24,300	1,321.92
Woo, Way Dong & Emily T.		51,300	2,790.72
Wood, Frank H. & Jeanne R.		25,700	1,398.08
Wood, George A., Jr. & Nancy S.		25,900	1,408.96
Wood, James D. & Ruth E.		19,800	1,077.12
Wood, O. Chester (Est. of) & Hilve V.		19,000	1,033.60
Wood, Ralph V., Jr. & Virginia S.		5,400	293.76
Wood, Robert C.	100		5.44
Wood, Robert C. & Margaret B.		33,300	1,811.52
Wood, Robert M. & June W.		37,700	2,050.88
Woodington, W. Gordon & Mary L.		29,800	1,621.12
Worsham, Jack L. & Charlotte A.		40,300	2,192.32
Worthington, Thomas K. & Elizabeth C.		25,400	1,381.76
Wright, Malor	150		8.16
Wright, Malor & Ruth Vaughn		29,100	1,583.04
Wright, Vernon G. & Huberta		54,400	2,959.36
Woodvale Farm	2,100		114.24
Wu, Pei-Rin & Susan		32,100	1,746.24
Yagjian, Jacob & Inez		2,400	130.56
Yavne, Raphael O. & Sarah		22,900	1,245.76
Yeuell, Kay M. & Suzanne R.		38,300	2,083.52
Yore, George P. & Kathleen		15,000	816.00
Yos, Jerrold M. & Ann B.		25,900	1,408.96
Young, David B. & Cora S.		18,100	984.64
Young, Edward L.		16,100	875.84
Young, Lee A. & Jane C.		44,400	2,415.36
Young, Niels O. & Lucy J.		41,800	2,273.92
Young, Niels O.	400		21.76
Zevin, Robert Brooke & Anne Hawes		39,800	2,165.12
Ziegler, Elmer H. & Hilda M.		20,600	1,120.64
Zimmerman, Herbert E. & Pearl S.		200	10.88
Zuelke, Laurence W. & Nancy J.		19,500	1,060.80



# COMMISSIONERS OF TRUST FUNDS

William T. King  
Richard F. Schroeder  
Andrew M. Wales

## BEMIS LECTURE FUND

### Cash Account

Cash balance at January 1, 1971		\$ 574.61
Interest income in 1971		1,388.99
Interest applied to amortize bond premiums		9.40
Withdrawn from savings bank		650.00
		<u>\$ 2,623.00</u>
Payments per order of Fund Trustees:		
Allan Albert, January 22	\$ 350.00	
Police attendance at same	60.00	
Margaret Meade, February 26	600.00	
Police attendance at same	80.00	
Daniel Moynihan, November 19	500.00	
Printing programs and notices	175.40	
Safe deposit box rent	3.00	
	<u>\$1,768.40</u>	
Savings bank interest allowed to accumulate	94.30	
		<u>\$ 1,862.70</u>
Cash balance at December 31, 1971		<u>\$ 760.30</u>

### Cash and Securities at December 31, 1971

First National Bank of Boston	\$ 760.30
Middlesex Institution for Savings	625.42
Provident Institution for Savings	1,669.47
3000 Federal Land Banks 3 7/8% 9/15/72	2,984.25
1000 U. S. Treasury 4 1/8% 11/15/73	991.00
2000 Int'l Bank for Reconstruction 4 1/2% 12/1/73	1,993.75
3000 American Tel. & Tel. 4 3/8% 4/1/85	3,017.57
3000 Niagara Mohawk Power 3 5/8% 5/1/86	2,913.75
1000 Virginia Electric & Power 4 1/8% 10/1/86	1,019.15
2000 Idaho Power Co. 4 1/2% 11/15/87	2,000.00
3000 Western Mass. Electric Co. 4 3/8% 4/1/87	3,000.00
1000 Idaho Power Co. 4 3/4% 11/15/87	1,008.52
1000 Alabama Power Co. 3 7/8% 1/1/88	1,000.00
3000 Pacific Tel. & Tel. Co. 4 3/8% 8/15/88	3,073.86
1000 Southern California Edison Co. 4 1/2% 2/15/90	1,003.57
3000 New England Power Co. 4 5/8% 11/1/91	3,034.25
3000 Atchison Topeka & Santa Fe RR gen'l mtg. 4% 1995	3,000.00
	<u>\$33,094.86</u>
Accumulated income	\$ 1,144.10
Principal	31,950.76
	<u>\$33,094.86</u>



# LINCOLN SCHOLARSHIP FUND

## Cash Account

Cash balance at January 1, 1971		\$ 2,065.60
Income received in 1971:		
Interest on deposits and investments	\$ 1,063.10	
General appeal (100 donors)	1,848.00	
July 4 parking fees	825.15	
Ogden Codman Trust	2,250.00	
Dividends received	<u>248.00</u>	6,234.25
Interest applied to amortize bond premiums		1.20
Securities sold		972.50
Withdrawn from savings bank		<u>4,500.00</u>
		\$13,773.55

### Payments per order of Trustees:

#### Balance of 1970-1971 grants:

Sylvia J. Haroian, Simmons College	)	
Patricia E. Cook, Forsythe Dental Center	)	
Barbara J. Rice, Regis College	)	1,350.00
Paul Nystrom, Windham College	)	
Stuart K. Wilson, Weber State College	)	

#### First portion of 1971-1972 grants:

M. Stacy Page, Univ. of Massachusetts	))	
David C. Courtney, Merrimack College	)	
Patricia W. Dean, St. Francis College	)	
Stephen D. Coan, Bentley College	)	2,325.00
Barbara J. Rice, Regis College	)	
Leslie H. Shansky, Brandeis University	)	
Patricia E. Cook, Forsythe Dental Center	)	
Stephen deMont, Merrimack College	)	

Printing and postage	131.31	
Safe deposit box rent	2.00	
Securities purchased	5,990.48	
Deposited in savings bank	750.00	
Bank interest allowed to accumulate	<u>357.83</u>	10,906.62
Cash balance at December 31, 1971		<u>\$ 2,866.93</u>

## Cash and Securities at December 31, 1971

First National Bank of Boston	\$ 2,866.93
Provident Institution for Savings	6,714.50
1000 Pacific Gas & Electric Co. 5% 6/1/89	1,002.18
1000 Southern California Edison Co. 4 1/2% 2/15/90	1,003.57
5000 Ohio Power Co. 5% 1/1/96	4,987.50
6000 Southern New England Telephone Co. 5 3/4% 11/1/96	6,014.43
100 shares Northern Indiana Public Service Co.	2,973.63
40 shares Standard Oil Co., New Jersey	<u>3,016.85</u>
	<u>\$28,579.59</u>



Reserve for balance of 1971-1972 grants	\$ 2,475.00
Robert L. DeNormandie Fund	1,000.00
Lincoln 4H Horse Club Fund	1,770.00
Ernest P. Neumann Fund	5,005.00
General Fund	18,329.59
	<u>\$ 28,579.59</u>

### DONALD GORDON RECREATION FUND

#### Cash Account

Cash balance at January 1, 1971	\$ 283.17
Interest income in 1971	239.82
Interest applied to amortize bond premiums	1.52
Codman Trust grant, to Codman Farm Account	5,200.00
	<u>\$ 5,724.51</u>

Paid to Town of Lincoln, per Trust Fund		
Commissioners	\$ 245.00	
Safe deposit box rent	2.00	
Bank interest allowed to accumulate	<u>28.84</u>	<u>275.84</u>
Cash balance at December 31, 1971		<u>\$ 5,448.67</u>

#### Cash and Securities at December 31, 1971

First National Bank of Boston	\$ 248.67
New England Merchants National Bank, Codman Farm Account	5,200.00
Boston Five Cents Savings Bank	80.85
Middlesex Institution for Savings	487.22
1000 Southern Rwy. Equip. Trust 4 1/4% 10/15/72	1,000.00
1000 Southern Bell Tel. Co. 4% 10/1/83	1,000.00
1000 American Tel. & Tel. Co. 4 3/8% 4/1/85	1,000.00
1000 Virginia Elec. & Power Co. 4 1/8% 10/1/86	1,019.15
1000 Southern Calif. Edison Co. 4 1/2% 2/15/90	<u>1,003.57</u>
	<u>\$ 11,028.66</u>
Accumulated income	\$ 631.04
Principal - General Fund	5,197.62
- Codman Farm Account	<u>5,200.00</u>
	<u>\$ 11,028.66</u>



## JOHN H. PIERCE LEGACY

### Cash Account

Cash balance at January 1, 1971		\$ 2,311.95
Income received in 1971:		
Interest	\$ 7,538.53	
Elsie Pierce trust	2,678.00	
Fees for use of Pierce House	<u>1,665.00</u>	11,881.53
Withdrawn from savings bank		2,000.00
Interest applied to amortize bond premiums		<u>6.60</u>
		\$16,200.08
Payments per order of Selectmen:		
Medical assistance to townspeople	\$ 1,986.75	
Dental survey	100.00	
Well-Child Clinic	400.00	
Pierce House expenses:		
Repairs	\$5,980.21	
Caretaker	1,830.00	
Supplies	55.07	
Gas	1,472.88	
Electricity	145.52	
Telephone	136.05	
Water	<u>30.33</u>	9,650.06
Care of grounds		950.00
Cleaning house		61.00
Safe deposit box rent		20.00
Savings bank interest allowed to accumulate	<u>626.85</u>	<u>13,794.66</u>
Cash balance at December 31, 1971		<u>\$ 2,405.42</u>

### Cash and Securities at December 31, 1971

#### Restricted as to Principal

Union Warren Savings Bank	\$ 653.30
10,000 Southern Pacific RR Equip. Trust 4 1/4% 7/1/72	9,799.20
20,000 U. S. Treasury 4 1/8% 11/15/73	19,805.00
10,000 Federal Land Banks 4 3/8% 4/21/75	9,925.00
10,000 Internat'l Bank for Reconstruction 4 1/2% 2/1/82	9,975.00
10,000 Southern Calif. Edison Co. 7 1/8% 1/15/94	10,000.00
10,000 Ohio Power Co. 5% 1/1/96	9,975.00
5,000 Southern New Eng. Telephone 5 3/4% 11/1/96	5,000.00
10,000 Florida Power & Light Co. 6% 12/1/96	10,000.00
10,000 Pacific Gas & Electric Co. 4 5/8% 6/1/97	10,000.00
10,000 American Tel. & Tel. Co. 4 3/4% 6/1/98	10,000.00
10,000 Duke Power Co. 7% 2/1/99	<u>10,000.00</u>
	\$115,132.50

#### Unrestricted

First National Bank of Boston	\$ 2,405.42
Middlesex Institution for Savings	3,638.06
Provident Institution for Savings	7,105.61



Unrestricted (Continued)

2,000 Southern Rwy. Equip. Trust 4 1/4% 10/15/72	\$ 1,978.39
3,000 U. S. Treasury 4 1/8% 11/15/73	2,973.00
5,000 Internat'l Bank for Reconstruction 4 1/4% 1/15/79	4,904.56
5,000 American Tel. & Tel. Co. 4 3/8% 4/1/85	4,856.00
3,000 Niagara Mohawk Power 3 5/8% 5/1/86	2,913.75
1,000 Virginia Elec. & Power Co. 4 1/8% 10/1/86	1,019.25
5,000 Pacific Tel. & Tel. Co. 4 3/8% 8/15/88	5,087.22
	<u>\$152,013.76</u>

ABBIE J. STEARNS FUND FOR THE SILENT POOR

Cash Account

Cash balance at January 1, 1971	\$ 132.21
Interest income in 1971	134.92
2,000 U. S. Treasury 4 1/4% 1974 sold	1,913.12
Withdrawn from savings bank	963.28
	<u>\$ 3,143.53</u>

Grants to or on behalf of certain townspeople, per order of Selectmen	\$1,322.00	
Bank interest allowed to accumulate	19.46	
Safe deposit box rent	2.00	
Deposited in savings bank	<u>1,800.00</u>	<u>3,143.46</u>
Cash balance at December 31, 1971		<u>\$ .07</u>

Note: In order that the principal of this fund not be depleted, the loss on the sale of the Treasury bonds, above, in the amount of \$86.88, has been taken from accumulated income and added to principal.

Cash and Securities at December 31, 1971

First National Bank of Boston	\$ .07
Boston 5¢ Savings Bank	1,135.63
1,000 Southern Bell Telephone 4% 10/1/83	1,000.00
	<u>\$ 2,135.70</u>
Accumulated income (adjusted, as above)	\$ 910.65
Principal	<u>1,225.05</u>
	<u>\$ 2,135.70</u>



# LIBRARY TRUST FUNDS

## Cash Account

Cash balance at January 1, 1971		\$ 419.88
Income received in 1971:		
Codman Fund	\$ 26.75	
Mary Jane Murray Farnsworth Fund	28.30	
Alice Downing Hart Floyd Fund	28.31	
Hugh Anthony Gaskill Fund	8.28	
John H. Pierce Fund	63.50	
George Russell Fund	24.96	
Abbie J. Stearns Fund	97.08	
George G. Tarbell Fund	149.79	
George G. and Eleanor F. Tarbell Fund	745.60	
C. Edgar and Elizabeth S. Wheeler Fund	55.74	
Lincoln Library Fund	62.41	1,290.72
Donations received:		
Mrs. Bradford Cannon, for DeNormandie Room		100.00
In memory of Dr. Mackenzie		25.00
		<u>\$ 1,835.60</u>
Books for DeNormandie Room, per order of		
Library Trustees, from Cannon donations	\$ 65.75	
Brita Mack, Librarian, Pierce Fund income	63.50	
Safe deposit box rent	3.00	
Savings bank interest allowed to accumulate	237.67	
Deposited in savings bank	700.00	1,069.92
Cash balance at December 31, 1971		<u><u>\$ 765.68</u></u>

## Cash and Securities at December 31, 1971

	<u>Income on Deposit</u>	<u>Principal</u>	<u>Total</u>
<u>Codman Fund</u>			
Middlesex Institution for Savings	\$ 52.40	\$ 474.59	\$ 526.99
<u>Mary Jane Murray Farnsworth Fund</u>			
Boston 5¢ Savings Bank	54.96	500.00	554.96
<u>Alice Downing Hart Floyd Fund</u>			
Boston 5¢ Savings Bank	55.54	500.00	555.54
<u>Hugh Anthony Gaskill Fund</u>			
Middlesex Institution for Savings	--	158.89	158.89
<u>John H. Pierce Library Fund</u>			
1,000 So. New England Tel. 5 3/4%, 1996	--	1,000.00	1,000.00
Middlesex Institution for Savings	--	114.57	114.57
		<u>1,114.57</u>	<u>1,114.57</u>
<u>George Russell Fund</u>			
Middlesex Institution for Savings	75.71	415.74	491.45



	<u>Income on Deposit</u>	<u>Principal</u>	<u>Total</u>
<u>Abbie J. Stearns Fund</u>			
1,000 U. S. Treasury 4 1/8%, 11/15/73	\$ ---	\$ 991.00	\$ 991.00
Middlesex Institution for Savings	159.99	939.00	1,098.99
	<u>159.99</u>	<u>1,930.00</u>	<u>2,089.99</u>
<u>George G. Tarbell Fund</u>			
1,000 So. New England Tel. 5 3/4%, 1996	---	1,000.00	1,000.00
1,000 So. Bell Tel. 4% 1983	---	1,000.00	1,000.00
1,000 West'n Mass. Elec. 4 3/8%, 1987	---	1,000.00	1,000.00
Union Warren Savings Bank	29.47	138.38	167.85
	<u>29.47</u>	<u>3,138.38</u>	<u>3,167.85</u>
<u>George G. and Eleanor F. Tarbell Fund</u>			
10,000 Duquesne Light 7% 1/1/99	---	9,925.00	9,925.00
Boston 5¢ Savings Bank	1,519.42	75.00	1,594.42
	<u>1,519.42</u>	<u>10,000.00</u>	<u>11,519.42</u>
<u>C. Edgar and Elizabeth S. Wheeler Fund</u>			
1,000 U. S. Treasury 4 1/8%, 11/15/73	---	991.00	991.00
Middlesex Institution for Savings	40.91	244.46	285.37
	<u>40.91</u>	<u>1,235.46</u>	<u>1,276.37</u>
<u>Lincoln Library Fund</u>			
1,000 So. New England Tel. 5 3/4%, 1996	---	1,000.00	1,000.00
Middlesex Institution for Savings	97.22	---	97.22
	<u>97.22</u>	<u>1,000.00</u>	<u>1,097.22</u>
<u>First National Bank of Boston</u>			
Trust fund income accumulated	529.75		529.75
Balance of Cannon gifts		191.55	191.55
Balance of Eaton donations		19.38	19.38
Balance of Mackenzie donations		25.00	25.00
	<u>\$ 2,615.37</u>	<u>\$20,703.56</u>	<u>\$23,318.93</u>



DeCORDOVA SCHOOL EQUIPMENT FUND

Cash Account

Cash balance at January 1, 1971		\$	13.27
Interest income in 1971			1,027.52
Interest applied to amortize bond premiums			7.22
		\$	<u>1,048.01</u>
Safe deposit box rent	\$	3.00	
Net income to Town of Lincoln		<u>1,024.52</u>	<u>1,027.52</u>
Cash balance at December 31, 1971		\$	<u><u>20.49</u></u>

Cash and Securities at December 31, 1971

First National Bank of Boston	\$	20.49
Cambridge Savings Bank		329.52
Middlesex Institution for Savings		1,553.76
3,000 Alabama Power Co. 3 1/2% 1/1/72		2,949.80
1,000 Southern Rwy. Equip. Trust 4 1/4% 10/15/72		989.19
2,000 U. S. Treasury 4 1/8% 11/15/73		1,982.00
1,000 American Tel. & Tel. Co. 2 3/4% 10/1/75		948.30
3,000 Internat'l Bank for Reconstruction 4 1/4% 1/15/79		3,022.71
2,000 U. S. Treasury 3 1/2% 11/15/80		1,950.47
3,000 Southern Bell Tel. Co. 4% 10/1/83		3,027.10
1,000 Idaho Power Co. 4 1/2% 1/1/87		1,000.00
1,000 Pacific Tel. & Tel. Co. 4 3/8% 2/15/88		1,007.90
2,000 General Tel. Co. of Calif. 4 1/8% 3/1/88		2,012.62
1,000 Pacific Gas & Electric Co. 5% 6/1/89		1,002.18
1,000 Southern Calif. Edison Co. 4 1/2% 2/15/90		1,003.57
2,000 Southern New Eng. Tel. Co. 5 3/4% 11/1/96		2,004.78
	\$	<u><u>24,804.39</u></u>

GRAMMAR SCHOOL FUND

Savings bank interest received in 1971 and paid to Town of Lincoln	\$	<u><u>64.07</u></u>
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Bank Deposits at December 31, 1971

Middlesex Institution for Savings	\$	722.00
Cambridge Savings Bank		495.52
	\$	<u><u>1,217.52</u></u>



JANE HAMILTON POOR SCHOLARSHIP FUND

Cash Account

Cash balance at January 1, 1971	\$ 22.64
Interest income in 1971	94.43
	<u>\$ 117.07</u>
Bank interest allowed to accumulate	94.43
Cash balance at December 31, 1971	<u><u>\$ 22.64</u></u>

Bank Deposits at December 31, 1971

First National Bank of Boston	\$ 22.64
Concord Cooperative Bank	<u>1,838.76</u>
	<u><u>\$ 1,861.40</u></u>
Accumulated income	\$ 626.40
Principal	<u>1,235.00</u>
	<u><u>\$ 1,861.40</u></u>







